

HEALTH AND WELLBEING BOARD			
Report Title	Our Healthier South East London programme update		
Contributors	Our Healthier South East London programme	Item No.	8B
Class	Part 1	Date:	24 November 2015
Strategic Context	This paper provides a progress update on Our Healthier South East London – the five year strategy which aims to improve health and care services across south east London. In particular, the report includes developments in our thinking about A&E departments in south east London.		

1. Purpose

The six Clinical Commissioning Groups (CCGs) across south east London, in partnership with NHS England are developing a joint commissioning strategy.

The Health and Wellbeing Board has received regular updates on progress and had the opportunity to review and comment on the draft case for change in March 2014.

Since the last report significant progress has been made including:

- The development of clinical models in priority areas;
- The development and sign off the consolidated strategy;
- Modeling of the financial and activity impact of the strategy;
- A revised timeline;
- The establishment of four groups to respond to London Quality Standards and opportunities presented by the clinical models.

2. Recommendation

Members of the Health and Wellbeing Board are recommended to:

- 2.1 Note the development of the five-year strategy to date, the progress made since the last report, and the next steps set out in the paper.

3. Policy Context

- 3.1 The strategy addresses issues that require collaboration at a south east London level and will sit alongside the CCG's local borough-based strategy.

4. Background information

- 4.1 This report summarises the progress made on the strategy and the next steps.

- 4.2 The strategy is being developed in partnership with local authorities, NHS providers, patients, local people and other key stakeholders. Its development is overseen by a programme board, the Clinical Commissioning Board, comprising the chairs and chief officers of the six Clinical Commissioning Groups with colleagues from NHS England and representation from local authority chief executives, plus Healthwatch and patient and public voices. The Clinical Commissioning Board is in turn supported by a Partnership Group, bringing together local authority chief executives, NHS providers and other partners. Clinical leadership from CCGs, NHS providers and social care/children's services is provided by the Clinical Executive Group and six Clinical Leadership Groups.
- 4.3 The strategy complements and builds on local work and has a particular focus on those areas where improvement can only be delivered by collective action or where there is added value from working collectively. It seeks to respond to local needs and aspirations, to improve the health of people in south east London, to reduce health inequalities and to deliver a health care system which is clinically and financially sustainable. It also meets the NHS England requirement that all CCGs develop a commissioning strategy.
- 4.4 The strategy is being developed through an iterative process, so this report reflects the progress to date. It sets out the progress in developing a whole system model for south east London and the six priority areas for intervention: community-based care, children, maternity services, cancer, urgent and emergency care and planned care. Each of these priority areas has a Clinical Leadership Group drawn from local NHS organisations, local authorities, Healthwatch and members of the public. The appendices describe the current position in relation to the development of whole system outcomes and modelling the impact of the strategy across health and social care.
- 4.5 The appendices describe in some detail the development of local care networks, which are the cornerstone of the shift to more care being delivered in primary and community care settings.
- 4.6 Through our strategy we are working to reduce unnecessary hospital visits and admissions, help people to get out of hospital quicker when they are admitted, and give people more appropriate care in the community.

We recently updated hospitals across south east London on work to establish how A&E departments will need to change in the future to continue to meet the growing needs of patients. Our work to date suggests that investment in community and primary care services will help us avoid a further increase in A&E activity and hospital admissions, but will not significantly reduce it. So we expect that we will still need all of south east London's existing A&E departments in the future.

Currently our A&E departments do not meet all of the London Quality Standards and they see too many patients who could be better dealt with in

the community. To meet these standards and deliver the best possible care for patients we know that existing services will need to change the way they work.

5. Financial implications

- 5.1 The report includes an update on the financial modelling and the financial implications at a south east London level. The strategy programme is funded jointly by the six south east London CCGs and NHS England.

6. Legal implications

- 6.1 Should the proposals that are currently being worked through indicate major service change, a public consultation under section 14Z2 of the Health and Social Care Act 2012 will be carried out in the future.

7. Crime and Disorder Implications

- 7.1 There are no known environmental implications to report at this stage.

8. Equalities Implications

- 8.1 A first equality analysis was carried out in 2014 and a further analysis was received in September 2015. The recommended actions are being considered by the CCGs' equality group.

9. Environmental Implications

- 9.1 There are no known environmental implications to report at this stage.

Background Documents

[Help us improve your local NHS: Issues Paper](#) – sets out a range of issues faced by the NHS in south east London. This is not a public consultation document, but shares some of our initial ideas to improve the local NHS.

[Help us improve your local NHS: Emerging models and further thinking](#) – explores our ideas for change in more detail.

Appendices

- A. Our Healthier South East London – summary pack
- B. Stakeholder newsletter content (September and October)

If there are any queries on this report please contact the Our Healthier South East London programme team by email at ourhealthiersel@nhs.net