

HEALTHIER COMMUNITIES SELECT COMMITTEE			
Report Title	Lewisham CCG Strategic Plan		
Contributors	Corporate Director and Head of Strategy & Organisational Development, NHS Lewisham Clinical Commissioning Group	Item No.	3
Class	Part 1	Date: 4 th September 2013	

1. Purpose

- 1.1 The purpose of the report is to provide an update on the development of Lewisham CCG's five year commissioning strategy and to note plans for public and stakeholder engagement.

2. Recommendation/s

Members of the committee are invited to:

- 2.1 Note the contents of the draft Strategy Summary at Appendix A, including the plans for engagement with the public and stakeholders.

3. Policy Context

- 3.1 The development of the CCG's strategy has included a 'case for change' exercise encompassing population health needs, health outcomes, public engagement feedback, financial analysis and benchmarking.
- 3.2 The population health needs analysis was carried out by Lewisham Public Health based on the Joint Strategic Needs Assessment (JSNA).
- 3.3 One of the statutory responsibilities of the CCG is to ensure that health outcomes are improving for local people. This is a key element of the NHS Mandate and will be part of the national assurance process for CCGs.

4. Background

- 4.1 Lewisham CCG is developing a new 5 year commissioning strategy to reflect its establishment as a new organisation and its specific responsibilities for commissioning services for its population. The strategy seeks to address the health needs in Lewisham, financial challenges, the potential changes in the local provider landscape and provides direction for service developments and action plans, informing the Commissioning Intentions and contracting processes.

4.2 The Lewisham Health and Wellbeing Board received an update on the strategy at its July meeting which confirmed the aligned of the Health and Wellbeing Strategy and CCG strategic priorities.

4.3 The development timetable includes a number of phases to ensure that a comprehensive, agreed strategy is in place for October 2013 for the start of the next contracting cycle for 2013/14.

5. Vision – Better Health, Best Care, Best Value

5.1 The CCG's strategy describes the vision and ambition of the CCG based on the framework of 'better health, best care and best value'.

5.2 For better health, the ambition is to reduce the gap in key health outcomes between Lewisham and England by 10% over the five year period.

5.3 For best care, the ambition is to provide high quality care for everyone which is:

- Proactive and planned, with a focus on early detection, diagnosis and intervention
- Patient centred, personalised to the individual's preferences and choices and considers the whole person rather than specific health conditions
- Empowering to the individual to be confident in their management and decision making about their own care, as far as they want and are able to
- Developing local neighbourhoods and communities to help people and communities to manage their health and wellbeing by finding local solutions.

5.4 The vision for best value is to commission more effectively with the most efficient use of resources working with other commissioners.

6. Commissioning Differently – The 'Case for Change'

6.1 Lewisham's Joint Strategic Needs Assessment (JSNA) has identified the changing health needs of the Lewisham population that will increase demand on services, including inequalities, the ageing population, main causes of death and need for health promotion, increasing prevalence of long-term conditions such as diabetes and dementia, a high prevalence of mental health, and high rate of low birthweight babies.

6.2 Health outcomes for the Lewisham population have been improving but are still not as good as other similar London borough.

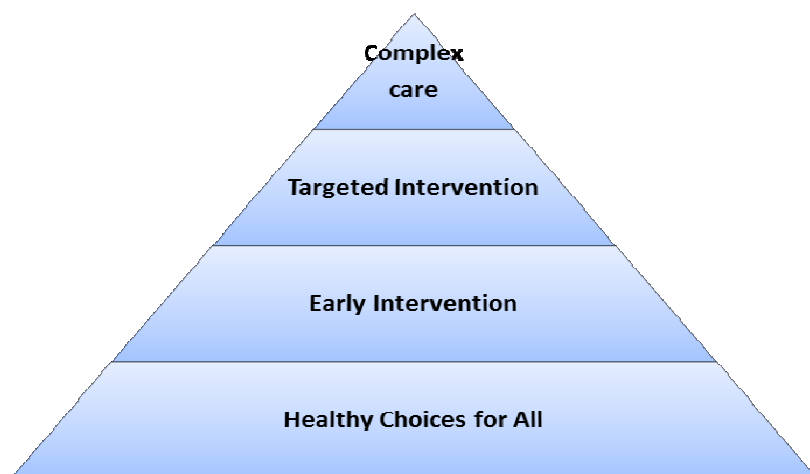
- 6.3 Patient and public feedback has highlighted specific areas where for improvement such as accessibility and joined up care between local services.
- 6.4 Local primary care, community care and hospital providers will need to work closely together to ensure their services can address their demand and supply challenges.
- 6.5 Without change there will be gap in finances, between resources available and expected expenditure.

7. Transforming Local Services - Strategic Priorities

- 7.1 There are eight strategic priorities grouped around themes of healthy lifestyles and choice, frail and vulnerable people, and long-term conditions. The strategy summary outlines the aims for each of them.

Strategic Themes	Strategic Priorities
Healthy Lifestyles and Choice	1. Health and wellbeing – smoking cessation, alcohol abuse, obesity and cancer
	2. Maternity and acute children
Frail and Vulnerable People	3. Frail older people (including end of life care)
Long Term Conditions	4. Long Term Conditions – eg COPD, diabetes, CVD, dementia
	5. Mental Health
Delivery Services Differently	6. Primary care development and planned care
	7. Urgent Care
	8. Greater integration of health and social care commissioning

- 7.2 The priorities are aligned with Lewisham’s Health & Wellbeing Strategy, particularly for priority 1, health wellbeing, which will deliver a particular focus on smoking, alcohol abuse, obesity and increased screening and early diagnosis of cancer.
- 7.3 Priority 6, primary care development and planned care, will also be aligned with the South East London Community Based Care (CBC) Programme. This is supporting learning between CCGs and applying a principle of ‘shared standards, local models’.
- 7.4 The greater integration of health and social care commissioning will support all of the other priorities. Its delivery model has been developed in partnership with the Health and Wellbeing Board and is based on four different levels of advice, support and care an individual may receive during their lifetime:



8. Next Steps

- 8.1 The Strategy Summary includes in its appendices the public engagement undertaken to date, and in the September the CCG will widen its engagement on the strategy, incorporating the NHS England 'A call to action' national programme, and include on-line survey/s and social media, work with local groups, GP Practice Patient Groups (PPGs), and with stakeholders.
- 8.2 Following this engagement programme, the CCG will be finalising its strategic plan to be signed off formally by its Governing Body at its meeting on 5th October.
- 8.3 The CCG will welcome feedback on its draft strategic plan and priorities from all local stakeholders including the Healthier Communities Select Committee.

9. Equalities Implications

- 9.1 An Equality Analysis is being carried out on the draft strategy. This will identify the impact of the proposed strategic priorities and interventions on different sections of the community to inform the further development of the strategy.

Background Documents

NHS Commissioning Board Outcomes Benchmarking Support Packs: CCG Level 2012

<http://www.england.nhs.uk/wp-content/uploads/2012/12/ccg-pack-08l.pdf>

Lewisham Health Profile 2012 English Public Health Observatories

<http://www.apho.org.uk/resource/item.aspx?RID=117235>

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