



Children and Young People Select Committee

Report title: Early Help and Serious Youth Violence

Date: 8th September 2023

Key decision: N/A

Ward(s) affected: All

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Outline and recommendations

The purpose of this paper is to provide an overview to the Children and Young People Select Committee of the work in relation to youth violence in the borough. This paper will cover the work of the Youth Justice Service, the Safer Communities Service, Prevention and Early Help and the Safe Space Social Work teams.

Timeline of engagement and decision-making

N/A

1. Summary

- 1.1.** The Public Health Approach to reducing violence, together with tackling Domestic Abuse and Violence Against Women & Girls has been a long-term priority for Lewisham. This paper will provide a summary of the key strategic and operational work in relation to this area and provide insight into some of the preventative and early support initiatives taking place. The paper will summarise the work of Safe Space which is the statutory social work offer for children at risk of serious youth violence, the Youth Justice Service (YJS) which is the statutory response for children and young people known to the criminal justice system, and Safer Communities whose work underpins the Local Authorities response to the Public Health Approach to youth violence.
- 1.2.** A recent review of the Children and Young People Department's offer to adolescents highlighted the varying arrangements in different service areas. Although this

demonstrated positive work in specific areas, the review identified a need for more join up and improved pathways for children and young people at risk of harm outside the home. As a result of this review, in July 2023 the Youth Justice Service and Safe Space Social Work Teams were merged to create the Integrated Adolescent Safeguarding Service sitting in the Families Quality and Commissioning Division.

- 1.3. The vision of the Integrated Adolescent Safeguarding Service (IASS) is to build on the positive work of the YJS and Safe Space service and to create a multi-agency approach to understand and respond to children at risk of extra familial harm leading to improved outcomes. The service will work closely with the Safer Communities service to ensure there is a whole council approach to the Public Health Approach to youth violence.
- 1.4. In terms of the governance arrangements, the current Youth Justice Management Board will develop into a wider Lewisham Adolescent and Youth Justice Partnership Board to provide the multi-agency strategic steer for CYP, with the youth justice performance and operational board sitting below this.

2. Recommendations

- 2.1. The Children and Young People Select Committee is asked to note the contents of the report for information.

3. Policy Context

- 3.1. The Council's Corporate Strategy 2022 - 2026 outlines the Council's vision to deliver for residents over the next four years. Of relevance to youth violence, the strategy states "we will continue to focus and develop our successful public health approach to youth violence, aiming to tackle knife crime and reduce sexual exploitation across the borough".
- 3.2. Statutory requirements from the Police and Justice Act (2006), introduced additional duties, which were updated by subsequent legislation that includes the Crime and Disorder Regulations 2011. The requirements included the production of a Strategic Assessment and a Partnership Plan.
- 3.3. The Safer Lewisham Partnership Plan 2023, highlights priority areas the Council have identified to focus on as a Partnership for Lewisham.
- 3.4. There are three priorities identified in the Plan, one of which includes, a Public Health Approach to tackling violence, with a focus on youth violence
- 3.5. The Multi-Agency Child Exploitation (MACE) operating protocol is being fully utilised to manage child exploitation and violence concerns. The Child Exploitation Strategy and Strategic plan was agreed by the Lewisham Safeguarding Children's Partnership.
- 3.6. The Government announced legislation introducing a new Serious Violence Duty on public bodies. The Duty is part of the Government's programme of work to prevent and reduce serious violence, taking a multi-agency approach to understand the causes and consequences of serious violence, focused on prevention and early intervention, and informed by evidence.
- 3.7. Responsible authorities in the Serious Violence Duty include the Local Authority, Police, Fire and Rescue Authorities, Justice Organisations (Youth Offending Teams and the Probation Service) and Health Bodies (Integrated Care Boards).
- 3.8. Lewisham's Serious Violence Duty strategy must set out the agreed definition of serious violence for the borough, summarise the key aspects of the Serious Violence Strategic Needs Assessment, partnership arrangements that have been agreed locally to lead on delivery of the Duty, the areas of activity to prevent and reduce serious

violence, and activity to engage with voluntary sector organisations and communities. Lewisham will have 12 months to finalise the Strategy and the Assessment with a proposed date of January 2024 for completion.

4. Background and Summary of Current Approach

4.1. The Youth Justice Service (YJS)

- 4.1.1. The Lewisham Youth Justice Service is committed to providing services and support to children and young people, aged between 10 and 17 years, to prevent offending and re-offending.
- 4.1.2. Lewisham remodelled its Youth Justice Service and implemented trauma informed and restorative justice practice approaches when working with young people. A revised vision to meet the needs of children based on 'Child first' principles and practice to further reduce first time entrants, re-offending rates and use of custody, includes three key themes;
 - Facilitating intervention which responds to statutory Orders such as a Referral Order, providing long-term and high-end interventions,
 - Early preventative measures seeking to prevent young people from the risk of offending and looking at a range of diversions to deter them away from criminality, and
 - A therapeutic hub delivering on a unique family therapy offer to those at risk of or involved in offending, Child Adolescent and Mental Health Service (CAMHS), speech and language (additional needs), and community engagement and diversion.
- 4.1.3. The Lewisham Youth Justice Service aims to protect children and young people in the context in which they experience extra-familial harm, improve understanding of the contextual factors leading to serious youth violence and develop appropriate responses including a focus on preventions.
- 4.1.4. Tackling child exploitation is a priority area to prevent children and young people being targeted for exploitation and developing a child exploitation response in schools, social media, online, and in care and Services that provide support.
- 4.1.5. The Lewisham Youth Justice Service continues to extend the influence and reach to promote anti-racist policy and practice and other inter-sectional inequalities taking forward the feedback from Her Majesty's Inspectorate of Probation (HMIP) Thematic Inspection in 2021, which sought to explore how the Youth Justice system met the needs of black and mixed heritage boys, Lewisham. In addition, Lewisham founded the Trauma-Informed, Anti-Racist and Restorative Approaches model, 'TIARRA', to achieve better outcomes for children and families as well as a focus on staff wellbeing. Furthermore, to add to the MJ Award received in 2020, in June 2023 Lewisham YJS were successful in being awarded the MJ Award for Innovation in Building Diversity and inclusion.
- 4.1.6. This year has seen a significant strengthening of the prevention of children and young people entering the youth justice system through the Engage and Turnaround initiatives. The Turnaround Programme seeks to prevent children and young people becoming involved in crime and antisocial behaviour through targeted systemic family support aimed at reducing the risk of entry to the youth justice system. This is delivered alongside the Engage project, which identifies risk factors associated with serious youth violence and provides appropriate targeted interventions.
- 4.1.7. Lewisham is lead borough for Engage with three youth workers based at Lewisham

and Bexley Police custody suites. The new Turnaround initiative was established quickly, with police referrals into the project being particularly high. These projects have strengthened existing and developing programmes in Lewisham's Early Help services including Family hubs.

4.1.8. The service is currently governed by the Youth Justice Management Board (YJMB) and has a line to the Safer Lewisham Partnership overseeing the response to youth criminality. As shared earlier, the YJMB is under review and will develop into the wider Adolescent and Youth Justice Board by the end of December 2023.

4.1.9. **Performance and Impact**

4.1.10. The overall performance of the YJS suggests a positive trajectory for Lewisham in some of the key performance indicators. The Youth Justice Board method for measuring Youth Offending Teams (YOTs) nationally has been defined against the three measures as follows:

- A reduction in First time entrants (FTEs) to the criminal justice system – Number per 100,000 of local 10-17 population
- A reduction in re-offending - binary
- A reduction in the use of Custody – Number of custodial sentences (per 1000 of local 10-17 population)

4.1.11. For the Jan 22 – Dec 22 KPIs, FTEs are down (The decrease in FTEs 20%). This is despite an increasing 10-18 population.

4.1.12. Re-offending down 7.3 % (Aggregated binary rate latest data) and this is a significant reduction.

4.1.13. Lewisham custody have halved– now 5 per year (March 22 –March 23) compared to 10 (March 21-March 22). Custodial rates have started to rise nationally. This is the lowest number Lewisham has recorded for an annual period. Our data informs that here has been a continuation in certain serious offences and these sentences are longer as a result virtually all transitioning to adult establishments.

4.1.14. For serious youth violence the number of offences has reduced but the proportion of caseloads has increased higher than it has family neighbours, therefore, this will be monitored. Seventy-Five percent (75%) of Lewisham's caseload are either robbery, drugs, or a violent offence.

4.1.15. The Lewisham YJS has worked closely with the Police to implement the use of the Concordat in taking the Child First approach in that all children will be eligible for bail unless it is against the public protection. The National Concordat also reminds agencies of adultification and having a Child First approach supporting the TIARRA model.

4.1.16. The introduction of Operation Harbinger with the Police has led to a reduction in the number of Lewisham children detained in Police Custody – between December 2022 and February 2023, out of 47 Operation Harbinger operations 3 children were detained.

4.2. **Safe Space**

4.2.1. Safe Space Practitioners support young people (aged 11-17) who are at risk of harm from factors outside of their family home. This does not mean that there are no concerns about the parenting or care a young person is receiving at home, however, this will not be the primary concern.

4.2.2. The core function of Safe Space Service is to carry out s17 and s47 assessments/investigations for young people where the primary presenting concern is extra familial harm. For example, Child Sexual Exploitation (CSE), Child Criminal Exploitation (CCE), Serious Youth Violence (SYV), Harmful Sexual Behaviour

- (HSB), gang affected young people, Radicalisation, concerning patterns of missing episodes and Youth Homelessness.
- 4.2.3. In July 2023, the Safe Space Service merged with the Lewisham Youth Justice Service to form an Integrated Adolescent Safeguarding Service. Both services work closely with the Safer Communities Violence Reduction Team who sit within the Safer Communities service in the Community Service Directorate, working in partnership to reduce youth violence and exploitation in the borough.
- 4.2.4. Safe Space contribution to this priority is to ensure that all children that meet the above criteria are offered a statutory assessment. This includes coordinating and leading on Strategy Meetings where a young person is deemed to have significant harm because of violence and/or exploitation.
- 4.2.5. Over the last year Safe Space have developed an offer of family support via allocation of Family Practitioners alongside the statutory work being undertaken by the Social Workers. We have seen the benefit of this for the young people having the opportunity to build trusted relationships, with relatable practitioners that can quickly tailor support to their needs keeping in mind the principles of the contextual safeguarding and trauma informed approaches as well as adopting an anti-racist practice lens, to reduce their vulnerability to exploitation, violence and entering the criminal justice system.
- 4.2.6. In alignment with our commitment to the public health approach to tackle knife crime and reduce sexual exploitation across the borough, we have successfully developed various MACE activities to understand our profile in Lewisham and to inform partnership and strategic planning.
- 4.2.7. The Pre-MACE operational activities which include an exploitation panel, serious youth violence panel and newly launched missing children's panel interlink and influence strategic planning identifying themes and trends in relation to exploitation and youth violence.
- 4.2.8. In addition to the above, Lewisham were successful in securing a bid earlier this year from the Home Office in relation to devolved decision making, for the National Referral Mechanism (NRM) process, for young people who are victims of modern slavery.
- 4.2.9. The impact analysis from the NRM Panel is in its infancy, however there has been success in making timely decisions for young people who are victims of modern slavery in under 45 days, compared to the Home Office, which could take up to 500 days for a decision to be reached.
- 4.2.10. Whilst the criteria for this panel is modern slavery, some young people are defined as vulnerable to or at risk of youth violence alongside the exploitation. By having a positive NRM decision for offences relating to modern slavery young people are offered access to an Independent Child Trafficking Guardian from Barnardo's, as well as having a defence in court which can reduce entries into the criminal justice system.
- 4.2.11. Performance and Impact**
- 4.2.12. The 2022/23 Annual Exploitation Report provides an overview of how Safe Space, YJS and the Local Safeguarding Partnership have worked together to respond to children and young people who are reported missing and those who are also at risk of criminal and sexual exploitation and other forms of extra-familial harm.
- 4.2.13. The report provides key highlights following the implementation of the MACE protocols:
- There has been consistent multi-agency attendance and participation from key partners and lead professionals at MACE and Pre- MACE meetings.

- 63% of CYP referred to MACE were successfully closed following a review of the CYP at MACE, demonstrating effective intervention and risk management.
- The Pre-MACE is working effectively to review cases and ensure high-risk CYP are escalated to tactical MACE. 53 CYP referred with low and medium risk were reviewed and closed.
- MACE reviews all high-risk CYP every 12 weeks, or sooner if required, this oversight is having positive impact, 6 CYP initially referred as high risk and subsequently closed following multi-agency intervention to reduce the harm.
- The re-referral rate is low with just 3 re-referrals concerning CYP who were previously closed to MACE within the last 12 months.
- Police and Safer Communities provide geographical data on gang related activity, violent crimes, anti-social actions and places within the borough (hot spots) associated with this behaviour. MACE has progressed several tactical actions in response to emerging themes, incidents and locations of concern. This includes work led by the Safer Communities service to disrupt children and young people's access to alcohol, working with gambling establishments, supporting specific schools, and undertaking community engagement work.
- The police have issued eight Child Abduction Warning Notices (CAWNs) on individual adults in response to concerns shared at MACE and strategy meetings.
- Lewisham Children's Services has established a senior officer post to lead for Adolescent Safeguarding (in the FQC division) the interim postholder has been instrumental in the transition from Concern Hub to MACE and the updated Exploitation Strategy
- Since its inception in 2020, the Safe Space team has continued to develop, providing social work interventions to children and young people at risk of extra familial harm and homeless 16 & 17year-olds. In children's social care practice audits, the majority of practice in Safe Space is judged as good.
- In August 2022, the Safe Space team established a Contextual Safeguarding Thinking Space (CTS) intended to enable access to the expertise in the Safe Space team when CYP are open to other services but are also affected by extra familial risk. CTS offers consultation, advice, reflection, signposting and risk analysis using the context weighting tool for cases where there is a risk relating to contextual/extra familial harm. CTS is held fortnightly, and since its launch it has provided guidance and support to 56 practitioners.
- The Police Basic Command Unit (BCU) have integrated several resources into a dedicated Child Exploitation Unit with responsibility for CYP at risk of exploitation. This has increased capacity, reduced duplication and improved working across the partnership.
- The positive work of the Safe Space team was recognised by Ofsted in November 2022 through a Joint Targeted Area Inspection as follows

"Tenacious child-centred practice with children and young people by skilled practitioners in the child exploitation safe space teams is making a real difference to reducing risks and protecting them from further harm. Decision-making when children are at risk is positive and timely".
<https://files.ofsted.gov.uk/v1/file/50206436>

4.3 Safer Communities

- 4.3.1 The Safer Communities Service has a key role in preventing, reducing, and responding to risk taking behaviour and crime, and the impact of related harm in relation to vulnerable individuals and communities. As a result, most of the teams in the Service, straddle all age groups, be it the victim, alleged perpetrator or both. A multifaceted Service, which in conjunction with core partners, addresses violence, through prevention and intervention.
- 4.3.2 Whilst the Safer Communities Service as a whole does not have 'intervention' aged restrictions, the Violence Reduction Team (VRT) and Mental Health link worker, primarily work with young people and adults aged up to 25 alongside their families/carers. The VRT work within a multi-agency framework, supporting colleagues/stakeholders across services and disciplines within the Council and wider, including housing, education, health, Children and Adult services, the Probation Service, Integrated Care Boards, Voluntary Sector and the Youth Justice Service. They deliver training across the borough for various stakeholders, however as part of the Lewisham Safeguarding Children Partnership (LSCP) they offer a bespoke training offer, which is currently being reviewed as part of a wider LSCP training review. The aim of the training offer to enhance the knowledge of stakeholders/colleagues to assist with their understanding of violence, and exploitation, and the impact this has when committed or perpetrated by those under the age of 25. This approach is aligned with a public health approach to reducing violence through education, awareness and early intervention.
- 4.3.3 The Safer Communities Service have enhanced their offer of support and intervention through the introduction of a Mental Health Link Worker (MHLW). This offer is part of the Community Multi-Systems Violence Reduction Programme (CMSVRP), Vanguard, funded by the National Health Service England (NHSE). The MHLW has a specific focus on supporting young adults aged 18 – 25 where mental health has been identified as a feature associated to violence. The offer began in October 2022, with Lewisham recruiting a relevant qualified officer in February 2023. The programme remains a pilot and is funded until September 2025. Work has commenced to recruit a further worker, also funded by the Vanguard programme.
- 4.3.4 The Safer Communities VRT offer direct support to young people and adults, up to the age of 25, which is delivered in a range of ways including direct work with the individual and their family/Carer, liaising with services to provide protective measures to safeguard the family home, advice and support to address substance misuse, violence, accommodation challenges and guidance on how to mitigate violence and or exploitation through a trauma-informed, contextual safeguarding approach.
- 4.3.5 Within current safeguarding structures, a Safer Communities representative co-chairs, with the police, a weekly Serious Youth Violence (SYV) Panel. The Panel is made up of staff from the Safer Communities Service and partners including education, Police, the Probation, Youth Justice Service, Children's Social Care and partnering agencies including Youth First, who are Lewisham's Youth Service provider.
- 4.3.6 The SYV Panel provide weekly oversight to manage and mitigate risk of violence and exploitation to young people in Lewisham. The Panel does not hold case responsibility but works across the partnership to highlight, identify, and reduce risk. The Panel provides an opportunity to gather and share information and intelligence, across the partnership in order to reduce risk and prevent harm, provide guidance and support and is a pathway to escalate concerns, to the Police and/or the Multi-Agency Child Exploitation (MACE) framework, which meets monthly to address safeguarding issues for young people.
- 4.3.7 The Safer Communities Service is a core member of the MACE due to the nature of service provisions including violence reduction and community safety more generally. As a Service it is able to provide intelligence and support in regards to safeguarding young people either through its Violence Reduction Team provision or other service strands from Anti-social Behaviour and Licensing through to Prevent, CCTV and the Violence Against Women and Girls teams.

- 4.3.8 In addition to the above, business as usual management of risk includes a twice weekly Violence Assessment Meeting, which takes place to assess recent incidents of violence that are either significant in terms of injury, likely to require co-ordinated work between agencies to provide a comprehensive response, have had or are likely to have a significant impact on a particular locality or community, including through reporting in the media. Following incidents of those 24 or under, immediate consultation takes place with the Police Violence Suppression Unit and the Violence Reduction Team in order to manage any immediate risk and safety plan. Wider intelligence is shared monthly at the Tactical Tasking and Coordinating group led by the Police; capturing thematic concerns across the BCU, which all BCU local authorities represent. Mapping incidents is continuous, whereby as a Partnership we are continually monitoring presenting factors (The identified problem), predisposing factors (historical issues), precipitating factors and perpetrating factors (triggers) in order to manage risk.
- 4.3.9 In addition to a number of risk/safeguarding management meetings the Service has secured funding from various projects that seeks to reduce risk, which includes a project, which tackles robberies against young people on their journeys to and from school and a therapeutically informed programme based in the community that co-works with key community members whom they train to become culturally competent, offer clinical support to, in order for them to be able to assist young people impacted by violence and exploitation in their community to receive support.
- 4.3.10 Softer community intelligence to manage violence has included the Safer Communities Service commissioning projects to support the Council's adherence to the Serious Violence Duty and the Council's Public Health Approach to violence reduction.
- 4.3.11 The first project was an Appreciative Inquiry exploring what was working well in the Council's delivery of violence reduction and the tackling of Domestic Abuse. The second project focused on the Council's Combatting Drugs Partnership and provided insight from a Citizens Panel pertaining to the issues of substance use in Lewisham and services available to support residents and clients. The third focused on youth violence in Lewisham and provided insight and feedback from community conversations.
- 4.3.12 Whilst the Safer Communities Service has led on most of these developments, it is clear in its directive that only a Partnership approach can tackle violence, regardless of the age of the individual.

4.3.13 Impact

- 4.3.14 The Safer Communities Service has worked alongside a strong Partnership in order to deliver a number of achievements in line with the Public Health Approach to reducing violence, some of which have been identified in previous performance and impact sections of this report. These include:
- An expansion of the Community Champion Project (MOPAC Capacity Building to Support Incident Response in the Community Capacity grant). This will allow for the continuation of therapeutic/trauma informed interventions in an area that is impacted by violence, deprivation and exploitation. Young people have been supported to improve in all aspects of their mental wellbeing and factors that might negatively impact this. Improved mental wellbeing, self-esteem/self-confidence, an ability to respond to stress or trauma Improved life skills has led to an increased overall life satisfaction (Evaluations). Partnerships between local organisations has developed and residents have participated in local activities. This has improved access and use of community resources and support and has increased community awareness of local initiatives. There has been increased collaborations/partnerships between community groups/organisations, which in turn has led to increased engagement within the wider community. Co-collaboration with the community has also fostered areas of trust, which in turn has assisted in the management of harm.

- The commencement of the Tackling Robberies during school journeys project, which assists with tackling robberies in crime hot spots across the borough. Stakeholders which include colleagues from Youth First, the Council, the Police, Children's Social Care have worked with the Safer Communities Service to design a curriculum of street theft workshops. Sessions take place all year round, in the daytime in schools, and in youth clubs after school and during the holidays. Structured personal safety and street theft awareness workshops and advice sessions will be delivered in key locations in the borough, with a focus on Lewisham Central and other places where street theft is highest. The curriculum will be delivered in an interactive way, with opportunity for role play, discussion, information sharing and advice. Young people will learn preventive strategies to keep themselves and their friend's safe, gaining understanding of how to respond safely in an incident, where to go for help to report it, and any related trauma. We will also work with police colleagues to educate young people about the consequences of being a perpetrator of street theft, what to expect from the criminal justice system, and likely longer-term impacts. Alongside structured sessions, engaging young people to discuss the effect and consequences of street robbery has been prioritised. Parent/Carer work is also undertaken to raise awareness, provide advice and to seek to build 'self-run' community groups who help one another.
- Securing funding via the Hyde group to commission the James Ross Hunter foundation to deliver Sip and Talk in Sydenham and Honor Oak. Sip and Talk provides support to parents, carers and families affected by violence.
- Protecting Lewisham from the impact of underage sales of alcohol, tobacco, fireworks, solvents and weapons by carrying out 107 underage sales visits to business premises and achieving a high level of compliance (96%).
- The delivery of a full Prevent programme, including successful completion of community-based projects, a comprehensive training programme and a risk assessment and delivery plan.
- Successful use of funding including the application of Critical Incident Grants from MOPAC in response to critical incidents of violence in Lewisham to support family, friends, community impacted and affected by violence. Funding has also been used to secure a mentoring provision in the borough (London Crime Prevention Fund), an Appreciative Inquiry, interactive drama in schools and embedding a restorative and trauma informed approach within schools.

4.4 Next Steps and areas for future consideration

- 4.4.1 A public health approach to tackling violence requires a long-term and sustained commitment from Lewisham and the wider partnership. The true impact of the approach may not be seen for several years if we are to truly address and unpick deep rooted issues. In addition, consideration will need to be given to the Serious Violence Duty and the formation of the Lewisham Combatting Drugs Partnership. Both of which will have an impact on the management of crime and violence in the borough given their relationship and links. Both will require separate Strategic Needs Assessments that are currently being devised, both of which will seek to inform the Partnership direction.
- 4.4.2 Enhance the early preventative support for young people through developing a better understanding of the cohort of children at risk, co-ordination of the existing offer, improving pathways to targeted services including a wider therapeutic offer.
- 4.4.3 The formation of the Integrated Adolescent Safeguarding Service provides further opportunity to strengthen this area, and work has already begun to develop a more coordinated offer such as a review of the data sets available to develop an enhanced integrated dashboard and developing a multi-agency targeted offer for children and young people at risk of exploitation and serious violence.

5. Financial implications

- 5.1. This report is for information and there are no expected cost implications. In a wider context, Lewisham have a vision to improve outcomes for young people by improving prevention for serious youth violence and exploitation and reducing higher costs at a later stage.

6. Legal implications

- 6.1. There are no direct legal implications with this report.

7. Equalities implications

- 7.1. A priority in the Safer Lewisham Plan 2023 is Lewisham's Public Health approach to violence reduction and the reduction of disproportionality. The Committee will consider wider Equalities matters when reviewing the Plan and when making any recommendations. The IASS adopts a trauma informed, anti-racist approach that builds on the successful work of the Lewisham YJS. Disproportionality is now a standing feature of the YJS performance reporting such as ethnicity and gender, and this will assist in identifying areas that need attention in relation to anti-racist practice and the journey of the black and mixed heritage child.

8. Climate change and environmental implications

- 8.1. N/A

9. Crime and disorder implications

- 9.1. The purpose of the Safer Lewisham Partnership Plan 2023 is to set out the strategic approach to crime and reducing violence. The approaches outlined in this report are in line with this plan in partnership with the wider Council.

10. Health and wellbeing implications

- 10.1. The overall purpose of the Public Health approach is to improve the overall health and wellbeing of all residents in the borough. Crime and serious violence have wider implications for the borough such as resident safety, desirability to live in Lewisham, mental health, education, and employment outcomes and so on. Taking a public health approach allows the partnership to take a place-based approach to tackling these issues.

11. Report author and contact

- 11.1. Sara Rahman, Director of Families Quality and Commissioning – sara.rahman@lewisham.gov.uk

Comments for and on behalf of the Executive Director for Corporate Resources

Mark Humphreys, Senior Accountant and Mala Dadlani, Strategic Business Partner CYP.