

South East London Integrated Care System

Integrated Care Systems (ICS)

Integrated Care Systems (ICSs) will be a new model for organising local health and care, aiming to:

Improve outcomes in population health and healthcare

Tackle inequalities in outcomes, experience and access

Enhance productivity and value for money

Help the NHS support broader social and economic development

Our ICS brings together all organisations involved in delivering health and care in south east London

For us, an ‘ICS’ is shorthand for partnership working

We have committed to working together, combining our staff and resources, and making best use of our funding to improve the health and wellbeing of our communities

ICS Core Elements

Integrated Care Partnership
**Alliance of organisations and
representatives**
responsible for agreeing an
integrated care strategy

Integrated Care Board
Bringing the NHS together
integration within the NHS, all
those involved in planning and
providing NHS services

Provider Collaboratives
Acute and Mental Health
contribute to the delivery of the
system's strategic priorities

Place Based Partnerships
NHS, local councils and voluntary
organisations leading the detailed
design and delivery of integrated
services

South East London ICP

- **The ICP will be a committee rather than a body and will represent an equal partnership between the NHS and local authorities in any given ICS area.**
 - **The ICP would be expected to take any decision by consensus.**
 - **The ICP would be supported by sub groups and officers of its various partner members.**
 - **The ICP will meet in public and with opportunity for private meetings.**
- The membership of the committee :
 - ICS Chair
 - ICS Chief Executive
 - Elected Leaders (or their nominated cabinet members) of the following local authorities – Bexley, Bromley, Greenwich, Lambeth, Lewisham and Southwark
 - Chairs of Bromley Healthcare (CIC), Guy’s and St Thomas’ Hospital NHS FT, Lewisham and Greenwich NHS Trust, King’s College Hospital NHS FT, Oxleas NHS FT and South London and the Maudsley NHS FT
 - A lead Director of Adult Social Care (drawn from the six postholders in SEL)
 - A lead Director of Children’s Services (drawn from the six postholders in SEL)
 - A lead Director of Public Health (drawn from the six postholders in SEL)
 - A senior representative of Kings Health Partners
 - A Primary Care / Primary Care Networks representative
 - A representative of the VCSE services in SEL
 - A representative of the SEL Healthwatch organisations (coordinated arrangement)

South East London ICB

Partner members of the ICB are expected to bring the perspective and insight of their areas rather than acting as delegates or representatives of others or their own organisation. Our boroughs (Places) are recognised to have distinctive populations within SEL and as such their perspective is not homogenous, with the membership of the Board reflects that. Partner members will be full members of the unitary board, bringing knowledge and a perspective from their sectors, but not acting as delegates of those sectors.

- The membership of the ICB's Board:
 - ICS Chair
 - Two ICS Non-Executive Directors
 - ICS Chief Executive Officer
 - ICS Chief Financial Officer
 - ICS Chief Medical Director
 - ICS Chief Nursing Officer
 - Acute services Partner member
 - Mental health services Partner member
 - Community services Partner member
 - Local Authority Partner member (One CEO)
 - Primary Medical Services Partner member (Primary Care leadership Group Chair)
 - Six Place Partner members (one per borough holding Executive responsibility for delegation to that Place)

South East London Provider Collaborations

Name	Participating organisations	Further information
<p>South East London Acute Provider Collaborative (APC)</p>	<ul style="list-style-type: none"> • King’s College Hospital NHS Foundation Trust • Guy’s and St Thomas’ NHS Foundation Trust • Lewisham and Greenwich NHS Trust 	<p>Trusts are working together to improve the way acute care is delivered. The APC will have delegated responsibility for elective and diagnostic recovery. It is also overseeing the development of the Community Diagnostic Centre plans on behalf of SEL.</p>
<p>South London Partnership Mental Health Services Collaborative (SLP)</p>	<ul style="list-style-type: none"> • Oxleas NHS Foundation Trust • South London and Maudsley NHS Foundation Trust • South West London and St Georges NHS Foundation Trust 	<p>The SLP collectively deliver mental health services to a population of more than 3.6 million people across south London (south east London ICS and south west London ICS) and work across the two ICSs and its borough partnerships to do so. The SLP has taken on delegated responsibility for NHSE commissioned specialised services and for CCG funded complex care.</p>
<p>South East London Community Services Providers Network (CPN)</p>	<ul style="list-style-type: none"> • Guys and St Thomas’s NHS Foundation Trust • Bromley Healthcare CIC • Oxleas NHS Foundation Trust • Lewisham and Greenwich NHS Trust 	<p>The CPN comprises all SEL's physical health community providers and is an informal network rather than a formal collaborative, focussed on working together to define and implement common standards and a core community offer for SEL residents.</p>

Lewisham Health and Wellbeing Board

Lewisham Local Care Partnership Strategic Board
System wide leadership, strategic direction and a collective view on transformational change required

Place Executive Lead & Place Executive Group
Driving delivery

Health Inequalities Programme

Clinical and Care Professional Leadership Network
Providing clinical & care professional at the centre of decision-making and delivery

Partnership Programme Groups
-Each with SRO from LCP board membership

- Mental Health
- Care at Home/Empowering Lewisham
- Planned Care
- Unplanned Care
- Primary Care
- CYP programmes to be determined

Enablers Programme Groups
- Developing programmes of work that provide underlying technological, infrastructure, capacity and capability improvement

- Population Health
- IT and Digital
- Estates
- Workforce

Project and T&F groups
delivering agreed priorities

Community Engagement Assurance
Ensure that the lived experiences of all our citizens and communities demonstrably drive the direction of the LCP

Local Care Partnership Strategic Board

Place-based leadership and development: responsible for the overall leadership and development of the Local Care Partnership to ensure it can operate effectively work as a collective and collaborative partnership and secure its delegated responsibilities

Place Executive Lead	Ceri Jacob
Executive Director for Community Services (DASS)	Tom Brown
Executive Director for CYP	Pinaki Ghoshal*
Director of Public Health	Dr Catherine Mbema
Healthwatch representative	Michael Kerin
Voluntary, community and social enterprise (VCSE) representation x 2	Sam Hawksley + tbc
South London & Maudsley NHS FT – Executive organisational representative	Vanessa Smith
Lewisham & Greenwich NHS Trust – Executive organisational representative	tbc
Primary Care x 2	Dr Simon Parton + tbc
Social care provider representative	tbc
Community/public representative	Anne Hooper
Clinical & Care Professional Lead	Dr Jacky McLeod*
One Health Lewisham	tbc

* = interim co-chair

Place Executive Group

The Place Executive Group has been established to drive delivery of the strategic plans and priorities and to hold the programme and project groups to account.

Place Executive Lead	LBL/ICB	Ceri Jacob
Social Care	LBL	Joan Hutton, Director of Adult Social Care
Mental health	SLaM	Sam Gray, Lewisham Service Director
Public Health	LBL	Dr Catherine Mbema, Director of Public Health
CYP Services	LBL	Sara Rahman, Director of Families, Quality and Commissioning
Integrated Commissioning	LBL/ICB	Kenny Gregory, Director of Integrated Commissioning
System Transformation	LBL/ICB	Sarah Wainer, Director of System Transformation
Primary care	ICB	Ashley O'Shaughnessy Associate Director of Primary Care
acute services	LGT	tbc
community services (physical)	LGT	tbc