APPENDIX W1
2020/21 TO 2023/24 CAPITAL PROGRAMME - MAJOR PROJECTS

Major Projects over £2m	2020/21	2021/22	2022/23	2023/24	Total
major i 10j0000 0101 22111	£m	£m	£m	£m	£m
GENERAL FUND					
Schools - School Places Programme	3.4	10.4	2.4	-	16.2
Schools - Minor Works Capital Programme	3.9	0.1	_	-	4.0
Schools - Other Capital Works	1.7	1.6	-	-	3.3
Highways & Bridges - TfL	1.3	-	-	-	1.3
Highways & Bridges - LBL	3	2.5	2.5	-	8.0
Highways - Others	1.5	0.8	0.1	-	2.4
Catford town centre	1.0	0.3	0.3	3.4	5.0
Asset Management Programme	1.5	2.8	2.5	-	6.8
Other AMP Schemes	0.7	0.9	-	-	1.6
Broadway Theatre - Works	0.4	4.8	1.7	-	6.9
Catford Phase 1 – Thomas Lane Yard / Catford Constitution Club'	0.1	0.6	2.6	-	3.3
Lewisham Gateway ( Phase 2)	14.8	3.5	-	4.8	23.1
Beckenham Place Park	0.5	-	-	-	0.5
Beckenham Place Park ( Eastern Part)	0.2	1.7			1.9
Lewisham Homes – Property Acquisition	-	3.0	-	-	3.0
Residential Portfolio Acquisition – Hyde	2.9				2.9
Housing Ass.		_	-	_	
Disabled Facilities Grant	0.4	2.1	-	-	2.5
Private Sector Grants and Loans	0.2	2.1	-	-	2.3
Edward St. Development	9.0	8.4	-	-	17.4
Achilles St. Development	8.0	1.0	-	3.6	5.4
Mayow Rd Development	0.6	6.6	1.1	0.1	8.4
Canonbie Rd Development	0.8	1.4	0.3	-	2.5
Ladywell Leisure Centre Development site (1,000 Homes Prog.)	0.1	2.7	-	-	2.8
Deptford Southern Sites Regeneration	2.6	0.3	-	2.1	5.0
Acquisition of Sydney Arms	0.0	3.8	-	-	3.8
Fleet Replacement Programme	7.0	0.8	0.8	0.8	9.4
Travellers Site Relocation	0.2	3.6	-	-	3.8
Other Schemes	5.0	4.4	2.3	0.1	11.8
	63.6	70.2	16.6	14.9	165.3
HOUSING REVENUE ACCOUNT					
Housing Matters Programme	33.6	48.3	56.4	57.2	195.5
Creekside Acquisition	5.7	13.9	2	-	21.6
Ladywell Leisure Centre Development	4.5	15.4	43.4	27.7	91
Achilles St. Development	4.3	0.4	1	21.6	27.3
Mayow Rd Development	1.1	0.8	-	-	1.9

Decent Homes Programme	47.7	31.6	42.7	41.8	163.8
Other Schemes	3.5	3.6	4.0	4.0	15.1
Total HRA	100.4	114.0	149.5	152.3	516.2
TOTAL PROGRAMME	164.0	184.2	166.1	167.2	681.5

The paragraphs below set out a descriptive overview of the key delivery objectives of the capital programme major schemes. Appendix W2 sets out the changes in these schemes from original budget.

#### Schools - School Places Programme

Primary place demand has levelled off recently across London and the priority for school place delivery has shifted mainly to Special Educational Need and Disability provision. Four schemes are currently in development and delivery over the next 3 years to 2024. They include:

- Works to Ashmead Primary in Brockley to expand from one to two forms of entry.
  Works commenced in April 2019 and are due to be completed by February 2021.
  The project will deliver a new standalone block adjacent to Lewisham Way, improved landscaping within the site and a new entrance and enhanced public realm area to the South of the site.
- Greenvale School, in Whitefoot ward, is Lewisham's community special school for children and young people between the ages of 11 and 19 years who have significant learning difficulties. A new satellite facility to accommodate an additional 93 students will be constructed on the site of the former Brent Knoll building in Perry Vale. The design stage is now complete, and works are expected to commence onsite in early 2021.
- New Woodlands, in Downham Ward, is a special school which supports children from 5 to 16 who have Social, Emotional and Mental Health (SEMH) special educational needs. The school recently began admitting Key Stage 4 students, and works to expand the facility took place over the summer holidays last year, ensuring that the school can provide a full curriculum. The works included minor remodelling and refurbishment of the existing building, provision of a new food technology practical room, and improvements to existing landscaping and external play areas. The final works to the boundary treatment were completed last summer, and final snagging works will be completed in February 2021.
- Watergate is Lewisham's primary special school for children between the ages of three and eleven years who have severe learning difficulties, located in Bellingham Ward. Approval has been granted to expand the school by 59 places through the construction of a new teaching block on the existing site, although further feasibility studies are currently being conducted to confirm whether this approach would cater for the need or if a different design solution is required.

#### Schools - Minor Works Capital Programme

The School Minor Works Programme (SMWP) is an ongoing programme of minor capital works to existing community school buildings, primarily relating to mechanical and electrical infrastructure and building fabric needs. The programme is grant funded by central government.

#### **Highways & Bridges**

The Council continues to invest resources in maintaining its 397km of highway borough roads, most notably through its annual programme of carriageway and footway resurfacing works. The budget for highways has allowed 70 roads (or part of a road) to be resurfaced each year. Until 2017, the majority of these roads were those in the

worst condition and categorised as "Red" – lengths of road in poor overall condition and in need of immediate further engineering assessment with a planned maintenance soon.

In 2020/21, the carriageway resurfacing programme is to be carried out on up to 32 roads (or part of road) funded from the Council's Capital programme. At the time of this report (November 2020) over 90% of the carriageway resurfacing programme has been completed. This programme is on course to deliver in time and within budget

Future carriageway resurfacing works will focus on roads classified with the Condition Index of "Amber" (lengths of road which, without a planned early intervention could result in further severe defects and move the Condition Index to "Red"). The Council also carries out ongoing responsive carriageway maintenance works that remedies localised hazards and defects caused through accidents and deterioration of the asset from wear, age, excavations and failures

The footway resurfacing programme aims to bring improvements to 17 roads where the Condition Index classifies as "Red" and thus in need of future works. At the time of this report (November 2020) approximately 75% of the current footway resurfacing programme has been completed, with an expectation to complete the full programme on time and within budget by February 2021.

Future Council Capital investment is to be aimed at the borough's footways as over 20% of this asset requires essential maintenance works. Such works to the footways potentially will reduce future insurance claims.

The replacement of the span for the Sydenham Park footbridge is planning, and with active discussions about bridge design, method of construction, risk management and approvals underway, the Council in its client capacity is working closely with consultants to secure a delivery plan agreement with Network Rail. Subject to a Network Rail track possession agreement, the span replacement and associated works for the Sydenham Park Footbridge is scheduled for winter 2021.

#### **Catford Town Centre**

On 16 September 2020 M & C approved the draft Catford Town Centre Framework document and the next steps to commence with a non-statutory public consultation process. Architects Studio Egret West have been retained in the event that any amendments are required to the Framework. The consultation began on 17 November 2020 and encompasses an invitation for the public to give feedback on the Catford consultation activities over the past four years that provided significant foundation to the document. Consultation is being delivered via various platforms including: a pull-out section within the Catford Chronicle magazine that is sent to 18,000 homes in Catford with a freepost return for comments, a series of Zoom presentation sessions with questions answered, visual displays at shop 24 Catford Precinct, feedback via phone, an email and via a website address. Officers plan to return to M&C in spring 2021 to provide the consultation results and to request endorsement of the final version of the Framework document. The Catford Town Centre Framework document will then be used as an evidence base for the emerging Local Plan.

Work with TfL has just recommenced following a temporary postponement of the programme due to the impact of Covid-19 and the furlough of the Transformation Team. There is an agreed proposal to realign the South Circular A205 through the Town Centre. The Greater London Authority (GLA) Housing Infrastructure Funding (HIF) of £10m has been secured on condition that the road is delivered by TfL. Officers have been seeking an extension to the grant agreement to accommodate the time lost on the project. TfL have confirmed that they are awaiting a new programme to begin extensive modelling of the preferred design option for the road. DfT require completion of this activity in order to confirm the provisional funding in the sum of £40M. Subject to an approved design, early work is expected to start in 2021/22.

Meanwhile, at the same meeting of M&C on 16 September 2020 officers received approval to commence with two projects in Catford town centre. The first will provide a

series of public realm improvements to the areas around Catford stations to be funded from S.106 funding from the Catford Green development by Barratt's. This scheme aims to provide a better environment for movement around the stations in preparation for the recovery from the pandemic with an aim to be on site in early 2022. The second scheme has been enabled by successful funding from the GLA in the form of the Good Growth Grant that has been match funded by the Capital Programme. This will see the refurbishment of the Catford Constitution Club (CCC) and the development of a mixeduse scheme up to Planning stage on the T/Lane car park site to provide a mix of business units and up to 100 homes that would realise multiple regeneration benefits including: jobs retention, business creation and potential early housing delivery and can also support the Post-Covid19 recovery plan. This early investment proposal can be delivered independently but also corresponds fully with the vision set out in the draft Catford Framework document endorsed by Mayor & Cabinet on 16th September 2020, providing fundamental improvements to the public realm for Catford and meeting social and economic integration objectives, opportunities for town centre. The objective is to obtain Planning consent for both schemes by the end of summer 2021 and to deliver the CCC refurbishment in 2022.

Officers are in further negotiations with the GLA on additional funding following a successful bid to the GLA for Get Building Funding of just under £1m. The funding aims to secure additional town centre improvement schemes including public realm improvements to the pedestrian area on Holbeach Road and a partnership project to provide a public sector hub in the Old Town Hall.

#### **Lewisham Gateway Development**

The Council is supporting the delivery of Phase 2 of the Lewisham Gateway development by the provision of:

- (a) £9,558,850 of grant from its own resources being a commuted sum earmarked for affordable housing under a section 106 agreement relating to the Loampit Vale development.
- (b) £13,500,000 of housing infrastructure fund (HIF) grant that comes from government via government's delivery partner, The Greater London Authority (GLA).

The Lewisham Gateway is a long-term regeneration project which is being delivered by Lewisham Gateway Developments Limited (**LGDL**), a special purpose vehicle which is a subsidiary of Muse Developments Limited. The project is being delivered via a development agreement dated 19th December 2006 between LBL, various public sector partners and LGDL. Amendments to this development agreement agreed by the parties in 2020. Phase 1 was completed in 2019 providing construction of the new highway layout and pedestrian crossings (including re-location of River Ravensbourne and Quaggy), 362 residential units, commercial café and retail space, Confluence Place Park: a public space connecting the river, station and public realm as well as a number of commercial food and beverage units

Phase 2 of the project will deliver four buildings to provide 530 residential apartments, 119 co-living units, retail units, a gym space and a cinema together with associated public realm (including hard and soft landscaping). A basement energy centre will also be provided in the building known as building block E

#### **Asset Management Programme**

Funding from the Asset Management Programme (AMP) has continued to support reactive and much needed capital works across the operational corporate estate. This has included fabric works such as roof replacement and mechanical works; including, boiler replacements and lift repairs across the estate of approximately 90 buildings and sites. More recently, the programme has funded works to the Civic Suite, Registry Office and some essential works as part of the main Laurence House refurbishment programme. A full condition survey of the corporate estate was completed in 2020 and

is helping define the future investment need of the estate, the Asset Review, and underpin the use of the AMP capital programme funding for future years. A comprehensive Corporate Estate Maintenance Programme is being developed to start in 2021/22 (with some urgent health and safety works already underway).

#### **Broadway Theatre**

The Broadway Theatre building is not fully complaint in a number of areas, and is long overdue investment in its mechanical, electrical and fabric elements. Urgent work is required to address key risk areas of building failure.

The proposed works include rewire of the theatre, replacement fire detection equipment, new emergency lighting, new central hearing and domestic water system, damp proofing and decorations, improvements to support disabled access and get-in, toilet expansion and external improvements

Given the significant amount of investment needed the theatre will be closed to enable the work to be carried out effectively and efficiently. The works are proposed to complete late 2022

#### **Lewisham Library**

The roof of the library is in urgent need of repair. This was identified as part of recent condition survey of the building which also highlighted a number of key areas of failing across the building structure and M&E services. The roof's condition puts the entire building fabric and services at risk.

The report also found the mechanical and public health services (MEPH) within the building are generally at or past their life expectancy. The general condition of all elements is poor with some obvious signs of deterioration and failures including hot water plant and ventilation systems. In addition, the two lifts serving the building requires major overhaul. There is currently no allocation in the capital programme to support this project.

Mayor and Cabinet agreed that officers look at options that will sustain the library service provision into the future. A number of options are currently being explored

#### **Old Town Hall**

Officers are developing a programme of investment works for the Old Town Hall. This is part of proposals to convert the Old Town Hall into a public sector hub for a number of public sector partners. Some of the investment will address immediate health and safety as well as compliance requirements of the building. It will aim to secure a new use for the building as a public sector hub supporting a number of public sector partners such as the NHS and DWP.

#### Lewisham Homes - Property Acquisition

This funding supports the delivery of the Lewisham Homes acquisitions programme that secures properties for temporary accommodation for homeless households, making a saving on the Council's spend on bed & breakfast accommodation.

#### Fleet vehicle replacement

The current year's budget is to finance the replacement of 65 vehicles in the Council's fleet in order to meet the approaching Low Emissions Zone (LEZ) changes in October 2020. As of the end of December 2020 all 65 vehicles have been delivered and are in service at a total cost of £7,022.536.

Future fleet replacement capital budget for the years 2021 - 2024 of 800k per annum has been allocated.

#### **Smart Working Programme**

The Smarter Working programme seeks to consolidate offices and release sites for future redevelopment in Catford town centre, as well as the refurbishment of the council's main office site, Laurence House, to ensure it is fit for purpose until new council offices can be built. The ground floor was refurbished in 2018 to provide a modern, welcoming and better functioning reception for the council and refurbishment work on floors 1 to 5 was completed in 2019. The works included improved welfare provision, delivering new meeting rooms and kitchens, improving the heating and ventilation system, new energy efficient LED lighting, decoration and a layout and furniture which supports and encourages agile working. Options are being considered to deliver improvements to the ground floor and the civic suite.

#### **Edward Street**

Edward St will provide 34 new high-quality temporary accommodation homes for local families in housing need. The tender and contractor appointment has been completed following Mayor and Cabinet approval. The manufacturing of the homes has commenced in the factory.

#### Residential Portfolio Acquisition - Hyde Housing Association

The acquisition of a portfolio currently comprising 120 residential properties from Hyde Housing Association, as per a report to Mayor & Cabinet on 13 March 2019.

The Council completed on the acquisition of a portfolio of homes from Hyde Housing Association earlier this financial year. Hyde Housing Association have offered the option of further acquisitions. The Council are currently considering this option and carrying out due diligence in relation to this.

#### **Achilles Street**

Residents on the Achilles Street Estate have voted for the redevelopment of the estate to go ahead. Work is underway to carry out due diligence and the procurement of the design team has commenced with estate residents. The scheme will deliver new homes for all existing residents as well as a significant number of new council owned homes for social rent.

#### **Acquisition of Sydney Arms**

In response to COVID-19 local authorities were instructed by the government to bring 'Everyone In'. The initial approach was to find and accommodate all rough sleepers, and those sleeping in night shelters, to minimise their potential risk to COVID-19. This approach ended in the summer, and authorities have been working with the government and the GLA to find permanent move on accommodation for those it has temporarily housed.

There has been an increase in rough sleeping. Since the start of the pandemic the Council has worked with nearly 200 rough sleepers, whereas over the entirety of 2019/20 there were 229 rough sleepers that services engaged with in Lewisham. The pandemic continues to pose a substantial health risk to residents, particularly rough sleepers, and the impact on homelessness of a severe economic shock is yet to be fully realised.

In response to the above pressures, the council has been using temporary accommodation to house rough sleepers it has identified. However, such

accommodation is often expensive and does not come with support provision included. The council is projecting an expenditure of £800k during the course of 20/21 that it would not have spent in previous years, although a grant of £300k from government has been made available to cover some of that cost.

The acquisition and refurbishment of the Sydney Arms will allow up to 16 rough sleepers, or other households, to be accommodated in affordable accommodation with support available to meet their needs. The purpose of this accommodation will be to provide accommodation and support on a short to medium term basis whilst staff work with those accommodated to find secure longer-term homes for households to move into."

#### **Ladywell Leisure Centre Development site**

The redevelopment of the former Ladywell Leisure Centre Site continues to progress with planning applications due later in the summer of 2021. This mixed-use development will see approximately 69 new homes come forward in addition to retaining the 24 homes that are in the PLACE building. The Council, through Lewisham Homes, will directly deliver these new homes. In 2019, a budget of £2.55m was approved by Mayor and Cabinet to take the scheme forward to planning and to fund the feasibility of the relocation of PLACE/Ladywell

# **Mayow Road Development Site**

At the Mayow Road site we will deliver 26 family-sized homes for homeless families. These will consist of self-contained flats with two and three bedrooms, all with their own private amenity space. The homes will provide much-needed temporary accommodation, supporting residents to remain in their local community. We will also deliver six supported living homes for residents with learning disabilities or autism, helping them to remain in borough and live more independent lives. This will be supported by 24-hour on-site care and support staff. We are supporting these aims in partnership with NHS England's transforming care Programme.

Planning has been secured and funding agreed for construction. A contractor has been appointed and a start on site has been achieved for this scheme. Work is ongoing.

#### Traveller's site relocation

The latest site search for a Gypsy and Traveller site has identified a site at Pool Court as the most appropriate location to develop a new Gypsy and Traveller site for the borough. The construction cost of the 6-pitch site is estimated at £1.8m including design fees and other costs.

A section of the identified site is owned by Network Rail and the rest by the Council. The acquisition cost of the Network Rail section of the site is estimated at up to £2m. The Capital programme already has an allocation of circa £1.1m, including historic GLA grant, to support the scheme. The total cost for the development of the Pool Court site to provide 6 pitches to meet the Gypsy and Traveller Housing need is approximately £3.8m, with additional budget of £2.7m now allocated in the plan.

#### **Beckenham Place Park**

The restoration of Beckenham Place Park (to the western side of the railway) has been completed.

The listed stable block is now home to the new park café and environmental education centre, and the long anticipated restored landscape, with its reinstated lake, is being enjoyed by thousands of local people. The stable yard itself will become an arrival and visitor's hub, as new tenants take up occupation of the cottages over the next year. The new play facilities are much loved, as part of the restored pleasure grounds, and

the previously derelict Gardener's cottage is now fully restored and re-purposed as a hub for volunteer activity in the park, in the midst of the new community garden. Open water swimming now takes place on the lake, and visitors will be encouraged to explore the breadth and nature of Lewisham's largest park on new paths and trails.

Mayor & Cabinet on 24 April 2019 approved an additional capital contribution of up to £1.936m towards works on the eastern side of the park. Work is now underway to develop the scope of works to the eastern side of the park and it is hoped that this allocation could be used to lever in further support from the GLA and GLA and the Environment Agency.

Meanwhile, work has just begun to look at options on a route to secure the future of the other assets mainly in the western side of the park. These include the Mansion House and Foxgrove Club. A paper will be taken to Mayor & Cabinet in due cause setting out the options and next steps on a route to secure beneficial use of those assets.

#### **Building for Lewisham Programme update**

The Building for Lewisham (BfL) supersedes the Housing Matters Programme. In January 2020, the Mayor and Cabinet approved recommendations to advance and expand the Council's housebuilding programme to meet the corporate objectives set for the period between 2018 and 2022. The M&C paper sets much of the context for the budget identified in this paper

The BfL programme will deliver a significant proportion of new council housing for the borough. Funding has currently been agreed for the continuation of the former New Homes Better Places programme and for a series of additional infill sites. In addition, funding for feasibility and preparation of planning and tender information for major strategic projects at Ladywell, Achilles Street Estate and Catford has been allocated; as well as funding for wider feasibility studies for sites across the borough.

The Council, via its development agent, Lewisham Homes, is also investigating acquisition opportunities on land and sites from the market. These schemes may offer an opportunity to deliver more homes on an expedited timescale.

The current consolidation of the BfL programme notes funding for 1,686 new homes across a mix of tenures. This has been modelled over a 40 year period and has been inflation-adjusted accordingly. However, the assumptions used in this report represent an over-programming of developments and not all developments modelled will necessarily come forward. Therefore, this represents the most budget-intensive scenario. The financial and programme risk associated with the BfL programme will be monitored closely and mitigations implemented accordingly. Should any material changes to this budget be required, approval from Members will be sought.

The programme is supported by grant funding from the GLA via the Building Council Homes for London Programme. This provides £37.7m at a rate of around £100,000 per social unit. In addition to this the Council have secured funding from the GLA through their Small Sites Small Builders Fund, Housing Capacity Fund and Accelerated Construction Fund. The NHS have also provide grant support for Supported Housing. In addition to this, the Council will continue to subsidise the programme with the use of Right to Buy 1-4-1 receipts.

The majority of spend for the remainder of 2020/21 relates to feasibility and planning application preparation for the new homes programme and delivery of a number of schemes by Lewisham Homes on site. Around 458 new social homes are forecast to achieve planning permission or start on site in 2021.

# **APPENDIX W2**

# PROPOSED CAPITAL PROGRAMME - ORIGINAL TO LATEST BUDGET

	Total	Total
	£'000	£'000
GENERAL FUND		
Original Budget (Mayor & Cabinet 9 July 2020)		210,947
New Schemes		
Lewisham Market Scheme	322	
2020/21 LIP Programme	1,300	
Lewisham Gateway Phase 2	14,812	
82, Newland Park	176	
Holbeach Road Public Realm & Catford Hub	245	
Catford Station Improvements	82	
Catford Phase 1 – Thomas Lane Yard / Catford Constitution Club	49	
Brockley Rise Adult Learning Centre Frontage Works	146	
Improvements to the Calabash Centre	45	
Beckenham Place Park (Eastern Part)	200	
		17,377
Approved variations on existing schemes		
Excalibur (Phase 3)	200	
Canonbie Road Development	677	
		877
Re-allocated Budgets		
Lewisham Library – repairs and refurb	-1000	
Zewienam Zierary Topano ana Terare		-1000
Re-profiled Budgets		
CYP CERA (capital charged to revenue account)	-500	
Achilles St. Development ( Design Work)	-401	
Achilles St. Development	-4,764	
Ladywell Leisure Centre Development	3,290	
Unallocated AMP	-792	
Excalibur ( Phases 4&5)	-1,265	
Milford Towers Decant	-2,769	
Creekside Acquisition	5,711	
19, Yeoman St. Improvements	7	
Deptford Southern Sites	1,826	
Lewisham homes property acquisition	-3,000	
Schools Pupils Places Programme	-5,794	

2020 Schools Minor Works Capital Programme	-79	
Heathside & Lethbridge	-244	
Milford Towers Decant	-100	
DFG & Disc Grants	-1,040	
Fleet Vehicle Replacement	-800	
9-19 Rushey Green	-250	
Deptford Park Improvements	-40	
Sydenham park footbridge	-489	
Broadway Theatre - Works	-1,594	
Acquisition of homes in inner LHA Area	-75	
Watson Street Streetscape Improvements	-120	
Refurbishment of 43-45 Bromley Road	-235	
Essential footpath resurfacing parks	-7	
Catford Broadway - Phase 2	-5	
		-13,529
Re-phasing Budgets		
HRA		-50,585
Revised Capital Programme Budget 2020/21		164,087

# **APPENDIX X1: Proposed Housing Revenue Account Savings 2021/22**

- X1.1 The HRA strategy and self-financing assessments are continually updated and developed with the view to ensuring resources are available to meet costs and investment needs and are funded for 2021/22 and future years.
- X1.2 Savings and efficiencies delivered in the 2021/22 budget can be re-invested to off-sent constrained rent rises or to help bridge any investment gap identified. As a prudent measure the original financial model was developed with no savings identified. Subsequently, discussions have taken place regarding appropriate savings and 'target' management and maintenance costs per unit. For example, there is already an assumed reduction in the Lewisham Homes fee in 2021/22 to reflect stock losses through Right to Buy Sales. Although no direct efficiencies/savings are currently being considered for 2021/22, work continues to identify opportunities for cost reductions and efficiencies relating to the HRA business model. Where identified, these savings would be available to off-set future rental losses due to a constrained uplift to protect investment in stock or services.
- X1.3 An update of the HRA Strategy, Savings Proposals, proposed rent & service charge increases and comments from consultation with tenant representatives will be reported to Mayor & Cabinet as part of the HRA Rents and budget strategy report. Mayor & Cabinet will make the final budget decisions in the New Year.

# APPENDIX X2: Leasehold and Tenants Charges Consultation 2021/22

Committee	Brockley Residents Panel		Item No		
Report Title	Leasehold and Tenant Charges Consultation				
Contributor	Regenter Brockley Operations Manager				
Class	Decision	Date	16 <sup>th</sup> December 2020		

# 1 Summary

- 1.1 The report sets out proposals to increase service charges to ensure full cost recovery in line with Lewisham Council's budget strategy.
- 1.2 The report requests Brockley Residents Panel members to consider the proposals to increase service charges based on an uplift of **2.1%** for **2021/22** on specific elements. This is based on full cost recovery in line with previous years' proposals.

# 2 Policy Context

- 2.1 The policy context for leasehold and tenant service charges is a mixture of statutory and Council Policy.
- 2.2 The Council's Housing Revenue Account is a ring-fenced revenue account. The account is required to contain only those charges directly related to the management of the Council's Housing stock. This requires that leaseholder charges reflect the true cost of maintaining their properties where the provision of their lease allows. This prevents the situation occurring where tenants are subsidising the cost of leaseholders who have purchased their properties.

#### 3. Recommendations

3.1 The Brockley Residents Panel is requested to consider and comment on the proposals contained in this report and the feedback from the residents will be presented to Mayor and Cabinet as part of the wider rent setting report.

# 4. Purpose

- 4.1 The purpose of the report is to:
  - outline the proposals for increases in service charges in line with the contract arrangements for leaseholders and tenants to recover costs incurred for providing these services

#### 5. Housing Revenue Account Charges

- 5.1 There are several charges made to residents which are not covered through rents. These charges are principally:
  - Leasehold Service Charges
  - Tenant Service Charges

- 5.1 A service charge levy is applied to Tenants for caretaking, grounds maintenance, communal lighting, bulk waste collection and window cleaning. Tenants also pay a Tenants Fund Levy which is passed onto the Tenants Fund as a grant.
- 5.2 The key principles that should be considered when setting service charges are that:
  - The charge should be fair and be no more or less than the cost of providing the service
  - The charge can be easily explained
  - The charge represents value for money
  - The charging basis allocates costs fairly amongst those receiving the service
  - The charge to all residents living in a block will be the same
- 5.3 The principle of full cost recovery ensures that residents pay for services consumed and minimises any pressures in the Housing Revenue Account in providing these services. This is in line with the current budget strategy.

In the current economic environment, it must however be recognised that for some residents this may represent a significant financial strain. Those in receipt of housing benefit will receive housing benefit on increased service charges. There are approximately 444 council tenants in receipt of housing benefit and 287 tenants on Universal Credit.

# 6. Analysis of full cost recovery

6.1 The following section provides analysis on the impact on individuals of increasing charges to the level required to ensure full cost recovery. The tables indicate the overall level of increases.

# 6.2 Leasehold service charges

The basis of the leasehold management charge has been reviewed and externally audited this summer to reflect the actual cost of the service. The management charge now incorporates Resident Engagement and Customer Service charges which makes this combination £86.22 for street properties and £183.05 for blocks, which is unchanged from the current year.

- 6.2.1 The uplift in leaseholder charges should reflect full cost recovery for the type of service undertaken. It is proposed that any uplift is applied at 2.1% [RPI (September 2020 being 1.1%) +1.00%].
- 6.2.2 The following table sets out the post audited current average weekly charge and the proposed increase for the current services provided by Regenter Brockley:

# 6.3 Leasehold service charges

Service	Leasehold No.	Current Weekly Charge	Weekly Increase	New Weekly Amount	Increase (2.1%)
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Caretaking	397	£5.96	£0.13	£6.09	2.1%
Grounds Maintenance	397	£3.11	£0.07	£3.18	2.1%
Communal Lighting	397	£1.80	£0.04	£1.84	2.1%
Bulk Waste	397	£1.43	£0.03	£1.46	2.1%
Window Cleaning	222	£0.16	£0.00	£0.16	2.1%
Resident Involvement	563	£0.24	£0.01	£0.25	2.1%
Customer Services	563	£0.39	£0.01	£0.40	2.1%
Ground Rent	563	£0.00	£0.00	£0.00	set at £10 per annum
General Repairs	563	£3.62	£0.08	£3.70	2.1%
Technical Repairs	401	£0.71	£0.01	£0.72	2.1%
<b>Entry Phone</b>	140	£0.05	£0.00	£0.05	2.1%
Lift	236	£2.48	£0.05	£2.53	2.1%
Management Fee	563	£3.05	£0.06	£3.11	2.1%
Total		£23.00	£0.49	£23.49	

- 6.3.1 Tenant service charges were separated out from rent (unpooled) in 2003/04 and have been increased by inflation since then. RB3 took over the provision of the caretaking and grounds maintenance services in 2007/08. Both tenants and leaseholders pay caretaking, grounds maintenance, communal lighting, bulk waste collection and window cleaning service charges.
- 6.3.2 In addition, tenants pay a contribution of £0.15pw to the Lewisham Tenants Fund. At present there are no plans to increase the Tenants Fund charges.
- 6.3.3 As outlined in this report, the principle to be applied to service charges is that full cost recovery should be maintained wherever possible. The service charge increase applied for 2020/21 was set in November 2019 to be applied from 6th April 2020. However, in the period between these dates an increase in hourly rates (moving to London Living Wage) and increase in working hours was introduced within the services where there was a staffing element. This is not currently reflected within the service charge amounts currently being paid by tenants, as the changes were too late to be incorporated into the charges to be applied.
- 6.3.4 Therefore, the data in the tables have been reworked to reflect the charge applied for 2020/21 and amended to show what the charge rate should be based on the updated rates and working hours. Inflation has then been applied to this revised charge, as allowed for within the contract at a rate of 2.1% (RPI of 1.1% + 1.0)

Overall, charges are suggested to be increased by an average of £1.55 per week which would move the current average weekly charge from £11.37 to £12.92.

6.3.5 The effect of increases in tenant service charges to a level that covers the full cost of providing the service is set out in the table below.

Service	Current Weekly Charge	Adjustment Required (see 6.3.4)	Revised Weekly Charge	Increase @ 2.10%	New Weekly Amount
Caretaking	£5.43	£0.53	£5.96	£0.13	£6.09
Grounds Maintenance	£2.38	£0.73	£3.11	£0.07	£3.18
Communal Lighting	£1.78	£0.02	£1.80	£0.04	£1.84
Bulk Waste	£1.43	£0.00	£1.43	£0.03	£1.46
Window Cleaning	£0.20	£0.00	£0.20	£0.00	£0.20
Tenants fund	£0.15	£0.00	£0.15	£0.00	£0.15
Total	£11.37	£1.28	£12.65	£0.27	£12.92

6.3.6 The RB3 Board is asked for their views on these charges from April 2021 to March 2022. Results of the consultation will be presented to Mayor and Cabinet for approval in Spring 2021.

# 7. Financial implications

- 7.1 The main financial implications are set out in the body of the report.
- 7.2 The principle of full cost recovery ensures that residents pay for services consumed and minimises any pressures in the Housing Revenue Account in providing these services. This is in line with the current budget strategy.
- 7.3 Those in receipt of housing benefit will receive housing benefit on increased service charges. There are approximately 444 council tenants in receipt of housing benefit and 287 tenants on Universal Credit.

# 8. Legal implications

8.1. Section 24 of the Housing Act 1985 provides that a local housing authority may make such reasonable charges as they determine for the tenancy or occupation of their houses. The Authority must review rents from time to time and make such changes as circumstances require. Within this discretion there is no one lawful option and any reasonable option may be looked at. The consequences of each

option must be explained fully so that Members understand the implications of their decisions.

- 8.2 Section 76 of the Local Government and Housing Act 1989 provides that local housing authorities are under a duty to prevent a debit balance in the HRA. Rents must therefore be set to avoid such a debit.
- 8.3 Section 103 of the Housing Act 1985 sets out the terms under which secure tenancies may be varied. This requires: -
  - the Council to serve a Notice of Variation at least 4 weeks before the effective date.
  - the provision of enough information to explain the variation.
  - an opportunity for the tenant to serve a Notice to Quit terminating their tenancy.
- 8.4 The timetable for the consideration of the 2021/22 rent levels provides an adequate period to ensure that legislative requirements are met.
- 8.5 Part III of Schedule 4 of the Local Government and Housing Act 1989 provides that where benefits or amenities arising out of the exercise of a Housing Authority's functions, are provided for persons housed by the authority, but are shared by the community as a whole, the authority shall make such contribution to their HRA from their other revenue accounts to properly reflect the community's share of the benefits or amenities.
- 8.6 Whereas an outcome of the rent setting process, there are to be significant changes in housing management practice or policy, further consultation may be required with the tenants affected in accordance with section 105 of the Housing Act 1985.

#### 9. Crime and disorder implications

There are no specific crime and disorder implications in respect of this report paragraph.

#### 10. Equalities implications

The general principle of ensuring that residents pay the same charge for the same service is promoting the principle that services are provided to residents in a fair and equal manner.

# 11. Environmental implications

There are no specific environmental implications in respect of this report.

# 12. Conclusion

- 12.1 Revising the level of charges ensures that the charges are fair, and residents are paying for the services they use.
- 12.2 The additional resources generated will relieve some of the current pressures within Housing Revenue Account and will contribute to the funding of the PFI contract which is contained within the authorities Housing Revenue Account.

If you require any further information on this report, please contact

Kate Donovan Area Manager or Sandra Simpson Project Manager

Brockley.customerservice@pinnaclegroup.co.uk

Or on 0207 635 1200.

#### APPENDIX X3: Leasehold and Tenants Charges 2021/22 Lewisham Homes

Meeting	Resident Engagement Panel			Item No.	×	
Report Title	Service Charges 2021/22					
Report Of	Director of Finance and Techno	Director of Finance and Technology - Rowann Limond				
Class	Information	Date	17 De	ecember 202	0	

#### 1. Purpose of the Report

1.1 This report sets out proposals for residents service charges in 2021/22 Residents are invited to comment on the proposals which will be fed back to the Mayor as part of the Council's budget setting process.

#### 2. Recommendations

2.1 To consult residents on the service charge proposals and provide feedback to the Mayor.

#### 3. Background of the Report

- 3.1 The Council's Housing Revenue Account is a ring-fenced account. The account can only contain those charges directly related to the management of the Council's housing stock. By implication leaseholders must be charged the true cost of maintaining their properties, where the provision of their lease allows. This prevents tenants subsidising the cost to leaseholders, who have purchased their properties.
- 3.2 Each year a review of the actual costs is undertaken as part of the budget setting process and recommendations made to the council in respect of proposed charges.
- 3.3 Where possible we aim to keep these charges within the inflation rates. It should be noted that the inflation rates as at September 2020 were CPI 0.5% and RPI 2.4%. The overall increase to the weekly service charge is 2.07%.

#### 4 Tenant and Leasehold service charges 2021/22

- 4.1 The proposed 2021/22 charges as compared with 2020/21 are shown in Appendix 1
- 4.2 Changes to repairs and maintenance charges have been modelled on the last 3 years actual costs. These charges are estimates and leaseholders will receive a charge adjustment based on actual costs incurred. This charge adjustment will take place in September 2021.
- 4.3 A proposed increase in communal heating of 17p per week is due to an increase in energy costs.

# Appendix 1

Existing Service	Tenant (T)/Leaseholders (LH)	Estimate (per week charge)	Estimate (per week charge)	Change in weekly charge		dy charge
		2020/21	2021/22			
		£	£	£	%	
Caretaking	T & LH	6.36	6.49	0.13	1.99%	Increase
Ground Maintenance	T & LH	2.07	2.11	0.04	1.94%	Increase
Repairs and Maintenance - Building	LH	2.92	2.98	0.06	2.19%	Increase
Repairs and Maintenance Technical	LH	1.03	1.05	0.02	2.09%	Increase
Lifts	LH	2.69	2.69	0.00	0.00%	No change
Entry Phone	LH	0.74	0.75	0.01	1.79%	Increase
Block Pest Control	T & LH	1.79	1.83	0.04	2.20%	Increase
Ground Rent	LH	0.19	0.19	0.00	0.00%	No change
Sweeping	LH	1.02	1.04	0.02	2.33%	Increase
Management	LH	2.45	2.50	0.05	2.14%	Increase
Window Cleaning	T & LH	0.10	0.12	0.02	26.01%	Increase
Bulky House Hold Waste Collection Service	T & LH	0.47	0.58	0.11	23.20%	Increase
Bulk Waste Disposal	T & LH	0.85	0.85	0.00	0.00%	No change
nsurance	LH	0.94	0.96	0.02		Increase
Total excluding energy charges		23.61	24.14	0.53	2.24%	
Communal Lighting	T & LH	1.07	1.10	0.03	2.55%	Increase
Communal Heating and Hot Water	T & LH	10.29	10.46	0.17	1.62%	Increase
Total energy charges		11.37	11.56	0.19	1.71%	
Grand Total		34.98	35.70	0.72	2.07%	

#### **APPENDIX X4: Other Associated Housing Charges for 2021/22**

#### **Garage Rents**

1. The detail of these charges and the changes are as set out in appendix X5 below.

## **Tenants Levy**

- 2. As part of the budget and rent setting proposals for 2005/6, a sum of £0.13 per week was 'unpooled' from rent as a tenants service charge in respect of the Lewisham Tenants Fund. The current charge is £0.15pw.
- 3. No proposals have been put forward by Lewisham Tenants Fund (LTF) to vary this levy for 2021/22. Therefore the charge will remain at £0.15pw for 2021/22.

#### **Hostel charges**

- 4. Hostel accommodation charges are set based on current Government requirements and will increase by 1.5% (£0.53 per week).
- 5. Hostel service charges are set to achieve full cost recovery, following the implementation of self-financing. For 2021/22, the charge for Caretaking/management and Grounds Maintenance will remain at current levels. This will leave the average charge at £72.96 per unit per week.
- 6. In addition, the charge for Heat, Light & Power will also be held at current levels and will remain at £5.98pw. Water charges will not be increased and will remain at £0.20pw. The charge for Council Tax will be based on the total recharged received from Council Tax section. All charges will be based on the total number of hostel units and is forecast to remain unchanged for 2021/22.
- 7. Hostel residents were consulted on these proposals via individual letters. Officers also invited hostel residents to meet them to discuss the changes and how these may affect them. However, no comments or representations were received.

# Linkline Charges

- 8. The delivery of the service to a 'full visiting service' to better reflect service need was implemented in 2018/19. The resulting annual charge to the HRA for 2020/21 was increased to £420k. Current indications are that an inflationary increase of 2.5% will be applied for 2021/22, increasing the HRA charge by £11k (to £431k for 2021/22). The current linkline charge to HRA residents is £6.10 per week, and does not fully recover the full charge applied to the HRA.
- 9. Consultation with HRA residents/current users of the service is due to be undertaken in the New Year. The results of any consultation will be reported to Mayor & Cabinet.

Consultation would need to be completed by mid-February 2021 to comply with the 28 day statutory notice of charge increases and allow increased charges to be applied from April 2021. However, if consultation is delayed, the charge increase can only be applied from April 2022. There are no proposals to increase the maintenance charge, which will remain at £0.94 per week.

#### Private Sector Leasing (PSL & PMA)

10. Rent income for properties used in the Private Sector Leasing (PSL) and Privately Managed Accommodation (PMA) scheme are General Fund resources. From April 2021, rents for homes let under these schemes will be charged at the applicable Local Housing Allowance (LHA) for private rented sector (PRA) properties. This will support the schemes to remain viable in the longer-term and reduce the General Fund subsidy that is presently required to keep them in operation.

#### **Heating & Hot Water Charges**

- 11. As part of last year's rent setting process the Mayor agreed to continue with the current formula methodology for calculating increases in Heating & Hot Water charges to tenants and leaseholders. This formula was originally approved by Mayor & Cabinet in December 2004.
- 12. The current charging methodology allows a limited inflationary price increase plus a maximum of £2 per week per property increase on the previous year's charge. Consumption levels are also updated and included in the formula calculation.
- 13. The existing corporate contract for the supply of electricity is let by the property services team with Crown Commercial Services; an Executive Agency of the Cabinet Office. The contract frameworks have been designed to comply with the findings of the Pan Government Energy Project, which recommends that all public sector organisations adopt aggregated, flexible and risk-managed energy procurement with public sector buying organisations.
- 14. The proposal for 2021/22 is for an increase of £0.17pw or 1.62%. This will move the current charge from £10.29pw to £10.46pw. This is based on the latest available unit rates and consumption data.
- 15. The proposal for communal lighting is for an increase of 2.55% or £0.03 per week. This will move the current average charge from £1.07pw to £1.10pw. The increase is due to updated consumption rates.
- 16. Officers will review the costs, actual energy usage and new contact prices in both 2020/21 and 2021/22 as part of the monitoring regime. Once the new long-term energy supply contracts are in place, recommendations for changes to charges will be brought forward as part of the 2022/23 budget process.

# **APPENDIX X5: Garage Rent Increase Report 2021/22**

INCLUSIVE REGENERATION Estates Team Report				
Report Title Rental Increases for Garages from April 2021 – Lewisham Homes and Regenter RB3				m
Key Decision	Yes			Item No.
Contributors	Directorate of Housing, Regeneration and Public Realm			
Class			Date: Novemb 2020	er

# 1. Purpose and Summary of the report

The purpose of this report is to advise the resident panel of the proposed increase in the rent paid by tenants for domestic garages owned by the Council for the next financial year. As is our usual practice, the rents for next year will be increased in line with the Retail Price Index.

#### 2. Recommendation

It is recommended that the Council approves, in principle, an increase in rent for the garage portfolio of 1.1%, to be effective from April 2021. This increase is in line with the increase in the Retail Price Index for the current year.

Blue Badge holders will continue to receive a 50% deduction on the weekly rent.

#### 3. Policy Context

The contents of this report are consistent with the Council's policy framework. It supports the achievements of the following corporate strategy objectives:

- Building an inclusive local economy Everyone can access high-quality job opportunities, with decent pay and security in our thriving and inclusive local economy.
- Making Lewisham greener Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment.

# 4. Background

For the forthcoming financial year from April 2021 it is intended that the increase imposed is an inflationary one only, in line with the Retail Prices Index, as is our usual practice.

There are approximately 134 Council garage sites in the borough, comprising 182 garage blocks. There are approximately 2,379 individual garages. Approximately 1,801 of the garages are let to Lewisham Homes and Brockley social tenants and 578 are let to non-Lewisham Homes or Brockley social tenants.

The current waiting list for garages is over 2,000 applicants.

A housing tenant with LB Lewisham pays the basic price for a garage (subject to any specific discounts agreed) and a non-housing tenant pays the basic price with the addition of 20% VAT. Blue Badge holders receive a 50% deduction on the weekly rent.

The application of a discount is entirely a discretionary decision on behalf of the Council; garages are not a core social dwelling provision and all could be charged at a higher level, although there is some logic in offering some abatement to housing customers to help mitigate parking issues and neighbourhood management problems.

The highest rent charged is £23.48 per week and the lowest is £5.80 per week. However, some garages are charged at less than the lowest rate per week. These are discounted rates (50% of the full charge) for tenants with blue badges.

#### 5. Financial Implications

The current annual rent roll for the garage portfolio is £1.403M, based on a basic average standard charge of £15.68 per week per garage (i.e. before discounts are applied).

If the rents are increased by RPI as proposed in April 2021, the revised annual rent roll will increase to approximately £1.419M, or £15.85 per week per garage, an uplift of 1.1%, or £0.17 per week on average, and a total increase of approximately £20,000 on the annual rent roll.

#### 6. Legal Implications

The Council's duties in relation to the consultation of tenants on matters of housing management, as set-out in Section 105 of the Housing Act 1985, do not apply to rent levels, nor to charges for services or facilities provided by the authority. There is therefore no requirement to consult with secure tenants regarding the proposed increase in charges. The Council still needs to act reasonably and the decision maker should therefore be satisfied that the increase is reasonable and justified. The general principle is that the Council should be seeking best value.

The Equality Act 2012 (the Act) introduced a new public sector equality duty (the equality duty or the duty). It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

In summary, the Council must, in the exercise of its functions, have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act.
- advance equality of opportunity between people who share a protected characteristic and those
  who do not.
- foster good relations between people who share a protected characteristic and those who do not.

The duty continues to be a "have regard duty", and the weight to be attached to it is a matter for the Mayor, bearing in mind the issues of relevance and proportionality. It is not an absolute requirement to eliminate unlawful discrimination, advance equality of opportunity or foster good relations.

The Equality and Human Rights Commission has recently issued Technical Guidance on the Public Sector Equality Duty and statutory guidance entitled Practice". The Council must have regard to the statutory code in so far as it relates to the duty and attention is drawn to Chapter 11 which deals particularly with the equality duty. The Technical Guidance also covers what public authorities should

do to meet the duty. This includes steps that are legally required, as well as recommended actions. The guidance does not have statutory force but nonetheless regard should be had to it, as failure to do so without compelling reason would be of evidential value. The statutory code and the technical guidance can be found at: http://www.equalityhumanrights.com/legal-and-policy/equality-act/equality-actcodes-of-practice-and-technical-guidance/

The Equality and Human Rights Commission (EHRC) has previously issued five guides for public authorities in England giving advice on the equality duty:

- The essential guide to the public sector equality duty
- Meeting the equality duty in policy and decision-making
- Engagement and the equality duty
- Equality objectives and the equality duty
- Equality information and the equality duty

The essential guide provides an overview of the equality duty requirements including the general equality duty, the specific duties and who they apply to. It covers what public authorities should do to meet the duty including steps that are legally required, as well as recommended actions. The other four documents provide more detailed guidance on key areas and advice on good practice. Further information and resources are available at <a href="http://www.equalityhumanrights.com/advice-and-guidance/public-sectorequality-duty/guidance-on-the-equality-duty/">http://www.equalityhumanrights.com/advice-and-guidance/public-sectorequality-duty/guidance-on-the-equality-duty/</a>

#### 7. Crime and Disorder Implications

There are no specific crime and disorder implications in this report. However, levels of voids could increase in the future if there is a lack of investment. Poorly maintained garages with high vacancy rates can in turn lead to increased levels of crime and anti-social behaviour.

# 8. Equalities Implications

The proposed 1.1% increase will be applied across the portfolio to residents and non-residents. Blue badge holders will continue to receive a 50% discount on the weekly rent as existing.

#### 9. Environmental Implications

There are no specific environmental implications in this report.

#### 10. Conclusion

The proposed rental increase is considered to reflect market rent and be sustainable, and will raise additional revenue from the portfolio of approximately £20k.

#### 11. Further Information

If there are any queries on this report, please contact David Lee on extension 49823, <a href="mailto:david.lee@lewisham.gov.uk">david.lee@lewisham.gov.uk</a>

# Appendix X6: Tenants' rent consultation 2021/22

The Tenants' rent consultation meetings took place on 16<sup>th</sup> December 2020 with Regenter B3 (Brockley) managed tenants and 17<sup>th</sup> December 2020 with Lewisham Homes managed tenants.

Views of representatives on rent and service charge changes & savings proposals.

	Lewisham Homes	Brockley PFI
No of representatives (excl Cllrs)	14	10+
Rent Increase @ 1.5%	See Below	No direct comments
Savings Proposals:-		
No Savings proposed	n/a	n/a
Comice Charges inc.		
Service Charges inc:		
Heating & Hot Water Charges	See Below	No direct comments
Garage Rents	See Below	No direct comments
	-	
Tenants Fund	n/a – no increase	n/a – no increase
	proposed	proposed

Summary of comments made by representatives;

The Lewisham Homes panel requested additional time to consider the proposals and provide feedback.

This was agreed and a deadline of 31st December 2020 was given for all responses to Lewisham Homes, who would then forward the feedback to the Council.

The following table provided a summary of the comments received on the night and general feedback.

A transcript of the meeting and comments received are contained at the end of this summary. There was no further feedback received from residents up to the extended deadline of 31st December 2020.

#### **Lewisham Homes Panel**

#### Rent increase:

Panel members felt that there are issues of affordability given the

There was questioning relating to whether a rise in rents is needed at all and could this be changed.

Officers responded by informing the panel that the authority is bound by legislation to ensure that the HRA does not fall into a deficit and that the rent rise would off-set increasing costs and provide resources for investment.

# Tenants Service Charges & Heating & Hot water Charge:

A presentation was given on the proposals.

A discussion was held on the issue of service standards and costs.

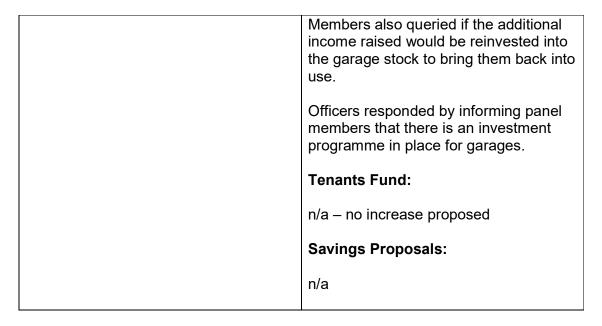
There were questions of value for money as charges are increasing but service delivery is not improving.

Lewisham Homes officers responded by requesting panel members to contact them with specific service queries, that they will note and respond to specific issues.

# **Garage Charges:**

Panel members queried the need for the rise and questioned what is happening with all the void garage units which need to be brought back into use.

Officers responded by requesting the details of the specific garages panel members referring to.



The following is a full transcript of the panel meeting, comments and responses. No further comments/responses were received by Lewisham Homes by the agreed 31<sup>st</sup> December 2020 deadline;

# Rent setting and service charge meeting. 17 December 2020 via Zoom

**Staff attending:** Jon Kanareck (Lewisham Homes' Director of Resident Services), Simon Williams (Lewisham Homes' Head of Finance), Alys Exley-Smith (Lewisham Homes' Community Relations Manager), Fenella Beckman (Director of Housing Services), Rachel Dunn (Senior Group Manager - Housing Partnerships and Service Improvement), Tony Riordan (Lewisham council Principal accountant), David Lee (Lewisham council, garages), Gloria Biggs (Administrator, Lewisham Tenant's Fund)

#### 14 residents attended

#### **General update (Lewisham Homes and Lewisham council)**

- Decision made by Mayor and Cabinet. This feedback will form the feedback to mayor and cabinet
- Rent setting and rental for the financial year. Last year was the first year for a couple of years that there was rent rise. We continue to use this method of rent rise consumer price index +1%. Equates to 1.5% this year for 2021/21 financial year £1.46 per week over a 52 week period. The report shows the average rise per bed six
- We used to have discussions at REP about these things. Part of the framework is this change. Only 6 people came last year. 5 people voted against of the 6 for the increase but it happened anyway. The reason for this meeting is for these comms to go to Mayor and Cabinet.
- Comments will be fed in to the budget process. It depends on the decision that's made by mayor and cabinet on rent and service charge for this year. This meeting doesn't have any direct impact but comments are fed back and considered by the Mayor.
- As part of the decision making process which takes place further down the line. The Mayor and cabinet will be looking at the input from this meeting.
- Council has an obligation to balance its books. Inflationary costs affecting budgets

#### General resident feedback:

- Why increase on rent at this time, we are all facing crisis at the moment, some are not working, businesses are down. Why could this not wait till everything is settled and know where we are heading?
- This was far too short notice for what is meant to be a public meeting for all residents.
- There should be a follow up meeting discussing the issues with more tenants and residents.

#### Rent setting

- Concerns the £50pw rent increase per year. It will take tenants over the threshold. Rent increase could put them over the threshold so they're charged more.
- **Lewisham council:** Confirmed housing benefit will raise to cover the increase.
- Resident stated they felt there was no justification for rent increase.

#### Garage rent setting

- **Lewisham Council:** Similar to last year. Rate going up RPI, which this year is 1.1%. Last year it was 2.4%. The average uplift works about 17p a week a garage. Blue badge holders receive 50% discount at the moment and that will continue. The overall impact to the council is modest. Increases rents by about £20,000 per annum.
- **Resident**: asked if all void are used to maximise income.
- **Lewisham council:** Yes, some are too expensive to maintain (e.g., asbestos). Some may be potential development sites.
- **Resident:** Final point is on garages. £20,000 revenue for garages per year. Will it be invested in garages? Can you make them look ok and repair broken doors. Need electric points for cars

# Lewisham Tenant's Fund

- LTF Administrator; Residents association and training. Very little action this year. Last month this has picked up. We're not going to increase the 15p a week. Any money of underspend, will use it to fund new resident engagement structure. Jane will work with new TRA panel, she will be in contact with chairs 3-4 weeks before meeting to help set the agenda. Any other surplus for tenants and residents association for more IT equipment. Still a problem with broadband and cost implication. Any comments?
- Resident: One of the issues that comes up is that tenants get the money taken out of their rent directly. Much harder to get leaseholders contributions. Tenants associations deal with leaseholders too. Is there any progress on this to get leaseholders to pay through service charges.
- LTF administrator: There's nothing we can do at LTF. It's not written in to their leases so can't put it in to charges. The reason we fund leaseholders as active TRA members, there are lots of leaseholders on TRAS, but they do represent the TRAs and not just leaseholders. Building communities and caretaking, etc. which is why we also fund leaseholders, but we wouldn't fund leaseholder panel

#### Service charges

- **Head of Finance:** Increase of 2.7%. Average of 72p for weekly service charges. They were audited over the summer. We've been looking at costs whilst working out what to pay for. Staffing element 2.5% increase in staff this year. CPI was 0/5%

Looking at caretaking and grounds maintenance. Big cost is staffing, cost of living has increased, have tried not to put this on to residents as much as possible, whilst still delivering services we've committed to delivering.

Lifts kept the same. Entry phones 1p increase, we're incurring additional costs for contracts there, but trying to limit costs. Ground rent same. Sweeping has gone up, which is the staffing element. Window cleaning up by 2p per week. Bulk household waste has gone up, we've seen an increase here, has gone up by 11p. Disposal is the same. Insurance has gone up, affected by the insurance we're charged.

- Resident: Still getting complaints that caretaking isn't done properly. Same with grounds maintenance. Window cleaning has been done some blocks for over a year, should be twice a year. Bulk waste not paladin bins. Paying for service we're not receiving
- Resident: Maintenance is cheaper when buildings are maintained to good high quality.
- **Resident:** We also have problems with deep cleaning which does not seem to happen as charged.
- Resident: For repairs, it seems that management at LH knows how the job should be done well, but that doesn't translate into the operatives that carry out the job unfortunately. We have a case at Bence of a leak only recently repaired and still holes in the panel were not filled before painting. The resident was unhappy but said that they would do it themselves as the case was hopeless.
- **Resident:** Coordination between LH departments needs to be better especially between Repairs and Major Works for example.
- **Lewisham Homes:** Bulk waste fly-tipping has been an increase. If there are service failures then you need to contact us and tell us you're not happy and why. Some of the day to day service affected by increase work by COVID. Increase itself is staff.
- **Resident:** Linkline. Call for help and there's nobody to help. Cleaning needs to be looked in to. Why is this poor?
- **Lewisham Homes:** Current linkline system is Tunstall, run on analogue, we are due to upgrade them, and are out to contract, hope to let it in early January. Will upgrade hardware so it works better. Work in some area at the moment is picking up that new fibre arrangement. Post summer, new system that works better.
- Resident: Some charges were duplicates. Operatives came back several times to do the same job. Model used by LH is that they are billed on current market value of what job will cost. LH staff charge 2-3 times for same jobs. On market value this isn't fair. In house staff and those associated with this, but costs are market value. We want to pay but want the building to be maintained. System isn't working well. We are charged quite large amounts but our external areas have many patches that are bare. Ground maintenance charges need to be more precise. It's not obvious where it's all happening.
- Lewisham Homes: Repair point, currently looking at this (modernisation) we use commercial spec at moment, will move to a more formula arrangement at property costs per annum. Moved away from individual bills to now on salaries for operatives, so not paid extra money for jobs they do. Working with council for potential new model. Modernisation program will stop billing being manual, sometimes there is a duplicate. Grounds maintenance contact with Glendale was maintenance only. We have been reinvesting. Talk to Grounds Maintenance team about whether some areas

- have been replanted. Looking at reviewing how we charge service charges and will need to revisit this.
- Resident: Street sweeping service wasn't being done. Recently it has been done. Jackie came and visited. Concerned what is estate sweeping and grounds maintenance? It can be a blurred line. Repairs aren't being done properly. Damp problems in one home and have been told LH can do anything, happened since decent homes. Repairs reported several times with different job numbers and repairs are terrible. Costs rising slowly, but cuts in service. Hope there is some investment in maintenance to keep properties up to scratch
- **Lewisham Homes:** Modernisation program because repairs program wasn't doing what it should, but will take a few months. Difficult at moment due to COVID and taking longer than they should. You should escalate if there are ongoing issues.
- Resident: Liaising with waste collection at Lewisham council and impact on repairs charges. Bins weren't emptied by waste collection team and we're charged for unblocking it. Can be expensive when not working with council. They're under quite a lot of pressure at the moment. Will continue to work on the relationship. Caretakers also frustrated.
- **Resident:** Separated in to different parts. Deep clean, etc. Is there a system of tracking? Are you refunding money for services not done? Am talking about communal windows
- **Lewisham Homes:** Cost went up slightly. David Tutt is lead on this contract please contact us if there are concerns with this service. That's a service failure
- Resident: Bins on street needs additional caretaking duties. Does rent impact on private sector leasing
- **Lewisham Homes:** Purely private sector through the landlord
- **Resident:** Paying for service not receiving. Can we provide the service ourselves? Have evidence of this complaining since last year.
- **Lewisham Homes:** We'll need to discuss that. Council likes to deliver direct services and politicians like that, so unlikely it will be outsourced.
- **Resident:** Lighting isn't good. If a cleaner can't see then how can know where to clean.

#### Other feedback

- **-Resident:** A lot of complaints in block on water charges. Can we look for another provider? Not happy with services.
- **-Lewisham Homes:** Thames Water taken back responsibility for water. Not sure if you can with water.
- -Lewisham council: Will look in to this.

Rent increase:
No direct comments received at the meeting.
Tenants and Leaseholders Service Charges:
No direct comments received at the meeting.
Garage Charges:
No direct comments received at the meeting.
Tenants Fund:
n/a – no increase proposed
Savings Proposals:
n/a

# Appendix X7 - Summary of 41 historic housing debt cases proposed for write off

#### **Former Tenant Arrears Write Offs**

Lewisham Homes' (LH) Income Team will initially pursue collection of debts from tenants who have left properties managed by LH.

Where the Income's Team efforts are unsuccessful, they pass the debt onto a Debt Collection Agency (DCA) to attempt recovery on LH's behalf. The DCA receives a proportion of any debts they recover.

Some debts are not passed to the DCA for example, where a tenant is deceased with no estate, or where the debt is Statue Barred and cannot be legally pursued.

LH took over management of Nightly Paid, PSL and PMA rent collection including former tenants from LBL in September 2016. LH are presenting Nightly Paid and PSL cases over £10,000 for write off for the first time. The Directors of Resident Services and Finance and Technology recommend the 41 write offs totalling £655,329.76.

A summary of the 41 historic debt cases totalling £655,329.76 proposed for write off is set out below. In each case all information that might be identifiable to a certain individual or property has been removed.

# 1. Former tenant arrears cases over £10k and prepared for write off

# **Private Sector Leased Properties (x25)**

Ref	Balance Including Court Costs	Tenancy End Date	Case Notes
1	020 700 52	24/04/2044	HB stopped paying in October 2008. It transpired tenant was in prison, legal action taken and tenant
2	£36,766.52 £28,251.03	02/03/2014	was evicted. The debt is now statue barred.  Tenant evicted as failed to make payments and claimed HB were at fault. Case sent to Debt Collection Agency and they were unable to trace the tenant's new address and collect the debt.
3	£23,560.00	15/12/2019	HB was in full payment until tenant's death but someone was left in the property who failed to pay rent and arrears grew whilst we attempted to remove them. We were unable to recover the debt from the deceased tenant's estate.
4	£22,398.00	08/03/2009	Tenant was in prison and flat was empty for a long time. Legal action started late and courts were slow in issuing court date. Tenant was not eligible for HB as he failed to provide further info. Tenant was evicted. The debt is now statue barred.
5	£22,027.57	18/04/2010	Tenant went abroad; HB stopped and on his return he was advised to submit documents to HB but failed. Tenant was then sent to prison and a

			Vacation Notice served to take back vacant
			possession. The debt is now statue barred.
6			HB stopped March 2012 when tenant left property.
			When trying to recover property discovered husband
			had moved in. Husband refused to leave which
			delayed eviction. We traced the tenant at their new
	£18,514.60	07/04/2013	address but were unable to collect the debt.
7			Tenant failed to make payments and HB stopped in
			2016. Duty was discharged and legal proceedings
			started but there were delays which caused further
			arrears to accrue. Tenant was evicted. We traced
			the tenant at their new address but were unable to
	£18,195.27	23/07/2017	collect the debt.
8			Tenant made fraudulent homeless application and
			had duty discharged. Possession granted August
			2017 and tenant was evicted. Case sent to Debt
	0.40.054.44		Collection Agency and they were unable to trace the
	£18,051.41	05/11/2017	tenant's new address and collect the debt.
9			Tenant failed to make sufficient payments to cover
			rent. Delay in legal process accrued further arrears.
			Tenant handed the keys back. Case sent to Debt
	C47 F00 00	24/42/2047	Collection Agency who were unable to trace the
40	£17,509.23	31/12/2017	tenant's new address and collect the debt.
10			Tenant was living in Stoke, an unauthorised
			occupant was living in the property. Social Services
			were involved which caused some delays. Eviction
	C17 271 00	24/05/2009	carried out to end tenancy and remove unauthorised
11	£17,271.00	24/05/2009	occupant. The debt is now statue barred.  Tenant failed to provide evidence which caused long
1 1			gap in HB. Legal action was taken to evict the
			tenant. Case sent to Debt Collection Agency who
			were unable to trace the tenant's new address and
	£16,184.00	28/07/2013	collect the debt.
12	210,104.00	20/01/2010	Tenant failed to make payments as and when her
12			HB fluctuated. Tenants HB stopped due to her
			income but tenant failed to make payments. Legal
			action was taken to get possession and tenant was
			evicted. The Debt Collection Agency traced the
			tenant at their new address but were unable to
	£15,592.76	17/07/2016	collect the debt.
13	,		Tenant failed to make payment to cover HB shortfall
			due to non-dependent deductions. Tenant was found
			intentionally homeless as she declined permanent
			accommodation. The Debt Collection Agency traced
			the tenant at their new address but were unable to
	£15,266.81	17/12/2017	collect the debt.
14			It was discovered tenant wasn't living at property,
			court action taken to recover property. Case sent to
			Debt Collection Agency who were unable to trace
	£13,555.80	16/06/2013	the tenant's new address and collect the debt.
15			Whilst tenant was in receipt of partial HB she failed
			to make sufficient payments. Legal action was taken
			to get possession and tenant was evicted. Case
			sent to Debt Collection Agency who were unable to
	£12,784.51	15/11/2015	trace the tenant's new address and collect the debt.

		T	
			Tenant was a student and struggled to pay. Paid no
			rent for 7 months and was evicted. Case sent to
			Debt Collection Agency who were unable to trace
16	£12,333.54	31/05/2015	the tenant's new address and collect the debt.
			Tenant was a student but not making sufficient
			payments to cover HB shortfall and from 2016 failed
			to make any payments. Tenant gave up her property
			before the court date. Case sent to Debt Collection
			Agency who were unable to trace the tenant's new
17	£12,053.93	30/04/2017	address and collect the debt.
	,		Tenant failed to provide HB with further info and
			claim was suspended. Tenant was then moved to
			another property but failed to hand in the keys.
			Tenant was not eligible for dual HB. Tenancy was
18	£11,415.14	13/04/2008	ended. Debt is now statue barred.
	2.1,110.17	. 5, 5 ., 2000	Tenant didn't engage and delayed providing
			evidence to HB. Eventually tenant engaged but
			wasn't eligible for HB due to her monthly income.
19	£11,335.32	13/12/2009	Tenant was evicted. Debt is now statue barred.
.5	211,000.02	.0/12/2000	Tenant failed to make sufficient payments from the
			start of her tenancy and when HB stopped failed to
			engage with her Support Worker to resolve issues.
			Legal action was taken to get possession. Case sent
			to Debt Collection Agency who were unable to trace
20	£10,527.08	29/11/2015	the tenant's new address and collect the debt.
20	£10,321.00	29/11/2013	Tenant notified HB of change of circumstances very
			late. When claim assessed, tenant was not eligible
			for HB. Tenant was evicted. The debt is now statue
21	£10,500.00	24/02/2008	barred.
21	£10,500.00	24/02/2006	
			Old case and no notes on the system to explain
			reason for arrears. Rent account shows HB stopped
			in March 2006 and tenancy ended October 2006
22	C10 2E4 10	22/40/2006	with an end reason of voluntary vacation. The debt is
22	£10,354.19	22/10/2006	now statue barred.
			Every time HB stopped tenant failed to make
			payments to cover HB shortfall. Tenant was evicted.
			Case sent to Debt Collection Agency who were
22	C10 252 27	21/05/2015	unable to trace the tenant's new address and collect
23	£10,352.37	31/05/2015	the debt.
			Tenant failed to make payments when HB stopped.
			Tenant also failed to give access for Occupancy
			Checks and was evicted. Case sent to Debt
0.4	040 040 00	00/40/0045	Collection Agency who were unable to trace the
24	£10,348.80	06/12/2015	tenant's new address and collect the debt.
			Tenant failed to submit HB documents and then
			abandoned property in August 2013. The Debt
0.5	040 444 65	44/00/0045	Collection Agency traced the tenant at their new
25	£10,144.32	11/08/2013	address but were unable to collect the debt.

Total £405,293.20

# Nightly Paid Properties (11)

Ref	Balance Including Court	Tenancy End Date	Case Notes
	Costs		

			T (5 11 14 1 60 1 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
			Tenant failed to make sufficient payments. NTQ
			served as tenant was not eligible for HB. Case sent
	000 400 00	00 00 0040	to Debt Collection Agency who were unable to trace
26	£28,406.00	20.03.2016	the tenant's new address and collect the debt.
			Tenant failed to make payments and provide
			evidence to HB as she was working. NTV served but
			were unable to cancel booking due to partnership
			placement with Phoenix. Once tenancy ended, case
07	040 000 00	00 00 00 10	sent to Debt Collection Agency who were unable to
27	£19,668.00	02.09.2019	trace the tenant's new address and collect the debt.
			Tenant failed to make payments whilst waiting to be
			moved due to condition of the property. Duty was
			discharged due to refusal of alternative property.
			Case sent to Debt Collection Agency who were
	040 000 45	44000040	unable to trace the tenant's new address and collect
28	£18,292.15	14.06.2018	the debt.
			Tenant was not entitled to HB and failed to make
			payments. Tenant was evicted. Case sent to Debt
	0.47 40.4.00	44440044	Collection Agency who were unable to trace the
29	£17,494.90	14.11.2014	tenant's new address and collect the debt.
			Tenant failed to make payments and provide
			evidence to claim UC. NTV served. Case sent to
20	047 000 00	00 00 0040	Debt Collection Agency who were unable to trace the
30	£17,220.00	02.08.2018	tenant's new address and collect the debt.
			Tenant failed to make payments during the period he
			was not receiving HB. Based on his circumstances
			tenant was deemed not eligible for HB. Tenant
			evicted. Case sent to Debt Collection Agency who were unable to trace the tenant's new address and
31	£12,204.00	02.10.2016	collect the debt.
- 31	212,204.00	02.10.2010	Tenant failed to make payments whilst waiting for a
			decision for her housing need. Based on her
			circumstances tenant was deemed not eligible for
			HB. Tenant evicted. The Debt Collection Agency
32	£12,026.91	19.06.2019	traced the tenant but were unable to collect the debt.
	2:2,020:0:		Tenant is a Romanian national. She had no recourse
			to public funds. HOC were unable to discharge duty,
			tenant abandoned property. Case sent to Debt
			Collection Agency who were unable to trace the
33	£11,863.13	23.09.2018	tenant's new address and collect the debt.
"	,	2 22.20.0	Tenants HB was suspended as tenant failed to
			provide requested evidence. Tenant refused to leave
			the B&B, which caused further arrears. Tenant was
			eventual evicted. The Debt Collection Agency traced
34	£10,921.00	14.03.2017	the tenant but were unable to collect the debt.
	-,		Tenant did not hold a British passport and was not
			entitled to UC. Tenant was evicted due to non-
			payment of rent. Case sent to Debt Collection
			Agency who were unable to trace the tenant's new
35	£10,276.64	11.06.2017	address and collect the debt.
	•		Tenants HB stopped in Feb 2017. Tenant made no
			payments to cover rent. There were issues with
			tenants immigration status and the booking was
			cancelled. Case sent to Debt Collection Agency who
			were unable to trace the tenant's new address and
36	£10,010.00	09.07.2017	collect the debt.

Total £168,382.73

# **Hostel Properties (2)**

Ref	Balance Including Court Costs	Tenancy End Date	Case Notes
37	£18,264.32	26.03.2018	HB overpayment of £17,834.94 was added to the rent account 19.3.2019 after the end of tenancy. Case sent to Debt Collection Agency who were unable to trace the tenant's new address and collect the debt.
38	£12,580.01	03.10.2018	There were various issues with backdating of benefits. Tenant evicted. The Debt Collection Agency traced the tenant but were unable to collect the debt
Total	£30,844.33		

# **Privately Managed Agency Properties (3)**

Ref	Balance Including	Tenancy End Date	Case Notes
	Court Costs		
			Tenant failed to engage and attend appointments to help with HB. Tenant abandoned the property but then returned, however failed to make any payments. Legal action was taken to get possession of the property and tenant was evicted. Case sent to Debt Collection Agency who were unable to trace the tenant's new
39	£22,618.93	27.05.2018	address and collect the debt.
40	£17,427.77	21.10.2018	Tenant was not residing at property but left his wife and children in the property. The wife was unable to apply for HB. LBL accepted duty to her. Legal action taken and tenant was evicted. Case sent to Debt Collection Agency who were unable to trace the tenant's new address and collect the debt.
			Tenant failed to make sufficient payments to cover HB shortfall and had non-dependents. Tenants DHP application was also declined. Tenant was affected by Benefit Cap and various appointments were arranged to assist but tenant failed to attend or engage. Duty was discharged in 2015. Case sent to Debt Collection Agency who were unable to trace the tenant's new
41	£10,762.80	05.07.2015	address and collect the debt.
Total	£50,809.50		

# APPENDIX Y1 2021/22 Budget Cuts – Round 1 December 2020

Ref	Proposal	2021/22 £'000	2022/23 £'000	2023/24 £'000	TOTAL
Theme .	A - Productivity				
A-01	Staff productivity - arising from new ways of working (including learning from the Covid 19 pandemic), better collaboration and a return on IT investment	3,000	3,000	-	6,000
A-02	Hybrid roles - enforcement	-	50	50	100
A-03	Corporate Transport arrangements	100	150	50	300
A-04	Process automation in Revs and Bens	60	100	-	160
A-05	Revs and Bens - additional process automation	400	1	-	400
A-06	Revs and Bens - Generic roles	-	400	-	400
A-07	Housing - Productivity gains	202	-	-	202
A-08	Reduction in paper usage	35	-	-	35
	r Theme A - Productivity	3,797	3,700	100	7,597
Theme	B – Joint working				
B-02	Strategic recharging - improve partner contributions to the placement costs for children	600	600	-	1,200
B-04	Smoking cessation service	221	•	-	221
B-05	Recharge OT and housing officer costs to the Disabled Facilities Grant	425	ı	-	425
B-06	Cuts to the main grants programme	-	800	-	800
B-07	Review of Council run events	70	30	-	100
B-08	Review the Power of Attorney service	160	1	-	160
B-10	Reduction in local assemblies service	45	178	-	223
	r Theme B – Joint working	1,821	1,608	-	3,429
Theme	C – Service Reconfiguration				
C-01	Redesign of the CYP Joint Commissioning service.	140	1	-	140
C-02	Adult Learning and Day Opportunities	50	100	-	150
C-03	Reduction in the use of agency social workers.	215	215	-	430
C-05	Housing needs and procurement service review	127	-	-	127
C-07	Review Short breaks provision.	65	50	50	165
C-08	IT - mobile telephony review	80	10	10	100
	r Theme C – Service Reconfiguration	677	375	60	1,112
D-01	D – Asset Realisation  Generating greater value from Lewisham's asset	-	_	500	500
D-02	base Business Rates Revaluation for the estate	40	40	20	100
D-02 D-03	Facilities management general cost reduction	50	40	- 20	50

D-04	Operational estate - security	100	-	-	100
D-05	Operational estate - mothballing premises	-	50	-	50
D-06	Catford Campus - Estate Consolidation	674	11	12	697
D-07	Meanwhile use - Temporary Accommodation	25	25	25	75
D-08	Miscellaneous - income generation	_	25	-	25
	Theme D – Asset Realisation	889	151	557	1,597
Theme E	– Commercial Approach				
E-01	Improved Debt collection	250	250	-	500
E-02	Income from building control	15	15	20	50
E-03	Review discretionary sales, fees and charges and increase to the point of full cost recovery.	150	-	-	150
E-04	Introduce charging for certain elements of self- funded care packages	82	-	-	82
E-05	Traded services with schools	50	50	-	100
E-06	Reduce care leaver costs	200	100	-	300
E-07	Housing – Increased rent for Private Sector Lease (PSL) and Private Managed Accommodation (PMA)	300	375	-	675
E-08	Contract Efficiencies – inflation management	500	-	-	500
E-09	Realising further benefits from the Oracle Cloud Solution and exploiting its functionality as a fully integrated enterprise resource planning solution.	100	100	-	200
E-10	Increase funeral charges	250	-	-	250
Total for	Theme E – Commercial Approach	1,897	890	20	2,807
Theme F	- Demand Management				
F-01	Adult Social Care Demand management	3,000	-	-	3,000
F-02	Children Social Care Demand management	500	500	1,000	2,000
F-03	Children Service reconfiguration - fostering	-	250	250	500
F-04	Special Guardianship Order payments	60	-	-	60
F-05	VfM commissioning and contract management - CSC	250	250	-	500
F-06	Adults with learning difficulties and 14 - 25yrs transitions costs	760	-	-	760
F-09	In house services reductions - adults passenger transport	600	-	-	600
F-10	In house Early Help service	200	-	-	200
F-11	Front door arrangements in CYP	50	-	-	50
F-12	Housing - No Recourse to Public Funds	300	-	-	300
F-15	Environment - environmental operations review	-	330	-	330
F-16	Environment - new waste strategy	-	-	250	250
F-17	Road safety enforcement	250	250	4 000	500
F-18	Controlled Parking Zone Extension	-	4 500	1,000	1,000
Tatal fam	Theme F – Demand Management	5,970	1,580	2,500	10,350
lotal for	-	1	I		
GRAND		15,051	8,304	3,237	26,592

# **APPENDIX Y2 2020/21 2021/22 Budget Cuts – Round 2 February 2021**

Ref	Proposal	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
Theme	A - Productivity				
A-01a	Staff productivity - arising from new ways of working (including learning from the Covid 19 pandemic), better collaboration and a return on IT investment	1000	-	-	1000
A-09	Support to leadership	105	-	-	105
A-10	Elections services	55	-	-	55
A-11	Legal, governance service and elections review.	340	-	-	340
A-12	Rationalising Central Education Services functions	150	-	-	150
A-13	Children with complex needs (CWCN) revision	195	-	-	195
A-14	Replace Educational Psychology (EP) locums / Expand generic EP Team	200	-	-	200
A-16	Reduction of workforce development budget	50	-	-	50
A-17	Care leaver accommodation / housing costs	500	-	-	500
A-18	Library and Information Service	300	-	-	300
	or Theme A - Productivity	2,895	-	-	2,895
Theme	B – Joint working				
B-11	Improved usage of BCF Funding across partners	1000	-	-	1000
B-12	Adult Learning Lewisham - back office efficiencies	96	_	-	96
B-13	Early Years Funding Block	54	-	-	54
B-11	Improved usage of BCF Funding across partners	1000	-	-	1000
B-12	Adult Learning Lewisham - back office efficiencies	96	-	-	96
B-13	Early Years Funding Block	54	-	-	54
	or Theme B – Joint working C – Service Reconfiguration	1,150	-	-	1,150
C-09	Youth Offending Service (YOS) redesign	152			152
C-10	Housing Services Review	300	300	-	600
C-11	Reduced dependency on agency staff within Highways and Transportation Services	300	-	-	300
C-12	Weight management services	25	-	-	25
C-13	Sexual and Reproductive Health Services in Primary Care	100	-	-	100
C-14	Substance Misuse Cuts (Public Health Budget)	150	-	-	150
C-15	Integrated Sexual and Reproductive Health Services	150	-		150
C-16	Reduction of Management overheads for the Social Inclusion and Recovery Service (SLaM Lewisham Community Services)	50	-	-	50
C-17	Re-configuration of MH Supported Housing pay – Social Interest Group	100	150	-	250
C-21	Early Help and Prevention Re-commissioning	170	-	-	170
C-22	Reduction in LBL contribution to CAMHS service	250	-	-	250
C-23	Reduction in the Health Visiting contract	350	-	-	350
C-24	Culture Team Salaries & Borough of Culture	60	-	-	60

C-26	Reducing leisure spend – temporary closure of the Bridge	355	-	-	355
C-28	Supported Housing Services	169	84	-	253
C-29	Crime, Enforcement & Regulation Service Restructure	50	_	-	50
C-30	Rationalisation of Business support across Education services	70	-	-	70
Total fo	r Theme C – Service Reconfiguration	2,801	534	-	3,335
	D – Assets Realisation				
D-09	Educational Assets	300	-	-	300
Total fo	r Theme D – Assets Realisation	300	-	-	300
Theme	E – Commercial Approach				
E-01a	Improved Debt collection	500	-	-	500
E-08a	Contract Efficiencies – inflation management	250	-	-	250
E-11	Environmental Enforcement – Use of Civil Enforcement Officers	100	-	-	100
Total fo	r Theme E – Commercial Approach	850	-	-	850
Theme	F – Demand Management				
F-15a	Environment - environmental operations review	-	567	-	567
F-19	Reduction in specialist legal advocacy and assessments for CYP proceedings	500	-	-	500
F-20	Emission based charging for Short Stay Parking	120	120	-	240
F-21	Road Safety Enforcement	250	375	-	625
F-22	Motorcycle parking charges	-	80	-	80
F-23	Home to school transport	250	-	-	250
F-24	Adult Social Care cost reduction and service improvement programme	3849	430	-	4279
Total fo	r Theme F - Demand Management	4,969	1,572	-	6,541
GRAND	TOTAL	12,965	2,106	-	15,071

TOTALS	2021/22	2022/23	2023/24	TOTAL
	£'000	£'000	£'000	
Theme A - Productivity				
Round 1	3,797	3,700	100	7,597
Round 2	2,895	-	-	2,895
Theme B – Joint working				
Round 1	1,821	1,608	-	3,429
Round 2	1,150	_	-	1,150
Theme C – Service Reconfiguration				
Round 1	677	375	60	1,112
Round 2	2,801	534	-	3,335
Theme D – Assets Realisation				
Round 1	889	151	557	1,597
Round 2	300	-	-	300
Theme E – Commercial Approach				
Round 1	1,897	890	20	2,807
Round 2	850	-	-	850
Theme F - Demand Management				
Round 1	5,970	1,580	2,500	10,350
Round 2	4,969	1,572	-	6,541
GRAND TOTAL				
Round 1	15,051	8,304	3,237	26,592
Round 2	12,965	2,106	-	15,071
TOTAL	28,016	10,410	3,237	41,663

# **APPENDIX Y3: Allocation of Cuts to Base Budget and Overspend**

Ref	Round 1 Proposals	2021/22 £'000	O/spend	Base budget
Theme A	A - Productivity			
A-01	Staff productivity - arising from new ways of working (including learning from the Covid 19 pandemic), better collaboration and a return on IT investment	3,000	-	3,000
A-02	Hybrid roles - enforcement	-	-	-
A-03	Corporate Transport arrangements	100	-	100
A-04	Process automation in Revs and Bens	60	-	60
A-05	Revs and Bens - additional process automation	400	-	400
A-06	Revs and Bens - Generic roles	-	-	-
A-07	Housing - Productivity gains	202	-	202
A-08	Reduction in paper usage	35	35	-
	Theme A - Productivity	3,797	35	3,762
Theme E	B – Joint working			
B-02	Strategic recharging - improve partner contributions to the placement costs for children	600	600	
B-04	Smoking cessation service	221	-	221
B-05	Recharge OT and housing officer costs to the Disabled Facilities Grant	425	-	425
B-06	Cuts to the main grants programme	-	-	-
B-07	Review of Council run events	70	-	70
B-08	Review the Power of Attorney service	160	-	160
B-10	Reduction in local assemblies service	45	-	45
	Theme B – Joint working	1,821	600	1,221
Theme (	C – Service Reconfiguration			
C-01	Redesign of the CYP Joint Commissioning service.	140	140	
C-02	Adult Learning and Day Opportunities	50	-	50
C-03	Reduction in the use of agency social workers.	215	215	
C-05	Housing needs and procurement service review	127	-	127
C-07	Review Short breaks provision.	65	65	-
C-08	IT - mobile telephony review	80	80	-
	Theme C - Service Reconfiguration	677	500	177
Theme I	O – Asset Realisation			
D-01	Generating greater value from Lewisham's asset base	-	-	-

D-02	Business Rates Revaluation for the estate	40	-	40
D-03	Facilities management general cost reduction	50	-	50
D-04	Operational estate - security	100	-	100
D-05	Operational estate - mothballing premises	-	-	-
D-06	Catford Campus - Estate Consolidation	674	-	674
D-07	Meanwhile use - Temporary Accommodation	25	-	25
D-08	Miscellaneous - income generation	-	-	-
	r Theme D – Asset Realisation	889	-	889
	E – Commercial Approach			
E-01	Improved Debt collection	250	-	250
E-02	Income from building control	15	-	15
E-03	Review discretionary sales, fees and charges and increase to the point of full cost recovery.	150	-	150
E-04	Introduce charging for certain elements of self- funded care packages	82	-	82
E-05	Traded services with schools	50	-	50
E-06	Reduce care leaver costs	200	200	-
E-07	Housing – Increased rent for Private Sector Lease (PSL) and Private Managed Accommodation (PMA)	300	-	300
E-08	Contract Efficiencies – inflation management	500	-	500
E-09	Realising further benefits from the Oracle Cloud Solution and exploiting its functionality as a fully integrated enterprise resource planning solution.	100	-	-
E-10	Increase funeral charges	250	250	-
Total for	r Theme E – Commercial Approach	1,897	550	1,347
	F – Demand Management	,		,-
F-01	Adult Social Care Demand management	3,000	-	3,000
F-02	Children Social Care Demand management	500	500	-
F-03	Children Service reconfiguration - fostering	-	-	-
F-04	Special Guardianship Order payments	60	60	-
F-05	VfM commissioning and contract management - CSC	250	250	-
F-06	Adults with learning difficulties and 14 - 25yrs transitions costs	760	-	760
F-09	In house services reductions - adults passenger transport	600	-	600
F-10	In house Early Help service	200	200	-
F-11	Front door arrangements in CYP	50	50	-
F-12	Housing - No Recourse to Public Funds	300	300	-
F-15	Environment - environmental operations review	_		
F-16	Environment - new waste strategy	-	-	
F-17	Road safety enforcement	250		250
F-18	Controlled Parking Zone Extension	-	-	-
Total fo	r Theme F – Demand Management	5,970	1,360	4,610
GRAND	TOTAL	15,051	3,045	12,006

Ref	Proposal	2021/22 £'000	O/spend	Base budget
Theme	A - Productivity			
A-01a	Staff productivity - arising from new ways of working (including learning from the Covid 19 pandemic), better collaboration and a return on IT investment	1000	-	1000
A-09	Support to leadership	105	-	105
A-10	Elections services	55	-	55
A-11	Legal, governance service and elections review.	340	-	340
A-12	Rationalising Central Education Services functions	150	-	150
A-13	Children with complex needs (CWCN) revision	195	-	195
A-14	Replace Educational Psychology (EP) locums / Expand generic EP Team	200	-	200
A-16	Reduction of workforce development budget	50	50	-
A-17	Care leaver accommodation / housing costs	500	500	-
A-18	Library and Information Service	300	-	300
Total fo	r Theme A - Productivity	2,895	550	2,345
Theme	B – Joint working			
B-11	Improved usage of BCF Funding across partners	1000	-	1000
B-12	Adult Learning Lewisham - back office efficiencies	96	-	96
B-13	Early Years Funding Block	54	-	54
	r Theme B – Joint working	1,150	-	1,150
	C – Service Reconfiguration			. = -
C-09	Youth Offending Service (YOS) redesign	152	-	152
C-10	Housing Services Review	300	-	300
C-11	Reduced dependency on agency staff within Highways and Transportation Services	300	-	300
C-12	Weight management services	25	_	25
C-13	Sexual and Reproductive Health Services in Primary Care	100	-	100
C-14	Substance Misuse Cuts (Public Health Budget)	150	_	150
C-15	Integrated Sexual and Reproductive Health Services	150	_	150
C-16	Reduction of Management overheads for the Social Inclusion and Recovery Service (SLaM Lewisham Community Services)	50	-	50
C-17	Re-configuration of MH Supported Housing pay – Social Interest Group	100	-	100
C-21	Early Help and Prevention Re-commissioning	170	170	_
C-22	Reduction in LBL contribution to CAMHS service	250	250	-
C-23	Reduction in the Health Visiting contract	350	350	_
C-24	Culture Team Salaries & Borough of Culture	60	-	60
C-26	Reducing leisure spend – temporary closure of the Bridge	355	355	
C-28	Supported Housing Services	169	-	169
C-29	Crime, Enforcement & Regulation Service Restructure	50	-	50
C-30	Rationalisation of Business support across Education services	70	-	70

Total fo	r Theme C – Service Reconfiguration	2,801	1,125	1,651
Theme	D – Assets Realisation			
D-09	Educational Assets	300	300	-
Total fo	or Theme D – Assets Realisation	300	300	-
Theme	E – Commercial Approach			
E-01a	Improved Debt collection	500	-	500
E-08a	Contract Efficiencies – inflation management	250	-	250
E-11	Environmental Enforcement – Use of Civil Enforcement Officers	100	-	100
Total fo	or Theme E – Commercial Approach	850	-	850
Theme	F – Demand Management			
F-15a	Environment - environmental operations review	-	-	-
F-19	Reduction in specialist legal advocacy and assessments for CYP proceedings	500	500	-
F-20	Emission based charging for Short Stay Parking	120	-	_
F-21	Road Safety Enforcement	250	-	_
F-22	Motorcycle parking charges	-	-	_
F-23	Home to school transport	250	250	_
F-24	Adult Social Care cost reduction and service improvement programme	3849	-	-
Total fo	r Theme F - Demand Management	4,969	750	4,219
GRAND	TOTAL	12,965	2,725	10,240

TOTALS	2021/22 £'000	O/spend	Base budget
Theme A - Productivity	2 000		Duaget
Round 1	3,797	35	3,762
Round 2	2,895	550	2,345
Theme B – Joint working			
Round 1	1,821	600	1,221
Round 2	1,150	-	1,150
Theme C – Service Reconfiguration			
Round 1	677	500	177
Round 2	2,801	1,125	1,651
Theme D – Assets Realisation			
Round 1	889	-	889
Round 2	300	300	-
Theme E – Commercial Approach			
Round 1	1,897	550	1,347
Round 2	850	-	850
Theme F – Demand Management			
Round 1	5,970	1,360	4,610
Round 2	4,969	750	4,219
GRAND TOTAL			
Round 1	15,051	3,045	12,006
Round 2	12,965	2,725	10,240
TOTAL	28,016	5,770	22,246

# **APPENDIX Y4: Ready Reckoner for Council Tax 2021/22**

	Budget	Council	Increase /	GLA	Total	Total
	Requirement	Tax	(Decrease)	Precept	Council	Increase /
	Lewisham		Lewisham		Tax	(Decrease)
		(Band D)		(Band D)	(Band D)	
	£m	£	%	£	£	%
2020/21	248.714	1,314.37	3.99%	332.07	1,646.44	3.91%
2021/22	243.100	1,379.96	4.99%	363.66	1,743.62	5.90%
	242.529	1,373.52	4.50%	363.66	1,737.18	5.51%
	241.947	1,366.95	4.00%	363.66	1,730.61	5.11%
	241.365	1,360.38	3.50%	363.66	1,724.04	4.71%
	240.782	1,353.80	3.00%	363.66	1,717.46	4.31%
	240.200	1,347.23	2.50%	363.66	1,710.89	3.91%
	239.618	1,340.66	2.00%	363.66	1,704.32	3.52%
	239.035	1,334.09	1.50%	363.66	1,697.75	3.12%
	238.453	1,327.52	1.00%	363.66	1,691.18	2.72%
	237.871	1,320.94	0.50%	363.66	1,684.60	2.32%
	237.288	1,314.37	0.00%	363.66	1,678.03	1.92%

#### **APPENDIX Y6: Council Tax and Draft Statutory Calculations**

#### **Council Tax Calculation**

As part of the Localism Act 2011, core Council Tax may not be increased by 2% or more (inclusive of levies) without triggering an automatic referendum of all registered electors in the borough. In addition, there is also the opportunity to increase Council Tax by up to a further 3% under the social care precept for 2021/22. This means, for 2021/22, an automatic referendum will be triggered if the Council Tax increase is 5% or above. The recommended social care precept for 2021/22 is 3%, therefore the recommended total increase is 4.99%. The statutory calculation for whether the Council is required to hold a referendum is based upon the 'relevant basic' amount of Council Tax, which under accounting regulations, includes levies. Any final recommendations on Council Tax levels will need to meet statutory requirements.

To date, Lewisham has so far received no formal notification from the three levy bodies for 2021/22. A zero percent increase has been assumed for these.

#### **Council Tax and Levies**

'Relevant Basic' Amount of Council Tax	2020/21	2020/21
Council Tax Base	90,099.3	88,614.3
Council Tax Requirement with Levy (£)	118,423,817	122,284.176
Basic Amount of Council Tax (£)	1,314.37	1,379.96
Increase in basic amount of Council Tax (%)	3.99%	4.99%

Levy bodies for Lewisham	2020/21 £	2021/22 £	Change £
LPFA	1,288,738	1,288,738	0
Lee Valley Regional Park	210,883	210,883	0
Environment Agency	201,262	201,262	0
Total Levies	1,700,883	1,700,883	0

The term "relevant basic amount of council tax" is defined in section 52ZX of the 1992 Act (inserted as above and amended by section 41(1) and (9) to (13) of the **Local Audit and Accountability Act 2014**).

#### **Statutory Calculations**

- 1) It be noted that at its meeting on 20 January 2021, the Council calculated the number of **88,614.3** as its Council Tax base for 2021/22 in accordance with the Local Authorities (Calculation of Tax base) Regulations;
- 2) The following amounts be now calculated by the Council for the year 2021/22 in accordance with the Local Government Finance Act 1992:
- a. £1,212,121,675 being the aggregate of the amounts which the Council estimates for gross expenditure, calculated in accordance with Section 32(2)A of the Act;
- b. £969,021,760 being the aggregate of the amounts which the Council estimates for income, calculated in accordance with Section 32(3)A of the Act;
- c. £243,099,915 being the amount by which the aggregate of 2(a) above exceeds the aggregate of 2(b) above, calculated by the Council, in accordance with Section 32A(4) of the Act, as its General Fund budget requirement for the year;
- d. £123,304,000 being the aggregate of the sums which the Council estimates will be payable for the year into its General Fund in respect of the Settlement Funding Assessment.
- e. **£9,000** being the aggregate of the sums which the Council estimates will be transferred into its general fund from reserves, in relation to part of the 2020/21 London Pilot Pool Growth, S31 NNDR grant, and its share of NNDR deficit.
- f. £119,785,915 being the residual amount required to be collected from Council Tax payers. This includes a deficit on the Council's Collection Fund of £2,498,000.
- g. £1,379.96 being the residual sum at (f) above (adding the deficit on the Collection Fund), divided by the Council Tax base of 88,614.3 which is Lewisham's precept on the Collection Fund for 2021/22 at the level of Band D:

Band	Council Tax (LBL)
	£
Α	919.97
В	1,073.30
С	1,226.63
D	1,379.96
E	1,686.62
F	1,993.27
G	2,299.93
Н	2,759.92

Being the amounts given by multiplying the amount at (g) above by the number which, in proportion set out in Section 5(1) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in valuation Band D, calculated by the Council in accordance with Section 36(1) of the Act, as

the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands;

3) It be noted that for the year 2021/22, the Greater London Authority is currently consulting on the following amounts in precepts issued to the Council, in accordance with Section 40 of the Local Government Finance Act 1992 (as amended), for each of the categories of dwellings shown below:-

Band	GLA
	Precept
	£
Α	242.44
В	282.85
С	323.25
D	363.66
E	444.47
F	525.29
G	606.10
Н	727.32

4) Having calculated the estimated aggregate amount in each case of the amounts at 2) (g) and 3) above, the Council, in accordance with Section 30(2) of the Local Government Finance Act 1992, assumed the following amounts as the amounts of Council Tax for the year 2021/22 for each of the categories of dwellings shown below:-

Band	Total
	Council Tax
	(LBL & GLA)
	£
Α	1,162.41
В	1,356.15
С	1,549.88
D	1,743.62
Е	2,131.09
F	2,518.56
G	2,906.03
Н	3,487.24

**APPENDIX Y7** 

Summary of proposed budget pressures to be funded in 2021/22

Description	£'000 Base Budget	£'000 Once off	£'000 Total
Corporate Strategy priorities			
Open Lewisham			1,870
Leisure contracts support	600	1,200	
Neighbourhood planning	70		
Tackling the Housing Crisis			200
Strategic housing		200	
Giving Children the best start			4,040
Children Social Care	700		
School catering contract	690		
Troubled Families	200		
SEN Transport	1,000		
Transport pressures held centrally	750		
Adoption services	100		
Corporate provision for Schools DSG		600	
Building an inclusive economy			50
Support for the Kickstart Programme.	50		
Defencing health & social care			3,494
Social Care precept from Council Tax	3,494		
Making Lewisham greener			2,632
Tree works (to be held corporately)	300		
Energy	62		
Environment Services	70		
Waste costs	200		
Recycling and disposal	1,200		
Fleet replacement (build capital fund)	800		
Building a safer community			82
Bereavement	82		
Total Corporate Strategy priorities			12,368
Organisational value for money			3,220
Corporate Services	500		
Technology and Digital	1,115		

Estate compliance	300		
PMO Support		350	
Salary inflation	955		
Transformation investment and contingency for unachieved savings		4,097	
Grand Total Funded Pressures	13,538	6,447	19,685

#### **APPENDIX Y8**



# **Mayor and Cabinet**

Report title: Proposed Fees and Charges for 2021/22

**Date:** 3 February 2021 **Key decision:** Yes **Class:** Part 1

Ward(s) affected: None specific

**Contributors:** Acting Director for Strategic Finance and Procurement

#### **Outline and recommendations**

The purpose of this report is to present Mayor and Cabinet with the Fees & Charges that are proposed to be applied to services for the year 2021/22. Charges are broadly set within the Charging Policy and in accordance with legislative requirements.

Mayor and Cabinet are recommended to approve the proposed fees and charges for introduction as of 1 April 2021.

#### Timeline of engagement and decision-making

26 February 2020 - Budget report to Council

# 1. Summary

1.1. The purpose of this report is to present Mayor and Cabinet with the Fees & Charges that are proposed to be applied to services for the year 2021/22. Charges are broadly set within the Charging Policy and in accordance with legislative requirements.

Those services not listed within this report will be subject to a separate fees and charges setting process.

#### 2. Recommendations

- 2.1. Mayor and Cabinet are recommended to:
- approve the proposed fees and charges set out in this report for introduction as of 1 April 2021.

# 3. Policy Context

3.1. The Council's strategy and priorities drive the delivery of services for which the Council can levy fees and charges determined in accordance with legislation, policies and strategy. The Council launched its new Corporate Strategy in 2019, with seven corporate priorities as stated below:

#### **Corporate Priorities**

- **Open Lewisham** Lewisham will be a place where diversity and cultural heritage is recognised as a strength and is celebrated.
- Tackling the housing crisis Everyone has a decent home that is secure and affordable.
- Giving children and young people the best start in life Every child has access to an
  outstanding and inspiring education, and is given the support they need to keep them safe, well
  and able to achieve their full potential.
- **Building and inclusive local economy -** Everyone can access high-quality job opportunities, with decent pay and security in our thriving and inclusive local economy.
- **Delivering and defending health, social care and support** Ensuring everyone receives the health, mental health, social care and support services they need.
- **Making Lewisham greener** Everyone enjoys our green spaces, and benefits from a healthy environment as we work to protect and improve our local environment.
- **Building safer communities** Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime.

#### Values

- 3.2. Values are critical to the Council's role as an employer, regulator, securer of services, and steward of public funds. The Council's values shape interactions and behaviours across the organisational hierarchy, between officers, and members, between the council and partners and between the council and citizens. In taking forward the Council's proposed fees and charges, we are guided by the Council's four core values:
  - We put service to the public first.
  - We respect all people and all communities.
  - We invest in employees.
  - We are open, honest, and fair in all we do.

# 4. Background

- 4.1. Councils are involved in a wide range of services and the ability to charge for some of these services has always been a key funding source to support the cost of providing the service.
- 4.2. The Council provides both statutory and discretionary chargeable services. Where fees and charges apply to statutory services these are often set nationally, for example some planning and licensing fees. The majority of statutory services, Building Control being a notable

- exception, are not funded directly from fees and charges but instead from the Council's other main sources of revenue, i.e. government grants and local taxation. Examples of services funded in this way include Highways, Children's Services, Street Cleansing and Domestic Refuse services.
- 4.3. There may be circumstances where the charge is set for reasons such as, for example, where the Council wishes to manage demand, or deter or incentivise certain behaviours such as encouraging re-cycling, discouraging trade use of civic amenity waste sites etc.
- 4.4. The remaining chargeable services where the Council levies fees and charges are of a discretionary nature. These cover a wide range of services such as Libraries, Pest Control, Commercial Waste, Leisure & Recreation facilities, and Parking. Discretionary Services are those that an authority has the power to provide but is not obliged to. This report includes recommendations for the appropriate level of fees and charges for 2021/22 for the majority of these types of services.
- 4.5. The Council has an agreed Charging Policy that provides guidance for budget holders in how to set fees. The policy aims to encourage a consistent and cost effective approach to the setting of charges for services provided by the Council.

# 5. Summary of Proposed Changes 2021/22

5.1. The proposed 2021/22 charges as compared with 2020/21 are appended.

#### Greenscene

- (a) Pest Control
- 5.2. The proposed increase to the fees and charges for the service as set out within the report follows a cost modelling and benchmarking exercise.
- 5.3. Officers conclude that the increases proposed meet the finally balanced choice between recovering costs and maintaining concessions for those who need them most.
  - (b) Allotment
- 5.4. Allotment rents will increased by 2.5% for 2021/22. The Allotment rents will be reviewed in more detail in the coming year 2021/22 as we look to refine the cost modelling of the service.
  - (c) Nature Conservation
- 5.5. Fees for the hire of Nature Conservation sites and facilities will increase as set out within the appendix and are informed by the need of the services to be able to support the repair and maintenance of the sites and facilities and data received via a London Wide benchmarking exercise. The revenues generated via the increase in charges for fee paying nurseries and schools, schools outside of Borough and businesses for using the sites and facilities will be standardised and will allow the service to recover a greater proportion of the costs of maintaining the sites and facilities while placing no additional financial burden on State Schools or Academies. The new Forest School Policy introduces set hourly prices for occasional hire but for regular (e.g. termly) bookings the service have retained more flexibility to be able to provide a reduced fee for groups who book long-term and/or provide additional services in order to reduce the fee (e.g. a social enterprise who might run additional sessions for the local community).

#### Cleansing

5.6. Domestic lumber has been increased for next financial year by 5%, the forecourt licence is a statutory licence and also remains unchanged.

#### **Building Control**

5.7. These are discretionary fees which will be increased in line with inflation of circa 2%.

#### Planning

5.8. The bulk of the Planning fees are statutory and set by Central Government. These were last

increased 17 January 2018. The discretionary fees will be increased between 1.0% and 2.4%.

# **Highways**

- 5.9. In 2020/21, highways fees and charges were subjected to increases varying from 8% to 25% at its highest, those changes were in line with the rate of inflation of 2.5% over the last 4 years. The differing levels of increase reflect both the variety of fees and charges and the service review of these to ensure that the increase reflects benchmarking and cost recovery.
- 5.10. In 2021/22, the majority of the fees and charges will increase by approximately 2%, with figures rounded so they are whole amounts.
- 5.11. Some fees and charges, such as those for domestic crossover installations and extensions, could be affected by the contractual arrangements for the Highways Maintenance and Planned Works contract, which is currently under consideration. Should any changes to these fees need to be considered within the 2021/22 financial year a separate decision will be put forward.
- 5.12. A new administration fee has been introduced for (non S278/38) highways agreements (section 8 etc.), this cost is set at £1,500.00.
- 5.13. Stopping up and diversion orders (Town & Country Planning Act section 247 & 253) will attract a fee of £5,000.00.

#### **Street Naming and Numbering**

- 5.14. The Council approved the introduction of charging for street naming and numbering on the 29 June 2016. The charges for this service have not been amended since. Whilst an increase had been proposed for 2020/21, this was not implemented.
- 5.15. Therefore, the fee increases now proposed ensure that the previous six years of cost inflation are properly recovered, maintaining full cost recovery, in setting the fees and charges for 2021/22.

#### **Private sector Housing Agency**

- 5.16. The Private Sector Housing Agency intend to charge for the service of notices under Housing Act 2004. These include Improvement Notices and Prohibition Orders. Charges will be waived if the notice is complied with fully and within the timescales set out, or if there are other compelling reasons that make it unjust to charge this fee in the circumstances of the individual case. The Agency also intend to charge for a number of discretionary services dealing with property inspections and the property licensing process. In addition to the fees charged to licence properties that fall under the national mandatory and current additional schemes. These are Adequate Accommodation Assessments as required by the Immigration Rules 2016, drawing up floor plans required for HMO licence applications and assisting members of the public to complete the HMO licence application forms.
- 5.17. The Agency also intends to issue Civil Penalty Notices for permitted offences under Housing Act 2004, under the Smoke and CO Alarms (England) Regulations 2015 and under the Electrical Safety Standards in the Private Rented Sector (England) Regulations 2020.

#### Licensing

- 5.18. The majority of fees and charges within Licensing are statutory and thus centrally determined and set.
- 5.19. Discretionary Fees for Sex Establishments were reviewed in 2018/19 and were decreased to bring them in line with London standard and EU regulations. New fees were set in 2018/19 for new legislation introduced under Animal Welfare Regulations 2018 which saw an increase from previous fees set under the repealed legislation. While the majority of Licensing fees are statutory, the service have committed to reviewing all discretionary fees and charges supported by the Income Generation team and reverting to Mayor and Cabinet during 2021/22.
- 5.20. A new temporary licensing regime was introduced under the Business and Planning Act 2020

in response to Covid-19 to allow businesses to apply for a pavement licence. The Authority can charge a discretionary fee up to a maximum of £100. The Authority currently charges this maximum amount and the licensing regime is in place until 30 September 2021 (unless further amended by statute).

#### **Culture and Community Development**

5.21. These are discretionary fees for the use of Council tennis courts and are not proposed to increase for 2021/22.

#### **Community centres**

5.22. Three community centres have been transferred to Adult Learning and 5 are to be transferred to Lewisham Homes. The proposed price increase is around 5% (subject to rounding) from 1<sup>st</sup> April 2021.

# **Library and Information Services**

- 5.23. These are discretionary fees for library services: loans (including reservations, and overdue and lost items); printing; sales; room hire; and various archive services. As the vast majority of fees are small, an increase in line with inflation would create significant rounding issues. The only way to meaningfully raise revenues would be to apply significant increases on some of the larger lines. Therefore, it is proposed that
  - a. the standard charge of £0.50 for reservations these relate to stock within the London Library Consortium is abolished. This charge acts as a dis-incentive to borrow and limits the ability of residents to borrow from one library and collect from the one nearest to them. Abolishing the charge will increase the circulation of stock, which reflects on the fines collected.
  - b. an administrative charge of £5 is added to the cost of replacement of lost stock.
  - c. an administrative charge of £5 is added to the British Library reservations. It should be noted that the British Library reservation costs of £18.20 is not income to the Service, as an equal invoice from the British Library to the Service follows the satisfaction of the reservation. The new charge will be revenue income to the Service from now on, and
  - d. that the replacement cost for a lost library ticket is increased from £1 to £2. This cost has not changed for over a decade.
- 5.24. No other changes are proposed for 2021/22

#### **Register Office**

- 5.25. The majority of fees and charges levied by the service are statutory and thus centrally determined and set.
- 5.26. The discretionary fees for ceremonies have been increased by 3%, with the exception of private citizenship ceremonies which have been reduced after a benchmarking exercise.

#### Revenues

5.27. The fees levied under the Revenues service is the collection and enforcement of business rates and council tax collection, all of which are statutory and centrally set and have not increased for next year.

#### **Parking**

- 5.28. The Council moved to an emissions based charging policy in 2020/21 and is not proposing to make any changes to these charges for the 1 April 2021. As part of its wider budget cuts proposals it has put forward further changes to parking policy which will be brought forward to Mayor and Cabinet in due course.
- 5.29. Penalty charge notices (PCNs) are set by London Council and not the London Borough of Lewisham.

#### **Bereavement**

- 5.30. An increase of 10% in the charge for interments and for the purchase of the Exclusive Rights of Burial for a grave is proposed and a 15% increase in cremation charges for adults. All other charges have been increased by a minimum of 3.5%. The cost of purchasing Exclusive Rights of Burial has remained relatively low for several years and as burial space becomes more and more limited, a 10% increase is considered reasonable. The option for a public burial is still available, whereby the Exclusive Rights of Burial remain with the Authority and the applicant only pays a reduced fee for the interment.
- 5.31. The 15% increase in cremation charges follows a two year period of reduced charges and therefore restores fees to the level at which they would have been by this point, had they been subject to the usual levels of annual increase. In response to ensuring as low a cost service for those who are financially vulnerable, the fee for Direct Cremations (no chapel service) has only been increased by 5% to £420 (a discount of 44% against full fees). This service option has been available since April 2020 but take-up to date has been low.

#### 6. Report author and contact

6.1. Katharine Nidd, Acting Director for Strategic Finance and Procurement, 020 8314 6651, Katharine.nidd@lewisham.gov.uk

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**SERVICE: Green Scene** 

<b>Charges 20/21</b>	Proposed charges 21/22

			ilai yes zu		r roposed charges z 1/22				
	UNIT	Basic	VAT	Total	Basic	VAT	Total 21/22	%	
		(£)	0.2	20/21 (£)	(£)	0.2 (£)	(£)	change	Basis for charging
Pest Control									
Rats Domestic		0.00	0.00	0.00	58.33	11.67	70.00	100.0	Discretionary;
Rats Commercial	From	86.67	17.33	104.00	120.00	24.00	144.00	38.5	Discretionary;
Mice Domestic		86.67	17.33	104.00	100.00	20.00	120.00	15.4	Discretionary;
Mice Domestic Concessions		43.33	8.67	52.00	50.00	10.00	60.00	15.4	Discretionary;
Mice Commercial	From	86.67	17.33	104.00	120.00	24.00	144.00	38.5	Discretionary;
Cockroaches Domestic		116.67	23.33	140.00	125.00	25.00	150.00	7.1	Discretionary;
Cockroaches Domestic Concessions		58.33	11.67	70.00	62.50	12.50	75.00	7.1	Discretionary;
Cockroaches Commercial	From	116.67	23.33	140.00	150.00	30.00	180.00	28.6	Discretionary;
Pharaoh Ants Domestic		116.67	23.33	140.00	125.00	25.00	150.00	7.1	Discretionary;
Pharaoh Ants Domestic Concessions		58.33	11.67	70.00	62.50	12.50	75.00	7.1	Discretionary;
Pharaoh Ants Commercial	From	116.67	23.33	140.00	150.00	30.00	180.00	28.6	Discretionary;
Bed Bugs Domestic		96.67	19.33	116.00	125.00	25.00	150.00	29.3	Discretionary;
Bed Bugs Domestic Concessions		48.33	9.67	58.00	62.50	12.50	75.00	29.3	Discretionary;
Bed Bugs Commercial	From	96.67	19.33	116.00	150.00	30.00	180.00	55.2	Discretionary;
Fleas Domestic		86.67	17.33	104.00	100.00	20.00	120.00	15.4	Discretionary;
Fleas Domestic Concessions		43.33	8.67	52.00	50.00	10.00	60.00	15.4	Discretionary;

Fleas Commercial	From	86.67	17.33	104.00	120.00	24.00	144.00	38.5	Discretionary;
i leas Commercial	TIOIII	00.07	17.55	104.00	120.00	24.00	144.00	30.3	Discretionary,
Wasps Domestic		53.33	10.67	64.00	58.33	11.67	70.00	9.4	Discretionary;
Wasps Domestic Concessions		26.67	5.33	32.00	58.33	11.67	70.00	118.8	Discretionary;
				5=100	00100				•
Wasps Commercial	From	53.33	10.67	64.00	70.00	14.00	84.00	31.3	Discretionary;
Beetles Domestic		86.67	17.33	104.00	100.00	20.00	120.00	15.4	Discretionary;
Beetles Domestic									•
Concessions		43.33	8.67	52.00	50.00	10.00	60.00	15.4	Discretionary;
Beetles Commercial	From	116.67	23.33	140.00	120.00	24.00	144.00	2.9	Discretionary;
Garden Ants		86.67	17.33	104.00	100.00	20.00	120.00	15.4	Discretionary;
Garden Ants Concessions		43.33	8.67	52.00	50.00	10.00	60.00	15.4	Discretionary;
Garden Ants Commercial	From	86.67	17.33	104.00	120.00	24.00	144.00	38.5	Discretionary;
Moths Domestic		86.67	17.33	104.00	100.00	20.00	120.00	15.4	Discretionary;
Moths Domestic Concessions		43.33	8.67	52.00	50.00	10.00	60.00	15.4	Discretionary;
Moths Commercial	From	86.67	17.33	104.00	120.00	24.00	144.00	38.5	Discretionary;
Squirrels Domestic		150.00	30.00	180.00	150.00	30.00	180.00	0.0	Discretionary;
Squirrels Commercial	From	86.67	17.33	180.00	180.00	36.00	216.00	20.0	Discretionary;
Call Out Fee Domestic		53.33	10.67	64.00	58.33	11.67	70.00	9.4	Discretionary;
Call Out Fee Commercial	From	86.67	17.33	64.00	70.00	14.00	84.00	31.3	Discretionary;
One Off Sprays Domestic		86.67	17.33	104.00	100.00	20.00	120.00	15.4	Discretionary;
One Off Sprays Commercial	From	86.67	17.33	104.00	120.00	24.00	144.00	38.5	Discretionary;

# **Clinical Waste**

Commercial Collections *	50.00	10.00	60.00	52.00	10.40	62.40	4.0	Discretionary;

<sup>\*2021/22</sup> Changing to £6.50 per Unit with Minimum Collection Fee of £52 + Vat

#### **Allotments**

Sites without water	Per Rod	8.10	0.00	8.10	8.30	0.00	8.30	2.5	Discretionary
Sites with water	Per Rod	10.46	0.00	10.40	10.70	0.00	10.70	2.9	Discretionary
Sites with locker and toilet facilities	Per Rod	11.58	0.00	11.60	11.90	0.00	11.90	2.6	Discretionary
Sites with shed only	Per Rod	10.87	0.00	10.90	11.20	0.00	11.20	2.8	Discretionary

#### **Nature Conservation**

Devonshire Road Birthday									
hire	per session	56.00	0.00	57.40	58.84	0.00	58.84	2.5	Discretionary
Dacres wood Birthday Hire	per session	56.00	0.00	57.40	58.84	0.00	58.84	2.5	Discretionary
Free we grow home education hire Dacres Wood									
NR	per hour	10.25	0.00	10.51	13.00	0.00	13.00	23.7	Discretionary
Montessori nursery hire	per hour	5.12	0.00	5.25	8.00	0.00	8.00	52.4	Discretionary
Bonhoeffer kindergarten Hire Dacres Wood	per hour	5.12	0.00	5.25	8.00	0.00	8.00	52.4	Discretionary
Little explorers Dacres Wood Hire**	nor hour	7.40	0.00	7.42	12.00	0.00	12.00	75.0	Disputionan
Піїе	per hour	7.42	0.00	7.42	13.00	0.00	13.00	75.2	Discretionary
The Woodcraft Folk	per hour	10.25	0.00	10.51	13.00	0.00	13.00	23.7	Discretionary
Corporate volunteering	per 10 people	179.40	0.00	183.89	188.49	0.00	188.49	2.5	Discretionary

				1					
Seedlings Garthorne Road	per hour	0.00	0.00	0.00	10.00	0.00	10.00	100.0	
Hire for LBL schools and									
academies	per hour	0.00	0.00	0.00	-	-	-	0.0	
Occasional Hire without									
Building (commercial									
education organisations in									
Lewisham)	per hour	0.00	0.00	0.00	10.00	0.00	10.00	100.0	
Occasional Hire with Building									
(commercial education									
organisations in Lewisham)	per hour	0.00	0.00	0.00	15.00	0.00	15.00	100.0	
Occasional Hire without									
Building (non-LBL									
Schools/Academies/fee									
paying nurseries)	per hour	0.00	0.00	0.00	15.00	0.00	15.00	100.0	
Occasional Hire with Building									
(non- LBL									
Schools/Academies/fee									
paying nurseries)	per hour	0.00	0.00	0.00	18.00	0.00	18.00	100.0	
Additional School sessions	per class	179.40	0.00	183.89	188.49	0.00	188.49	2.5	Discretionary

<sup>\*\*</sup> Charging model changed from £1.06/child (avg. £7.42/ hour) to standard hourly rate with flexibility

# **SERVICE: Cleansing**

	UNIT		VAT		Rasio	VAT	Total	0.4	
		Basic (£)	0.2	20/21 (£)	Basic (£)	0.2	21/22 (£)	% change	Basis for charging
	maximum 3 items per collection 18/19 increased to 4								
Domestic Lumber Collection Service	items 19/20	20.00	0.00	20.00	21.00	0.00	21.00	5.0	Discretionary
Fridge Collection Service	Per Fridge	30.00	0.00	30.00	30.00	0.00	30.00	0.0	Discretionary

	Per square metre plus 30 admin. fee on application and renewal fee of 30.00 every 3									
Forecourt Licences	vears.	5.50	0.00	5.50	5.50	0.00	5.50	0.0	Statutory	

**SERVICE: Building Control** 

# Proposed charges 21/22

Charges 20/21

Charges 20/21 21/22										
Domestic Extensions - not more than 2	UNIT	Basic	VAT	Total 20/21	Basic	VAT	Total 21/22			
storeys high		(£)	0.2	(£)	(£)	0.2	(£)	% change	Basis for charging	
		(-7	-	(-7		-	(-7		Discretionary	
Floor area not exceeding 6m2		350.00	70.00	420.00	360.00	72.00	432.00	2.9	Discretionary	
6m2 and under 40m2		575.00	115.00	690.00	595.00	119.00	714.00	3.5	Discretionary	
40m2 and under 60m2		675.00	135.00	810.00	700.00	140.00	840.00	3.7	Discretionary	
Over 60m2 (Charged based on estimated cost of work)									Discretionary	
Domestic single family loft conversion									Discretionary	
Floor area not exceeding 6m2		400.00	80.00	480.00	415.00	83.00	498.00	3.8	Discretionary	
6m2 and under 40m2		600.00	120.00	720.00	620.00	124.00	744.00	3.3	Discretionary	
40m2 and under 60m2		725.00	145.00	870.00	750.00	150.00	900.00	3.4	Discretionary	
Over 60m2 (Charged based on estimated cost of work)									Discretionary	
Detached garages/outbuildings/carports									Discretionary	
Floor area not exceeding 30m2		450.00	90.00	540.00	465.00	93.00	558.00	3.3	Discretionary	
Floor area exceeding 30m2 BUT not exceeding 60m2		550.00	110.00	660.00	570.00	114.00	684.00	3.6	Discretionary	
Over 60m2 (Charged based on estimated cost of work)									Discretionary	
Window replacement (not competent persons)									Discretionary	
Estimated cost of work 0-2,000.00		120.00	24.00	144.00	125.00	25.00	150.00	4.2	Discretionary	
Estimated cost of work 2,000 -10,000.00		170.00	34.00	204.00	175.00	35.00	210.00	2.9	Discretionary	
Over 10,000.00 (Charged by estimated cost of work)									Discretionary	

Schedule 2 - Other Works	UNIT	Basic (£)	VAT	Total 20/21 (£)	Basic (£)	VAT	Total 21/22 (£)	% change	Basis for charging
0-1,000		150.00	30.00	180.00	155.00	31.00	186.00	3.3	Discretionary
1,001-2,000		225.00	45.00	270.00	235.00	47.00	282.00	4.4	Discretionary
2,001-10,000		300.00	60.00	360.00	310.00	62.00	372.00	3.3	Discretionary
10,001-11,000		361.00	72.20	433.20	375.00	75.00	450.00	3.9	Discretionary
11,001-12,000		372.00	74.40	446.40	385.00	77.00	462.00	3.5	Discretionary
12,001-13,000		383.00	76.60	459.60	395.00	79.00	474.00	3.1	Discretionary
13,001-14,000		394.00	78.80	472.80	405.00	81.00	486.00	2.8	Discretionary
14,001-15,000		405.00	81.00	486.00	420.00	84.00	504.00	3.7	Discretionary
15,001-16,000		416.00	83.20	499.20	430.00	86.00	516.00	3.4	Discretionary
16,001-17,000		427.00	85.40	512.40	445.00	89.00	534.00	4.2	Discretionary
17,001-18,000		438.00	87.60	525.60	455.00	91.00	546.00	3.9	Discretionary
18,001-19,000		449.00	89.80	538.80	465.00	93.00	558.00	3.6	Discretionary
19,001-20,000		460.00	92.00	552.00	475.00	95.00	570.00	3.3	Discretionary
20,001-21,000		469.25	93.85	563.10	485.00	97.00	582.00	3.4	Discretionary
21,001-22,000		478.50	95.70	574.20	495.00	99.00	594.00	3.4	Discretionary
22,001-23,000		487.75	97.55	585.30	505.00	101.00	606.00	3.5	Discretionary
23,001-24,000		497.00	99.40	596.40	515.00	103.00	618.00	3.6	Discretionary
24,001-25,000		506.25	101.25	607.50	525.00	105.00	630.00	3.7	Discretionary
25,001-26,000		515.50	103.10	618.60	535.00	107.00	642.00	3.8	Discretionary
26,001-27,000		524.75	104.95	629.70	545.00	109.00	654.00	3.9	Discretionary
27,001-28,000		534.00	106.80	640.80	555.00	111.00	666.00	3.9	Discretionary
28,001-29,000		543.25	108.65	651.90	560.00	112.00	672.00	3.1	Discretionary
29,001-30,000		552.50	110.50	663.00	570.00	114.00	684.00	3.2	Discretionary
30,001,31,000		561.75	112.35	674.10	580.00	116.00	696.00	3.2	Discretionary
31,001-32,000		571.00	114.20	685.20	590.00	118.00	708.00	3.3	Discretionary
32,001-33,000		580.25	116.05	696.30	600.00	120.00	720.00	3.4	Discretionary
33,001-34,000		589.50	117.90	707.40	610.00	122.00	732.00	3.5	Discretionary
34,001-35,000		598.75	119.75	718.50	620.00	124.00	744.00	3.5	Discretionary

	UNIT	Basic (£)	VAT	Total 20/21 (£)	Basic (£)	VAT	Total 21/22 (£)	% change	Basis for charging
35,001-36,000		608.00	121.60	729.60	630.00	126.00	756.00	3.6	Discretionary
36,001-37,000		617.25	123.45	740.70	640.00	128.00	768.00	3.7	Discretionary
37,001-38,000		626.50	125.30	751.80	650.00	130.00	780.00	3.8	Discretionary
38,001-39,000		635.75	127.15	762.90	660.00	132.00	792.00	3.8	Discretionary
39,001-40,000		645.00	129.00	774.00	670.00	134.00	804.00	3.9	Discretionary
40,001-41,000		654.25	130.85	785.10	680.00	136.00	816.00	3.9	Discretionary
41,001-42,000		663.50	132.70	796.20	685.00	137.00	822.00	3.2	Discretionary
42,001-43,000		672.75	134.55	807.30	695.00	139.00	834.00	3.3	Discretionary
43,001-44,000		682.00	136.40	818.40	705.00	141.00	846.00	3.4	Discretionary
44,001-45,000		691.25	138.25	829.50	715.00	143.00	858.00	3.4	Discretionary
45.001-46,000		700.50	140.10	840.60	725.00	145.00	870.00	3.5	Discretionary
46,001-47,000		709.75	141.95	851.70	735.00	147.00	882.00	3.6	Discretionary
47,001-48,000		719.00	143.80	862.80	745.00	149.00	894.00	3.6	Discretionary
48,001-49,000		728.25	145.65	873.90	755.00	151.00	906.00	3.7	Discretionary
49-001-50,000		737.50	147.50	885.00	765.00	153.00	918.00	3.7	Discretionary

**SERVICE: Planning** 

Charges 20/21 Proposed charges 21/22

		Charges	20/2 I	Proposed charges 21/22					
	UNIT	Basic (£)	VAT	Total 20/21 (£)	Basic (£)	VAT	Total 21/22 (£)	% change	Basis for charging
			0.2	]		0.2	-		
1.1.1 Not more than 2.5 hectares	per 0.1 hectare (or part thereof)	£462.00	0.00	£462.00	£462.00	0.00	£462.00	0.0	Statutory
1.1.2 More than 2.5 hectares	per 0.1 hectare (or part thereof)	£11,432 plus an additional £138 per 0.1 hectare (or part thereof) in excess of 2.5 hectares up to a maximum of £150,000	0.00	£11,432 plus an additional £138 per 0.1 hectare (or part thereof) in excess of 2.5 hectares up to a maximum of £150,000	£11,432 plus an additional £138 per 0.1 hectare (or part thereof) in excess of 2.5 hectares up to a maximum of £150,000	0.00	£11,432 plus an additional £138 per 0.1 hectare (or part thereof) in excess of 2.5 hectares up to a maximum of £150,000	0.0	Statutory
1.2.1 The erection of new dwelling houses; including the building of new flats. (Total number of new units created is 50 or less)	Per dwelling house	£462.00	0.00	£462.00	£462.00	0.00	£462.00	0.0	Statutory
1.2.2 Erection of new dwelling houses; including the building of new flats. (Total number of new units created is more than 50)	Per dwelling house	£22,859 plus £138 per additional dwelling house / flat in excess of 50 up to a maximum of £300,000	0.00	£22,859 plus £138 per additional dwelling house / flat in excess of 50 up to a maximum of £300,000	£22,859 plus £138 per additional dwelling house / flat in excess of 50 up to a maximum of £300,000	0.00	£22,859 plus £138 per additional dwelling house / flat in excess of 50 up to a maximum of £300,000	0.0	Statutory

	UNIT	Basic (£)	VAT	Total 20/21 (£)	Basic (£)	VAT	Total 21/22 (£)	% change	Basis for charging
1.2.3 Erection of buildings (not dwelling houses, agricultural, glasshouses, plant nor machinery); where there is <b>no gross floor</b> space created by the development		£234.00	0.00	£234.00	£234.00	0.00	£234.00	0.0	Statutory
1.2.4 Erection of buildings (not dwelling houses, agricultural, glasshouses, plant nor machinery); where the gross floor space created by the development does not exceed 40 sq. m		£234.00	0.00	£234.00	£234.00	0.00	£234.00	0.0	Statutory
1.2.5 Erection of buildings (not dwelling houses, agricultural, glasshouses, plant nor machinery); where the gross floor space created by the development exceeds 40 sq. m, but does not exceed 75 sq. m		£462.00	0.00	£462.00	£462.00	0.00	£462.00	0.0	Statutory
1.2.6 Erection of buildings (not dwelling houses, agricultural, glasshouses, plant nor machinery); where the gross floor space created by the development exceeds 75 sq. m, but does not exceed 3,750 sq. m	75 sq. m (or part thereof)	£462.00	0.00	£462.00	£462.00	0.00	£462.00	0.0	Statutory

	UNIT	Basic (£)	VAT	Total 20/21 (£)	Basic (£)	VAT	Total 21/22 (£)	% change	Basis for charging
1.2.7 Erection of buildings (not dwelling houses, agricultural, glasshouses, plant nor machinery); where the gross floor space created by the development exceeds 3,750 sq. m	75 sq. m (or part thereof)	£22,859 plus £138 for each additional 75 sq. m (or part thereof) in excess of 3,750 sq. m up to a maximum of £300,000	0.00	£22,859 plus £138 for each additional 75 sq. m (or part thereof) in excess of 3,750 sq. m up to a maximum of £300,000	£22,859 plus £138 for each additional 75 sq. m (or part thereof) in excess of 3,750 sq. m up to a maximum of £300,000	0.00	£22,859 plus £138 for each additional 75 sq. m (or part thereof) in excess of 3,750 sq. m up to a maximum of £300,000	0.0	Statutory
1.2.8 Erection of agricultural buildings other than glasshouses on land used for agricultural purposes; where the gross floor space to be created by the development does not exceed 465 sq. m		£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
1.2.9 Erection of agricultural buildings other than glasshouses on land used for agricultural purposes; where the gross floor space to be created by the development exceeds 465 sq. m but does not exceed 540 sq. m		£462.00	0.00	£462.00	£462.00	0.00	£462.00	0.0	Statutory

	UNIT	Basic (£)	VAT	Total 20/21 (£)	Basic (£)	VAT	Total 21/22 (£)	% change	Basis for charging
1.2.10 Erection of agricultural buildings other than glasshouses on land used for agricultural purposes; where the gross floor space to be created by the development exceeds 540 sq. m but does not exceed 4215 sq. m	75 sq. m (or part thereof)	£462 for first 540 sq. m plus £462 for each 75 sq. m (or part thereof) in excess of 540 sq. m	0.00	£462 for first 540 sq. m plus £462 for each 75 sq. m (or part thereof) in excess of 540 sq. m	£462 for first 540 sq. m plus £462 for each 75 sq. m (or part thereof) in excess of 540 sq. m	0.00	£462 for first 540 sq. m plus £462 for each 75 sq. m (or part thereof) in excess of 540 sq. m	0.0	Statutory
1.2.11 Erection of agricultural buildings other than glasshouses on land used for agricultural purposes; where the gross floor space to be created by the development exceeds 4,215 sq. m	75 sq. m (or part thereof)	£22,859 plus £138 for each additional 75 sq. m (or part thereof) in excess of 4,215 sq. m up to a maximum of £300,000	0.00	£22,859 plus £138 for each additional 75 sq. m (or part thereof) in excess of 4,215 sq. m up to a maximum of £300,000	£22,859 plus £138 for each additional 75 sq. m (or part thereof) in excess of 4,215 sq. m up to a maximum of £300,000	0.00	£22,859 plus £138 for each additional 75 sq. m (or part thereof) in excess of 4,215 sq. m up to a maximum of £300,000	0.0	Statutory
1.2.12 Erection of glasshouses on land used for the purpose of agriculture; where the gross floor space to be created by the development does not exceed 465 sq. m		£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
1.2.13 Erection of glasshouses on land used for the purpose of agriculture; where the gross floor space to be		£2,580.00	0.00	£2,580.00	£2,580.00	0.00	£2,580.00	0.0	Statutory

created by the development exceeds 465 sq. m									
1.2.14 Erection / alterations / replacement of plant and machinery where the site area does not exceed 5 hectares	per 0.1 hectare (or part thereof)	£462	0.00	£462.00	£462	0.00	£462.00	0.0	Statutory
1.2.15 Erection / alterations / replacement of plant and machinery where the site area exceeds 5 hectares	per 0.1 hectare (or part thereof)	£22,859 plus £138 for each additional 0.1 hectare (or part thereof) in excess of 5 hectares up to a maximum of £300,000	0.00	£22,859 plus £138 for each additional 0.1 hectare (or part thereof) in excess of 5 hectares up to a maximum of £300,000	£22,859 plus £138 for each additional 0.1 hectare (or part thereof) in excess of 5 hectares up to a maximum of £300,000	0.00	£22,859 plus £138 for each additional 0.1 hectare (or part thereof) in excess of 5 hectares up to a maximum of £300,000	0.0	Statutory
1.2.16 Re-submission within 12 months of the decision (or within 12 months of submitting an application that is subsequently withdrawn), where the applicant, the address (or site location) is the same as that for the previous application and the description of the resubmission is similar to that of the previous application.		0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory

2.1 Application for approval of reserved matters following outline approval. If a sum equal to or greater than what would be payable at current rates for approval of all the reserved matters has already been paid	£462.00	0.00	£462.00	£462.00	0.00	£462.00	0.0	Statutory
2.2 Application for approval of reserved matters following outline approval. If a sum equal to or greater than what would be payable at current rates for approval of all the reserved matters has NOT already been paid	Fee will the same as Full fee for that use carried out or operation	0.00	Fee will the same as Full fee for that use carried out or operation	Fee will the same as Full fee for that use carried out or operation	0.00	Fee will the same as Full fee for that use carried out or operation		Statutory
2.3 Resubmission within 12 months of the decision (or within 12 months of submitting an application that is subsequently withdrawn), where the applicant, the address (or site location) is the same as that for the previous application and the description of the resubmission is similar to that of the previous application.	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
3.1 Enlargement, improvement or other alteration of an existing single dwelling house or single flat	£206.00	0.00	£206.00	£206.00	0.00	£206.00	0.0	Statutory

3.2 Enlargement, improvement or other alteration of existing dwelling houses or flats (two or more)	£407.00	0.00	£407.00	£407.00	0.00	£407.00	0.0	Statutory
Erection of a building, outhouse, workshop, large shed etc.	£206.00	0.00	£206.00	£206.00	0.00	£206.00	0.0	Statutory
Erection or construction of gates, fences, walls or other means of enclosure along a boundary of the curtilage of an existing dwelling house	£206.00	0.00	£206.00	£206.00	0.00	£206.00	0.0	Statutory
Enlargement, improvement or other alteration of an existing single dwelling house or single flat specifically for the benefit of a registered disable person	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
3.4 Resubmission within 12 months of the decision (or within 12 months of submitting an application that is subsequently withdrawn), where the applicant, the address (or site location) is the same as that for the previous application and the description of the resubmission is similar to that of the previous application.	0.00	0.00	0.00	0	0.00	0.00	0.0	Statutory

4.1.The construction of car parks, service roads or other accesses, including cross overs / drop curbs for existing uses		£234.00	0.00	£234.00	£234.00	0.00	£234.00	0.0	Statutory
4.2 Waste (Use of land for disposal of refuse or waste materials or deposit of material remaining after extraction of storage of minerals); where the site area does not exceed 15 hectares	per 0.1 hectare (or part thereof)	£234.00	0.00	£234.00	£234.00	0.00	£234.00	0.0	Statutory
4.3 Waste (Use of land for disposal of refuse or waste materials or deposit of material remaining after extraction of storage of minerals); where the site area exceeds 15 hectares	per 0.1 hectare (or part thereof)	£34,934 plus £138 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000	0.00	£34,934 plus £138 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000	£34,934 plus £138 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000	0.00	£34,934 plus 138 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000	0.0	Statutory
5.1 Operations connected with exploratory drilling for oil or natural gas; where the site area does not exceed 7.5 hectares	per 0.1 hectare (or part thereof)	£508.00	0.00	£508.00	£508.00	0.00	£508.00	0.0	Statutory

5.2 Operations connected with exploratory drilling for oil or natural gas; where the site area exceeds 7.5 hectares	per 0.1 hectare (or part thereof)	£38,070 plus £151 for each additional 0.1 hectare (or part thereof) in excess of 7.5 hectares up to a maximum of £300,000	0.00	£38,070 plus £151 for each additional 0.1 hectare (or part thereof) in excess of 7.5 hectares up to a maximum of £300,000	£38,070 plus £151 for each additional 0.1 hectare (or part thereof) in excess of 7.5 hectares up to a maximum of £300,000	0.00	£38,070 plus £151 for each additional 0.1 hectare (or part thereof) in excess of 7.5 hectares up to a maximum of £300,000	0.0	Statutory
5.3 Operations (other than exploratory drilling) for the winning and working of oil or natural gas; where the site area does not exceed 15 hectares	per 0.1 hectare (or part thereof)	£257.00	0.00	£257.00	£257.00	0.00	£257.00	0.0	Statutory
5.4 Operations (other than exploratory drilling) for the winning and working of oil or natural gas; where the site area exceeds 15 hectares	per 0.1 hectare (or part thereof)	£38,520 plus £151 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000	0.00	£38,520 plus £151 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000	£38,520 plus £151 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000	0.00	£38,520 plus £151 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000	0.0	Statutory
5.5 Other operations (winning and working of minerals) excluding oil and natural gas; where the site area does not exceed 15 hectares	per 0.1 hectare (or part thereof)	£234.00	0.00	£234.00	£234.00	0.00	£234.00	0.0	Statutory

5.6 Other operations (winning and working of minerals) excluding oil and natural gas; where the site area exceeds 15 hectares  5.7 Other operations (not coming within any of the above categories) (calculated on site area)	per 0.1 hectare (or part thereof) per 0.1 hectare (or part thereof)	£34,934 plus £138 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000 £234 per 0.1 hectare (or part thereof) up	0.00	£34,934 plus £138 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000 £234 per 0.1 hectare (or part thereof) up to a	£34,934 plus £138 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000 £234 per 0.1 hectare (or part thereof) up to a	0.00	£34,934 plus £138 for each additional 0.1 hectare (or part thereof) in excess of 15 hectares up to a maximum of £78,000 £234 per 0.1 hectare (or part thereof) up to a	0.0	Statutory
6.1 Lawful Development Certificate Existing (Section 191 (1) (a) or (b) application for a certificate to establish the lawfulness of an existing land-use, or of development already carried out		to a maximum of £2,028  Fee will the same as Full fee for that use carried out or operation	0.00	Fee will the same as Full fee for that use carried out or operation	Fee will the same as Full fee for that use carried out or operation	0.00	Fee will the same as Full fee for that use carried out or operation		Statutory

6.2 Lawful Development Certificate Existing (Section 191 (1) (a) or (b) application for a certificate to establish the lawfulness of an existing land-use, or of development already carried out. Application for planning permission for the same development would be exempt from the need to pay a planning fee under any other planning fee regulation.	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
6.3 Lawful Development Certificate - Lawful not to comply with a particular planning condition. (Section 191 (1) (c) application for a certificate to establish that it was lawful not to comply with a particular condition or other limitation imposed on a planning permission.	£234.00	0.00	£234.00	£234.00	0.00	£234.00	0.0	Statutory
6.4 Lawful Development Certificate - Proposed (Section 192 application for a certificate to state that a proposed use would be lawful.	Fee will be half the normal planning fee if submitting a new application for that use or operation	0.00	Fee will be half the normal planning fee if submitting a new application for that use or operation	Fee will be half the normal planning fee if submitting a new application for that use or operation	0.00	Fee will be half the normal planning fee if submitting a new application for that use or operation	0.0	Statutory
6.5 Certificate of Lawfulness of Proposed Works to a listed building	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory

7.1 Prior approval for permitted development rights for a larger single story home extension	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.2 Agricultural and Forestry buildings and operations	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.3 Demolition of buildings	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.4 Communications (previously referred to as "Telecommunications Code Systems Operators")	£462.00	0.00	£462.00	£462.00	0.00	£462.00	0.0	Statutory
7.5 Change of Use from Shops (Class A1), Professional and Financial Services (Class A2), Takeaways (Class A5), Betting Offices, Pay Day Loan Shops or Launderettes to Offices (Class B1a)	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.6 Change of Use of a building and any land within its curtilage from Business (Use Class B1), Hotels (Use Class C1), Residential Institutions (Use Class C2), Secure Residential Institutions (Use Class C2A) or Assembly and Leisure (Use Class D2) to a State Funded School or Registered Nursery	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory

7.7 Change of Use of a building and any land within its curtilage from an Agricultural Building to a State-Funded School or Registered Nursery	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.8 Change of Use of a building and any land within its curtilage from an Agricultural Building to a flexible use within Shops (Use Class A1), Financial and Professional Services (Use Class A2), Restaurants and Cafes (Use Class A3), Business (Use Class B1), Storage or Distribution (Use Class B8), Hotels (Use Class C1), or Assembly or Leisure (Use Class D2)	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.9 Change of Use of a building and any land within its curtilage from Offices (Use Class B1a) to Dwelling houses (Use Class C3)	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.10 Change of Use of a building and any land within its curtilage from an Agricultural Building to Dwelling houses (Use Class C3)	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory

7.11 Change of Use of a building and any land within its curtilage from an Agricultural Building to Dwelling houses (Use Class C3); where it includes building	£206.00	0.00	£206.00	£206.00	0.00	£206.00	0.0	Statutory
operations in connection								
with the change of use								
7.12 Change of Use of a building from Retail (Use Classes A1 and A2), Betting Offices, Pay Day Loan Shops, Launderette; or a mixed use combining one of these uses and use as a dwelling house to Dwelling houses (Use Class C3)	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.13 Change of Use of a building from Retail (Use Class A1 and A2), Betting Offices, Pay Day Loan Shops, Launderette; or a mixed use combining one of these uses and use as a dwelling house to Dwelling houses (Use Class C3); where it includes building operations in connection with the change of use	£206.00	0.00	£206.00	£206.00	0.00	£206.00	0.0	Statutory
7.14 Change of use of a building and any land within its curtilage from Storage and Distribution (Use Class B8) and Light Industrial (Use Class B1c) to Dwelling houses (Use Class C3)	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory

7.15 Change of Use of a building and any land within its curtilage from Amusement Arcades / Centres and Casinos (Sui Generis Uses) to Dwelling	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
houses (Use Class C3)  7.16 Change of Use of a building and any land within its curtilage from Amusement Arcades / Centres and Casinos (Sui Generis Uses) to Dwelling houses (Use Class C3); where it includes building operations in connection with the change of use	£206.00	0.00	£206.00	£206.00	0.00	£206.00	0.0	Statutory
7.17 Change of Use from Shops (Class A1), Professional and Financial Services (Class A2), Betting Offices, Pay Day Loan Shops (Sui Generis Uses) to Assembly and Leisure Uses (Use Class D2)	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.18 Change of Use from Retail (Use Classes A1 and A2), Takeaways (Class A5), Betting Offices, Pay Day Loan Shops or Launderettes to Offices (Class B1a)	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.19 Development consisting of the Erection or Construction of a Collection Facility within the curtilage of a Shop	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory

7.20 Temporary Use of Buildings or Land for the Purpose of Commercial Film-Making and the Associated Temporary Structures, Works, Plant or Machinery required in Connection with that Use	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.21 Installation, Alteration or Replacement of other Solar Photovoltaics (PV) equipment on the Roofs of Non-domestic Buildings, up to a Capacity of 1 Megawatt	£96.00	0.00	£96.00	£96.00	0.00	£96.00	0.0	Statutory
7.22 Prior approval application where a planning application for the same site is submitted at the same time by or on behalf of the same person	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
7.23 Additional storeys on a home (No fee set as at 10 Dec 20)	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
7.24 Construction of new dwelling houses- not more than 50 dwelling houses (from 2 Sept 20)				£334	0.00	£334		Statutory
7.25 Construction of new dwelling houses- more than 50 dwelling houses (from 2 Sept 20)				£16,525 plus £100 for each dwelling house in excess of	0.00	£16,525 plus £100 for each dwelling house in excess of		Statutory

					50. Max. fee of £300,000		50. Max. fee of £300,000		
8.1 Application for removal or variation of condition following grant of planning permission		£234.00	0.00	£234.00	£234.00	0.00	£234.00	0.0	Statutory
8.2 Request to discharge one or more householder planning conditions	Per Request	£34.00	0.00	£34.00	£34.00	0.00	£34.00	0.0	Statutory
8.3 Request to discharge one or more non-householder planning conditions	Per Request	£116.00	0.00	£116.00	£116.00	0.00	£116.00	0.0	Statutory
8.4 Request to discharge planning conditions on new build developments	Per Request	£116.00	0.00	£116.00	£116.00	0.00	£116.00	0.0	Statutory
8.5 Request to discharge planning conditions related to listed building consent		0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
8.6 Request to discharge planning conditions attached to applications resulting from a condition removing "permitted development rights"		0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
9.1 Change of use of a building to use as between 1 and 50 separate dwelling houses	Per dwelling house	£462.00	0.00	£462.00	£462.00	0.00	£462.00	0.0	Statutory

9.2 Change of use of a building to use as more than 50 separate dwelling houses	£22,859 plus £138 per additional dwelling house in excess of 50 up to a maximum of £300,000	0.00	£22,859 plus £138 per additional dwelling house in excess of 50 up to a maximum of £300,000	£22,859 plus £138 per additional dwelling house in excess of 50 up to a maximum of £300,000	0.00	£22,859 plus £138 per additional dwelling house in excess of 50 up to a maximum of £300,000	0.0	Statutory
9.3 Other change of use of a building or land	£462.00	0.00	£462.00	£462.00	0.00	£462.00	0.0	Statutory
10.1 Advertising displayed externally on business premises, the forecourt of business premises or other land within the curtilage of business premises relating to the business on the premises	£132.00	0.00	£132.00	£132.00	0.00	£132.00	0.0	Statutory
10.2 Advertisements for the purpose of directing members of the public to, or otherwise drawing attention to the existence of, business premises which are in the same locality as the site on which the advertisement is to be displayed but which are not visible from that site	£132.00	0.00	£132.00	£132.00	0.00	£132.00	0.0	Statutory
10.3 All other advertisements	£462.00	0.00	£462.00	£462.00	0.00	£462.00	0.0	Statutory

10.4 Application for consent to display an advertisement following a withdrawal of an earlier application (before notice of decision was issued) and where the application		0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
is made by or on behalf of the same person									
10.5 Application for consent to display an advertisement following refusal of consent for display of an advertisement and where the application is made by or on behalf of the same person		0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
10.6 Application for consent to display an advertisement which results from a direction under Regulation 7 of the Control of Advertisements Regulations 1992, disapplying deemed consent under Regulation 6 to the proposed advertisement		0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
11.1 Applications in respect of householder developments		£34.00	0.00	£34.00	£34.00	0.00	£34.00	0.0	Statutory
11.2 Applications in respect of other developments		£234.00	0.00	£234.00	£234.00	0.00	£234.00	0.0	Statutory
12.1 Application for Permission in Principle	per 0.1 hectare (or part thereof)	£402.00	0.00	£402.00	£402.00	0.00	£402.00	0.0	Statutory
13.1 Listed Building Consent	,	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory

13.2 Certificate of Lawfulness of Proposed Words to a listed building	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
13.3 Application relates to condition(s) on an application for Listed Building Consent	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
13.4 Demolition of a Listed Building	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
14.1 Demolition of unlisted buildings within conservation areas	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
14.2 Demolition of a Listed Building	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
15.1 Works to Trees in Conservation Areas	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
15.2 Works to Trees covered by Tree Preservation Orders	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
15.3 Hazardous Trees - 5 day notice	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
15.4 Tree Preservation Orders	0.00	0.00	0.00	0.00	0.00	0.00	0.0	Statutory
15.5 High Hedge Disputes	0.00	0.00	0.00	£500.00	0.00	£500.00		Statutory
16.1 Standard Review (up to and including 50 units) - First Review Meeting	£2560.00	£512.00	£3072.00	£2600.00	£520.00	£3120.00	1.6	Discretionary
16.2 Standard Review (up to and including 50 units) - Subsequent Review Meetings	£2050.00	£410.00	2460.00	£2090.00	£418.00	£2508.00	2.0	Discretionary
16.3 Standard Review (more than 50 units) - First Review Meeting	£4100.00	£820.00	£4920.00	£4180.00	£836.00	£5016.00	1.9	Discretionary

16.4 Standard Review (more than 50 units) - Subsequent Review Meetings	£3590.00	£718.00	£4308.00	£3660.00	£732.00	£4392.00	1.9	Discretionary
16.5 Premium Review (2.5 hour review) - First Review Meeting	£7175.00	£1435.00	£8610.00	£7300.00	£1460.00	£8760.00	1.7	Discretionary
16.6 Premium Review (2.5 hour review) - Subsequent Review Meetings	£6150.00	£1230.00	£7380.00	£6260.00	£1252.00	£7512.00	1.8	Discretionary
16.7 Cancellation of meeting within 28 working days of meeting	£510.00	£!02.00	£612.00	£520.00	£104.00	£624.00	2.0	Discretionary
16.8 Cancellation of meeting within 10 working days of meeting	£1025.00	£205.00	£1230.00	£1045.00	£209.00	£1254.00	2.0	Discretionary
16.9 Reorganisation of meeting date once meeting has been arranged (per reorganisation at customer request)				£200.00	£40.00	£240.00		Discretionary
17. Planning Advice Services								
17.1 Planning Information (Informal written feedback on simple planning queries)	£51.67	£10.33	£62.00	£52.50	£10.50	£63.00	1.6	Discretionary
17.1.1 Submitting complete planning applications, including which forms to use and if you have filled them in correctly	£51.67	£10.33	£62.00	£52.50	£10.50	£63.00	1.6	Discretionary
17.1.2 Whether or not you need planning permission to build or use a building differently	£51.67	£10.33	£62.00	£52.50	£10.50	£63.00	1.6	Discretionary
17.1.3 Whether proposed alterations require listed building consent	£51.67	£10.33	£62.00	£52.50	£10.50	£63.00	1.6	Discretionary

17.1.4 Explanation of planning policy, including the evidence needed and		£51.67	£10.33	£62.00	£52.50	£10.50	£63.00	1.6	Discretionary
how to apply planning									
policies in general									
17.1.5 Confirmation that a		£51.67	£10.33	£62.00	£52.50	£10.50	£63.00	1.6	Discretionary
specific planning obligation									
nas been discharged									
17.1.6 Confirmation that an		£51.67	£10.33	£62.00	£52.50	£10.50	£63.00	1.6	Discretionary
dentified planning									
condition has been met									
17.1.7 Confirmation that an		£51.67	£10.33	£62.00	£52.50	£10.50	£63.00	1.6	Discretionary
dentified planning									
enforcement notice has									
peen met									
l7.2 Duty Planner		£110.00	£22.00	£132.00	£111.67	£22.33	£134.10	1.5	Discretionary
Standard (20 minute									
neeting with Planning									
Officer)									
17.3 Duty Planner Complex		£195.00	£39.00	£234.00	£197.67	£39.33	£236.00	1.4	Discretionary
20 minute meeting with									
Planning Officer)									
17.4 Written confirmation if	Per				£20.00	£4.00	£24.00		Discretionary
property is in a	property								
conservation area									
17.5 Written confirmation of	Per				£20.00	£4.00	£24.00		Discretionary
ree preservation order	property								
18. Listed Building Advice	(assessmen	t of physical v	vorks on listed	buildings). Fe	es are chargea	ble alongside f	ees required fo	or general pla	anning advice.
ncluding duty planner or pre		· <b>,</b> - · · · ·		3-7	<b>--</b>			<b>9</b>	g,
18.1 Householder Written		£390.00	£78.00	£468.00	£390.00	£78.00	£468.00	0.0	Discretionary
Advice									
18.2 Householder Written		£560.00	£112.00	£672.00	£560.00	£112.00	£672.00	0.0	Discretionary
Advice with one-hour									
neeting on site with									
conservation officer									
8.3 Householder follow-up		£170.00	£34.00	£204.00	£170.00	£34.00	£204.00	0.0	Discretionary
ndvice									

18.4 Non-householder Written Advice	£710.00	£142.00	£852.00	£710.00	£142.00	£852.00	0.0	Discretionary
18.5 Non-householder Written Advice with one- hour meeting on site with conservation officer and a planning officer	£1035.00	£207.00	£1242.00	£1035.00	£207.00	£1242.00	0.0	Discretionary
18.6 Non-householder follow-up advice	£510.00	£102.00	£612.00	£510.00	£102.00	£612.00	0.0	Discretionary
19. Pre-application advice servic	es					1	1	,
19.1 Concept Meeting (30 minute meeting to discuss principle of development and brief written response) - Single-plot subdivision (conversion of one house into two flats or one plot into two plots or addition of residential annexe)  19.2 Concept Meeting (30 minute meeting to discuss	£305.00	£61.00	£366.00	£308.33	£61.67	£370.00	2.0	Discretionary
principle of development and brief written response) - All development except single-plot subdivision								
19.3 Concept Meeting - Major Developments (part of PPA Service)	£1025.00	£205.00	£1230.00	£1045.00	£209.00	£1254.00	2.0	Discretionary
19.4 Pre application meeting								
19.4.1 Small minor development (One additional property (including conversion and annexe)) - First Meeting	£770.00	£154.00	£924.00	£780.00	£156.00	£936.00	1.3	Discretionary

19.4.2 Small minor development (One additional property (including conversion and annexe)) - Follow-up Meeting (Single Issue)	£410.00	£82.00	£492.00	£416.67	£83.33	£500.00	1.6	Discretionary
19.4.3 Small minor development (2-4 new residential dwellings (including conversion and annexe)) - First Meeting	£1230.00	£246.00	£1476.00	£1250.00	£250.00	£1500.00	1.6	Discretionary
19.4.4 Small minor development (2-4 new residential dwellings (including conversion and annexe)) - Follow-up Meeting (Single Issue)	£615.00	£103.00	£738.00	£625.00	£125.00	£750.00	1.6	Discretionary
19.4.5 Small minor development (Change of use from 150 sq. m to 500 sq. m) - First Meeting	£1230.00	£246.00	£1476.00	£1250.00	£250.00	£1500.00	1.6	Discretionary
19.4.6 Small minor development (Change of use from 150 sq. m to 500 sq. m) - Follow-up Meeting (Single Issue)	£615.00	£123.00	£738.00	£625.00	£125.00	£750.00	1.6	Discretionary
19.4.7 Larger minor development (5-9 new residential dwellings (including conversion)) - First Meeting	£1540.00	£308.00	£1848.00	£1570.00	£314.00	£1884.00	1.9	Discretionary
19.4.8 Larger minor development (5-9 new residential dwellings (including conversion)) - Follow-up Meeting	£720.00	£144.00	£864.00	£735.00	£147.00	£882.00	2.0	Discretionary

19.4.9 Larger minor development (Change of use from 500 sq. m to 999 sq. m non-residential floor space) - First Meeting	Per meeting	£1540.00	£308.00	1848.00	£1570.00	£314.00	£1884.00	1.9	Discretionary
19.4.10 Larger minor development (Change of use from 500 sq. m to 999 sq. m non-residential floor space) - Follow-up Meeting (Single Issue)		£720.00	£144.00	£864.00	£735.00	£147.00	£882.00	2.0	Discretionary
19.4.11 Small major development (10-30 new residential dwellings (including conversion)) - First Three Meetings	Per meeting	£2460.00	£492.00	£2952.00	£2500.00	£500.00	£3000.00	1.6	Discretionary
19.4.12 Small major development (10-30 new residential dwellings (including conversion)) - Meeting four onwards	Per meeting	£1130.00	£226.00	£1356.00	£1150.00	£230. 00	£1380.00	1.8	Discretionary
19.4.13 Small major development (1,000 - 1,999 sq. m non-residential floor space) - First Three Meetings	Per meeting	£2460.00	£492.00	£2952.00	£2500.00	£500.00	£3000.00	1.6	Discretionary
19.4.14 Small major development (1,000 - 1,999 sq. m non-residential floor space) - Meeting four onwards	Per meeting	£1130.00	£226.00	£1356.00	£1150.00	£230.00	£1380.00	1.8	Discretionary
19.4.15 Medium major development (31-99 new residential dwellings (including conversion)) - First Three Meetings	Per meeting	£3075.00	£615.00	£3690.00	£3135.00	£627.00	£3762.00	2.0	Discretionary

19.4.16 Medium major development (31-99 new residential dwellings (including conversion)) - Meeting four onwards	Per meeting	£1435.00	£287.00	£1722.00	£1460.00	£292.00	£1752.00	1.7	Discretionary
19.4.17 Medium major development (2,000 - 2,999 sq. m non-residential floor space) - First Three Meetings	Per meeting	£3075.00	£615.00	£3690.00	£3135.00	£627.00	£3762.00	2.0	Discretionary
19.4.18 Medium major development (2,000 - 2,999 sq. m non-residential floor space) - Meeting four onwards	Per meeting	£1435.00	£287.00	£1722.00	£1460.00	£292.00	£1752.00	1.7	Discretionary
19.23 Large major development (100-149 new residential dwellings (including conversion)) - First Three Meetings	Per meeting	£4100.00	£820.00	£4920.00	£4180.00	£836.00	£5016.00	2.0	Discretionary
19.24 Large major development (100-149 new residential dwellings (including conversion)) - Meeting four onwards	Per meeting	£1845.00	£369.00	£2214.00	£1880.00	£376.00	£2256.00	1.9	Discretionary
19.25 Large major development (3,000 plus sq. m non-residential floor space) - First Three Meetings	Per meeting	£4100.00	£820.00	£4920.00	£4180.00	£836.00	£5016.00	2.0	Discretionary
19.26 Large major development (3,000 plus sq. m non-residential floor space) - Meeting four onwards	Per meeting	£1845.00	£369.00	£2214.00	£1880.00	£376.00	£2256.00	1.9	Discretionary

19.27 Very large major development (150 and over new residential dwellings (including conversion)) - First Three Meetings	Per meeting	£5125.00	£1025.00	£6150.00	£5225.00	£1045.00	£6270.00	2.0	Discretionary
19.28 Very large major development (150 and over new residential dwellings (including conversion)) - Meeting four onwards	Per meeting	£2050.00	£410.00	£2460.00	£2090.00	£418.00	£2508.00	2.0	Discretionary
19.29 Very large major development (EIA Development) - First Three Meetings	Per meeting	£5125.00	£1025.00	£6150.00	£5225.00	£1045.00	£6270.00	2.0	Discretionary
19.30 Very large major development (EIA Development) - Meeting four onwards	Per meeting	£2050.00	£410.00	£2460.00	£2090.00	£418.00	£2508.00	2.0	Discretionary
19.31 Environmental Health specialist resource	Per hour	£102.50	£20.50	£123.00	£105.00	£21.00	£126.00	2.4	Discretionary
19.32 Highways specialist resource	Per hour	£102.50	£20.50	£123.00	£105.00	£21.00	£126.00	2.4	Discretionary
20. Planning Performance A	Agreements	(PPA)							
20.1 Arrangement Fee		£2050.00	£410.00	£2460.00	£2083.33	£416.67	£2500.00	1.6	Discretionary
20.2 PPA Fee is based upon staff time (daily rates) across the project duration. Fee will be agreed as part of PPA negotiation process.	Based on required staff time / expertise	Negotiated	(0.20)	Negotiated	Negotiated	(0.20)	Negotiated		Discretionary
20.3.Environmental Health	per hour	£102.50	£20.50	£123.00	£105.00	£21.00	£126.00	2.4	Discretionary
specialist resource 20.4 Highways specialist	per hour	£102.50	£20.50	£123.00	£105.00	£21.00	£126.00	2.4	Discretionary

21.1 Local Land Charges Register only		£43.00	0.00	£43.00	£44.00	0.00	£44.00	2.3	Discretionary
21.2 Optional Questions Only	Per guestion	£10.25	£2.05	£12.30	£10.45	£2.09	£12.54	2.0	Discretionary
21.3 CON 29	40.000.01	£92.25	£18.45	£110.70	£94.00	£18.80	£112.80	1.9	Discretionary
21.4 Additional Questions on Con29	Per question	£25.50	0.00	£25.50	£26.00	0.00	£26.00	2.0	Discretionary
21.5 Additional parcels	per parcel	£25.50	0.00	£25.50	£26.00	0.00	£26.00	2.0	Discretionary

**SERVICE: Highways** 

# Charges 20/21

# Proposed charges 21/22

	UNIT		VAT	Total 19/20		VAT	Total	%	Basis for
		Basic (£)	0.2	(£)	Basic (£)	0.2	20/21 (£)	change	charging
Domestic Crossover Application	Each	£110.00	£0.00	£110.00	£112.00	£0.00	£112.00	1.8	Discretionary
Domestic Crossover Installation	Each	£1,000.0 0	£0.00	£1,000.00	£1,020.0 0	£0.00	£1,020.00	2.0	Discretionary
Domestic Crossover Extension	Each	£300.00	£0.00	£300.00	£306.00	£0.00	£306.00	2.0	Discretionary
CPZ amendments due to crossovers	Each	£250.00	£0.00	£250.00	£255.00	£0.00	£255.00	2.0	Discretionary
Access Bars (road markings)	Each	£100.00	£0.00	£100.00	£102.00	£0.00	£102.00	2.0	Discretionary
Inspection of rechargeable works and other fees	Hr	£75.00	£0.00	£75.00	£77.00	£0.00	£77.00	2.7	Discretionary
Skip Licence	Per Month	£65.00	£0.00	£65.00	£66.00	£0.00	£66.00	1.5	Discretionary
Container Licence	Per Month	£110.00	£0.00	£110.00	£112.00	£0.00	£112.00	1.8	Discretionary
Scaffold Licence	3 months	£280.00	£0.00	£280.00	£288.00	£0.00	£288.00	2.9	Discretionary
Scaffold Licence renewal	3 months	£60.00	£0.00	£60.00	£61.00	£0.00	£61.00	1.7	Discretionary
Hoarding Licence	3 months	£195.00	£0.00	£195.00	£200.00	£0.00	£200.00	2.6	Discretionary
Hoarding Licence renewal	3 months	£60.00	£0.00	£60.00	£61.00	£0.00	£61.00	1.7	Discretionary
Materials licence	3 months	£65.00	£0.00	£65.00	£66.00	£0.00	£66.00	1.5	Discretionary
Emergency Temporary Traffic Order	Each	£400.00	£0.00	£400.00	£408.00	£0.00	£408.00	2.0	Discretionary
Temporary Traffic Order	Each	£2,000.0 0	£0.00	£2,000.00	£2,040.0 0	£0.00	£2,040.00	2.0	Discretionary
Highway Searches	Each	£75.00	£0.00	£75.00	£77.00	£0.00	£77.00	2.7	Discretionary
Crane Licence and oversail	3 months	£405.00	£0.00	£405.00	£413.00	£0.00	£413.00	2.0	Discretionary
Crane Licence and oversail extension	1 month	£110.00	£0.00	£110.00	£112.00	£0.00	£112.00	1.8	Discretionary
Section 50 Licence new apparatus	Each	£440.00	£0.00	£440.00	£450.00	£0.00	£450.00	2.3	Discretionary
Section 50 Licence existing apparatus	Each	£270.00	£0.00	£270.00	£275.00	£0.00	£275.00	1.9	Discretionary
Traffic order for permanent restrictions or changes	Each	£5,000.0 0	£0.00	£5,000.00	£5,100.0 0	£0.00	£5,100.00	2.0	Discretionary
Car club bay individual order	Each	£3,500.0 0	£0.00	£3,500.00	£3,640.0 0	£0.00	£3,640.00	4.0	Discretionary

Notices for road humps and controlled crossings	Each	£3,500.0 0	£0.00	£3,500.00	£3,570.0 0	£0.00	£3,570.00	2.0	Discretionary
Stopping up and diversion orders of the highway (T&C Planning Act section 247 & 253)	Each				£5,000.0 0	£0.00	5000.00		Discretionary
Section 38 Road Adoption Agreement	% of estimated construction costs			8%			8%		Discretionary
Section 278 Works on highway by outside body	% of estimated construction costs			8%			8%		Discretionary
Application fee for S38/S278 Agreements where over £100k of works	Each	£5,000.0 0	£0.00	£5,000.00	£5,100.0 0	£0.00	£5,100.00	2.0	Discretionary
Application fee for highway agreements including S8s	Each				£1,500.0 0	£0.00	£1,500.00		Discretionary

# **SERVICE: Street naming and numbering**

Charges 20/21\* Proposed charges 21/22

	Charges 20/21" Proposed charges 21/22										
L	INIT	VAT	Total		VAT	Total		_			
	Basic (£)	0.2	20/21 (£)	Basic (£)	0.2	21/22 (£)	% change	Basis for charging			
New developments											
New street name	350.00	0.00	350.00	400.00	0.00	400.00	14.3	Discretionary			
New building name	350.00	0.00	350.00	400.00	0.00	400.00	14.3	Discretionary			
One new property	50.00	0.00	50.00	55.00	0.00	55.00	10.0	Discretionary			
Each additional property	10.00	0.00	10.00	12.00	0.00	12.00	20.0	Discretionary			
Existing properties											
Adding a name	50.00	0.00	50.00	55.00	0.00	55.00	10.0	Discretionary			
Changing a name or number	50.00	0.00	50.00	55.00	0.00	55.00	10.0	Discretionary			
Each additional number or name change	10.00	0.00	10.00	12.00	0.00	12.00	20.0	Discretionary			
Address confirmation letter	30.00	0.00	30.00	35.00	0.00	35.00	16.7	Discretionary			

<sup>\*</sup> Increases proposed in 20/21 (see previous Fees and Charges report) were not implemented

# **SERVICE: Private Sector Housing Agency**

		Charg	jes 19/2	20	Propose	ed charges	20/21		
	UNIT		VAT	Total 19/20	_	VAT	Total	%	Basis for
		Basic (£)	0.2	(£)	Basic (£)	0.2	20/21 (£)	change	charging
Service first Improvement Notice/Suspended Improvement Notice	per notice	no charges			400.00	80.00	480.00		Discretionary
Service first Prohibition Order/Suspended prohibition Order	per notice	no charges			400.00	80.00	480.00		Discretionary
Service First Hazard Awareness Notice	per notice	no charges			400.00	80.00	480.00		Discretionary
First Emergency Remedial Action	per notice	no charges			400.00	80.00	480.00		Discretionary
Service Emergency Prohibition Order	per notice	no charges			400.00	80.00	480.00		Discretionary
Service second and subsequent Improvement/Suspended Improvement Notice	per notice	no charges			85.00	80.00	480.00		Discretionary
Service second and subsequent Prohibition Order/Suspended Prohibition Order	per notice	no charges			85.00	17.00	102.00		Discretionary
Service second or subsequent Hazard Awareness Notice	per notice	no charges			85.00	17.00	102.00		Discretionary
Second or subsequent Emergency Remedial Action	per notice	no charges			85.00	17.00	102.00		Discretionary
Service second or subsequent Overcrowding Notice	per notice	no charges			85.00	17.00	102.00		Discretionary
Service second or subsequent Emergency Prohibition Order	per notice	no charges			85.00	17.00	102.00		Discretionary
Adequate Accommodation Assessment (Immigration Rules 2016)	per inspection	no charges			190.00	38.00	128.00		Discretionary
Assistance in completing HMO application form	per application	no charges			50.00	10.00	60.00		Discretionary
Completion of floor plans for HMO licence application	per application	no charges			150.00	30.00	180.00		Discretionary

Civil Penalty Notice First Breach (payment received in 14 days)	per notice	no charges			1250.00	250.00	1500.00	Statutory
Civil Penalty Notice first breach (payment received after 14 days)	per notice	no charges			2500.00	500.00	3000.00	Statutory
Civil Penalty Notice second breach (payment received in 14 days)	per notice	no charges			2500.00	500.00	3000.00	Statutory
Civil Penalty Notice second breach (payment received after 14 days)	per notice	no charges			5000.00	1000.00	6000.00	Statutory
Civil Penalty Notice third and any subsequent breach	per notice	no charges			5000.00	1000.00	6000.00	Statutory
Agency Fee (Disabled Facilities Grant)	by reference to cost of work on property	15% approved cost of works			17.5% approved cost of works			Statutory
Adaption Fee (Disabled Facilities Grant)	by reference to cost of work on property	10% approved cost of works			15% approved cost of works			Statutory
Agency Fee (Housing Regeneration Grant)	by reference to cost of work on property	10% approved cost of works			15% approved cost of works			Statutory

**SERVICE: Licensing** 

Charges 20/21 Proposed charges 21/22

		0	narges zun	<b>-</b> 1	•	TOPOSCO	i charges 21/22	•	
	UNIT	Basic (£)	VAT	Total 19/20 (£)	Basic (£)	VAT	Total 20/21 (£)	% change	Basis for charging
			0.20			0.20			
1. Licensing Act 2003	•			•					•
1.1. Temporary Event Notice		21.00	0.00	21.00	21.0	0.0	21.0	0.0	Statutory
1.2 New Premises Licence Application		Variable	0.00		Variable	0.0		0.0	Statutory
1.3 Premises Licence - Transfer		23.00	0.00	23.00	23.0	0.0	23.0	0.0	Statutory
1.4 Premises Licence - Vary DPS		23.00	0.00	23.00	23.0	0.0	23.0	0.0	Statutory
1.5 Change name/address/copy licence		10.50	0.00	10.50	10.5	0.0	10.5	0.0	Statutory
1.6 Minor Variation		89.00	0.00	89.00	89.0	0.0	89.0	0.0	Statutory
1.7 Full Variation		Variable	0.00		Variable	0.0			Statutory
1.8 New Club Premises Certificate		Variable	0.00		Variable	0.0			Statutory
1.9 Interim Authority Notice		23.00	0.00	23.00	23.0	0.0		0.0	Statutory
1.10 Provisional Statement		315.00	0.00	315.00	315.0	0.0	315.0	0.0	Statutory
1.11 New Personal Licence		37.00	0.00	37.00	37.0	0.0	37.0	0.0	Statutory
1.12 Annual Fees		Variable	0.00		Variable	0.0		0.0	Statutory
2. Gambling Act 2005									
2.1 New Small Society Lottery		40.00	0.00	40.00	40.0	0.0	40.0	0.0	Statutory
2.2 Small Society Lottery Renewal		20.00	0.00	20.00	20.0	0.0	20.0	0.0	Statutory
2.3 Premises Licence Annual Fees		Variable	0.00		Variable	0.0			Statutory
Licensed Premises Gaming Machine Permits									
2.4 Notification of Gaming Machine Permit		50.00	0.00	50.00	50.0	0.0	50.0	0.0	Statutory
2.5 New GMP Application		Variable	0.00		Variable	0.0			Statutory

2.6 Variation of Permit	100.00	0.00	100.00	100.0	0.0	100.0	0.0	Statutory
2.7 Transfer of Permit	25.00	0.00	25.00	25.0	0.0	25.0	0.0	Statutory
2.8 Copy of Permit	15.00	0.00	15.00	15.0	0.0	15.0	0.0	Statutory
2.9 Annual Fee	50.00	0.00	50.00	50.0	0.0	50.0	0.0	Statutory
Club gaming machines & Club Gaming Permits	•							
2.10 Grant New Operator	200.00	0.00	200.00	200.0	0.0	200.0	0.0	Statutory
2.11 Variation of Permit	100.00	0.00	100.00	100.0	0.0	100.0	0.0	Statutory
2.12 Annual Fee	50.00	0.00	50.00	50.0	0.0	50.0	0.0	Statutory
2.13 Copy of Permit	15.00	0.00	15.00	15.0	0.0	15.0	0.0	Statutory
2.14 Transfer of Permit	50.00	0.00	50.00	50.0	0.0	50.0	0.0	Statutory
Prize Gaming Permit & Family Entertainment Centres								
2.15 Grant	300.00	0.00	300.00	300.0	0.0	300.0	0.0	Statutory
2.16 Renewal	300.00	0.00	300.00	300.0	0.0	300.0	0.0	Statutory
2.17 Transfer	25.00	0.00	25.00	25.0	0.0	25.0	0.0	Statutory
2.18 Copy of Permit	15.00	0.00	15.00	15.0	0.0	15.0	0.0	Statutory
Gambling Premises Licences								
Adult Gaming Centre								
2.19 Provisional Statement	2000.00	0.00	2000.00	2000.0	0.0	2000.0	0.0	Statutory
2.20 New Application	2000.00	0.00	2000.00	2000.0	0.0	2000.0	0.0	Statutory
2.21 Annual Fee	1000.00	0.00	Variable	1000.0	0.0	Variable		Statutory
2.22 Variation	1000.00	0.00	1000.00	1000.0	0.0	1000.0	0.0	Statutory
2.23 Transfer	1200.00	0.00	1200.00	1200.0	0.0	1200.0	0.0	Statutory
2.24 Re-instatement of Licence	1200.00	0.00	1200.00	1200.0	0.0	1200.0	0.0	Statutory
Betting Premises (Other)								
2.25 Provisional Statement	3000.00	0.00	3000.00	3000.0	0.0	3000.0	0.0	Statutory
2.26 New Application	3000.00	0.00	3000.00	3000.0	0.0	3000.0	0.0	Statutory

						Variable		Statutory
	1500.00	0.00	1500.00	1500.0	0.0	1500.0	0.0	Statutory
	1200.00	0.00	1200.00	1200.0	0.0	1200.0	0.0	Statutory
UNIT	1200.00	0.00	1200.00	1200.0	0.0	1200.0	0.0	Statutory
	2500.00	0.00	2500.00	2500.0	0.0	2500.0	0.0	Statutory
	2500.00	0.00	2500.00	2500.0	0.0	2500.0	0.0	Statutory
	1000.00	0.00	1000.00	1000.0	0.0	1000.0	0.0	Statutory
	1250.00	0.00	1250.00	1250.0	0.0	1250.0	0.0	Statutory
	950.00	0.00	950.00	950.0	0.0	950.0	0.0	Statutory
	950.00	0.00	950.00	950.0	0.0	950.0	0.0	Statutory
	2000.00	0.00	2000.00	2000.0	0.0	2000.0	0.0	Statutory
	2000.00	0.00	2000.00	2000.0	0.0	2000.0	0.0	Statutory
	750.00	0.00	750.00	750.0	0.0	750.0	0.0	Statutory
	1000.00	0.00	1000.00	1000.0	0.0	1000.0	0.0	Statutory
	950.00	0.00	950.00	950.0	0.0	950.0	0.0	Statutory
	950.00	0.00	950.00	950.0	0.0	950.0	0.0	Statutory
	3500.00	0.00	3500.00	3500.0	0.0	3500.0	0.0	Statutory
	3500.00	0.00	3500.00	3500.0	0.0	3500.0	0.0	Statutory
	1000.00	0.00	Variable	1000.0	0.0	Variable		Statutory
	1750.00	0.00	1750.00	1750.0	0.0	1750.0	0.0	Statutory
	1200.00	0.00	1200.00	1200.0	0.0	1200.0	0.0	Statutory
	1200.00	0.00	1200.00	1200.0	0.0	1200.0	0.0	Statutory
	UNIT	2500.00 2500.00 1000.00 1250.00 950.00 950.00 2000.00 2000.00 750.00 1000.00 950.00 3500.00 3500.00 1000.00 1750.00 1200.00	2500.00 0.00 2500.00 0.00 1000.00 0.00 1250.00 0.00 950.00 0.00 950.00 0.00 2000.00 0.00 2000.00 0.00 1000.00 0.00 950.00 0.00 3500.00 0.00 3500.00 0.00 1000.00 0.00 1750.00 0.00 1000.00 0.00 1750.00 0.00 1200.00 0.00	2500.00         0.00         2500.00           2500.00         0.00         2500.00           1000.00         0.00         1000.00           1250.00         0.00         1250.00           950.00         0.00         950.00           950.00         0.00         950.00           2000.00         0.00         2000.00           2000.00         0.00         2000.00           750.00         0.00         750.00           1000.00         0.00         950.00           950.00         0.00         950.00           3500.00         0.00         3500.00           1000.00         0.00         3500.00           1000.00         0.00         1750.00           1200.00         0.00         1200.00	2500.00         0.00         2500.00         2500.0           2500.00         0.00         2500.00         2500.0           1000.00         0.00         1000.00         1000.0           1250.00         0.00         1250.00         1250.0           950.00         0.00         950.00         950.0           950.00         0.00         950.00         950.0           2000.00         0.00         2000.00         2000.0           2000.00         0.00         2000.00         2000.0           750.00         0.00         750.00         750.0           1000.00         0.00         1000.00         1000.0           950.00         0.00         950.00         950.0           3500.00         0.00         3500.00         3500.0           3500.00         0.00         3500.00         3500.0           1000.00         0.00         1750.00         1750.0           1750.00         0.00         1200.00         1200.0	2500.00	2500.00	2500.00

	1 1	1	1 1	1 1		1		ı			
2.49 Provisional Statement	15000.00	0.00	15000.00	15000.0	0.0	15000.0	0.0	Statutory			
2.50 New Application	15000.00	0.00	15000.00	15000.0	0.0	15000.0	0.0	Statutory			
2.51 Annual Fee	15000.00	0.00	15000.00	15000.0	0.0	15000.0	0.0	Statutory			
2.52 Variation	7500.00	0.00	7500.00	7500.0	0.0	7500.0	0.0	Statutory			
2.53 Transfer	6500.00	0.00	6500.00	6500.0	0.0	6500.0	0.0	Statutory			
2.54 Re-instatement of Licence	6500.00	0.00	6500.00	6500.0	0.0	6500.0	0.0	Statutory			
Large Casino											
2.55 Provisional Statement	10000.00	0.00	10000.00	10000.0	0.0	10000.0	0.0	Statutory			
2.56 New Application	10000.00	0.00	10000.00	10000.0	0.0	10000.0	0.0	Statutory			
2.57 Annual Fee	10000.00	0.00	10000.00	10000.0	0.0	10000.0	0.0	Statutory			
2.58 Variation	5000.00	0.00	5000.00	5000.0	0.0	5000.0	0.0	Statutory			
2.59 Transfer	2150.00	0.00	2150.00	2150.0	0.0	2150.0	0.0	Statutory			
2.60 Re-instatement of Licence	2150.00	0.00	2150.00	2150.0	0.0	2150.0	0.0	Statutory			
Small Casino											
2.61 Provisional Statement	8000.00	0.00	8000.00	8000.0	0.0	8000.0	0.0	Statutory			
2.62 New Application	8000.00	0.00	8000.00	8000.0	0.0	8000.0	0.0	Statutory			
2.63 Annual Fee	5000.00	0.00	5000.00	5000.0	0.0	5000.0	0.0	Statutory			
2.64 Variation	4000.00	0.00	4000.00	4000.0	0.0	4000.0	0.0	Statutory			
2.65 Transfer	1800.00	0.00	1800.00	1800.0	0.0	1800.0	0.0	Statutory			
2.66 Re-instatement of Licence	1800.00	0.00	1800.00	1800.0	0.0	1800.0	0.0	Statutory			
3.Animal Activity Licence											
3.1 Part A = Application Fee	229.00	0.00	229.00	229.0	0.0	229.0	0.0	Discretionary			
3.2 Part B = Grant Fee	437.00	0.00	437.00	437.0	0.0	437.0	0.0	Discretionary			
4. Dangerous Wild Animals											
	273.00	0.00	273.00	273.0	0.0	273.0	0.0	Discretionary			
4.1 New Application	273.00	0.00	273.00	273.0	0.0	273.0	0.0	Discretiona			

4.2 Renewal		273.00	0.00	273.00	273.0	0.0	273.0	0.0	Discretionary
4.3 Copy of licence		10.50	0.00	10.50	10.5	0.0	10.5	0.0	Discretionary
5. Zoo Licence									
5.1 New Application		640.00	0.00	640.00	640.0	0.0	640.0	0.0	Discretionary
5.2 Copy of licence		10.50	0.00	10.50	10.5	0.0	10.5	0.0	Discretionary
5.3 Renewal		640.00	0.00	640.00	640.0	0.0	640.0	0.0	Discretionary
6. Film Classifications									
6.1 New Film Classification	Per Hour	95.00	0.00	95.00	95.0	0.0	95.0	0.0	Discretionary
7. Hypnotism									
7.1 Hypnotism - New		85.00	0.00	85.00	85.0	0.0	85.0	0.0	Discretionary
8. Scrap Metal Licence - Site									
8.1 New Application		680.00	0.00	680.00	680.0	0.0	680.0	0.0	Discretionary
8.2 Variation		280.00	0.00	280.00	280.0	0.0	280.0	0.0	Discretionary
8.3 Copy of Licence		10.50	0.00	10.50	10.5	0.0	10.5	0.0	Discretionary
8.4 Surrender		0.00	0.00	0.00	0.0	0.0	0.0		Discretionary
8.5 Transfer		280.00	0.00	280.00	280.0	0.0	280.0	0.0	Discretionary
Scrap Metal Licence - Collector						-			
8.6 New Application		340.00	0.00	340.00	340.0	0.0	340.0	0.0	Discretionary
8.7 Variation		280.00	0.00	280.00	280.0	0.0	280.0	0.0	Discretionary
8.8 Copy of Licence		10.50	0.00	10.50	10.5	0.0	10.5	0.0	Discretionary
Surrender		0.00	0.00	0.00	0.0	0.0	0.0		Discretionary
9. Marriages				,					
9.1 New Marriage Application		290.00	0.00	290.00	290.0	0.0	290.0	0.0	Discretionary
9.2 Marriage Renewal		290.00	0.00	290.00	290.0	0.0	290.0	0.0	Discretionary
9.3 Surrender		0.00	0.00	0.00	0.0	0.0	0.0		Discretionary
10. Sex Establishments									

10.1 Part A -New Application Fee	2527.00	0.00	2527.00	2527.0	0.0	2527.0	0.0	Discretionary
10.2 Part B - New Application Fee	1223.00	0.00	1223.00	1223.0	0.0	1223.0	0.0	Discretionary
10.3 Surrender	0.00	0.00	0.00	0.0	0.0	0.0		Discretionary
10.4 Part A Variation	758.00	0.00	758.00	758.0	0.0	758.0	0.0	Discretionary
10.5 Part B Variation	122.00	0.00	122.00	122.0	0.0	122.0	0.0	Discretionary
10.6 Transfer	400.00	0.00	400.00	400.0	0.0	400.0	0.0	Discretionary
Duplicate Copy	24.00	0.00	24.00	24.0	0.0	24.0	0.0	Discretionary
11. Fireworks - Health and Safety (Fees) Regulations 2016 New Explosives Licence where a minimum separation distance of greater than 0 metres is prescribed								
1 Year Licence	185.00	0.00	185.00	185.0	0.0	185.0	0.0	Statutory
2 Year Licence	243.00	0.00	243.00	243.0	0.0	243.0	0.0	Statutory
3 Licence	304.00	0.00	304.00	304.0	0.0	304.0	0.0	Statutory
4 Year Licence	374.00	0.00	374.00	374.0	0.0	374.0	0.0	Statutory
5 Year Licence	423.00	0.00	423.00	423.0	0.0	423.0	0.0	Statutory
<b>New</b> Explosives Licence where no minimum separation distance or a 0 metres minimum separation distance is prescribed								
1 Year Licence	109.00	0.00	109.00	109.0	0.0	109.0	0.0	Statutory
2 Year Licence	141.00	0.00	141.00	141.0	0.0	141.0	0.0	Statutory
3 Licence	173.00	0.00	173.00	173.0	0.0	173.0	0.0	Statutory
4 Year Licence	206.00	0.00	206.00	206.0	0.0	206.0	0.0	Statutory
5 Year Licence	238.00	0.00	238.00	238.0	0.0	238.0	0.0	Statutory
Renewal Explosives Licence where a minimum separation distance of greater than 0 metres is prescribed								
1 Year Licence	86.00	0.00	86.00	86.0	0.0	86.0	0.0	Statutory
								Statutory

3 Licence	203.00	0.00	203.00	203.0	0.0	203.0	0.0	Statutory
4 Year Licence	266.00	0.00	266.00	266.0	0.0	266.0	0.0	Statutory
5 Year Licence	326.00	0.00	326.00	326.0	0.0	326.0	0.0	Statutory
Renewal Explosives Licence where no minimum separation distance or a 0 metres minimum separation distance is prescribed	1			,				
1 Year Licence	54.00	0.00	54.00	54.0	0.0	54.0	0.0	Statutory
2 Year Licence	86.00	0.00	86.00	86.0	0.0	86.0	0.0	Statutory
3 Licence	120.00	0.00	120.00	120.0	0.0	120.0	0.0	Statutory
4 Year Licence	152.00	0.00	152.00	152.0	0.0	152.0	0.0	Statutory
5 Year Licence	185.00	0.00	185.00	185.0	0.0	185.0	0.0	Statutory
Explosive Licence								
Change of name of licensee or address of site	36.00	0.00	36.00	36.0	0.0	36.0	0.0	Statutory
Transfer	36.00	0.00	36.00	36.0	0.0	36.0	0.0	Statutory
Duplicate Copy	36.00	0.00	36.00	36.0	0.0	36.0	0.0	Statutory
12. Business Planning Act 2020								
Pavement Licence New Application	100.00	0.00	100.00	100.00	0.00	100.00	0.0	Discretionary

• Additional £2 / hr for floodlights at Ladywell Fields. SERVICE: Culture & Community

Development

Charges 20/21 **Proposed Charges 21/22** 

	UNIT		VAT	Total		VAT	Total		
		Basic (£)	0.2	20/21 (£)	Basic (£)	0.2	21/22 (£)	% change	Basis for charging
		(~)	0.2	(~)	(~)	0.2	(~)	Change	Charging
Hire of tennis courts in parks									
(annual membership, providing									
free use of courts)		35.00	0.00	35.00	35.00	0.00	35.00	0.0	Discretionary
Hire of tennis courts in parks									-
(Pay and play per hour -non									
member)		5.00	0.00	5.00	5.00	0.00	5.00	0.0	Discretionary

# APPENDICES W1 to Z4 2021/22 BUDGET REPORT SERVICE: Community Centres

# Charges 20/21

# Proposed charges 21/22

	UNIT	Basic (£)	VAT 0.2	Total 19/20 (£)	Basic (£)	VAT 0.2	Total 21/22 (£)	% change	Basis for charging
Evelyn Community Centre (Main Hall) Mon-Fri	Per hour	22.00	0.00	22.00	23.00	0.00	23.00	4.5	Discretionary
Evelyn Community Centre (Main Hall) Sat / Sun before 6pm	Per hour	30.50	0.00	30.50	32.00	0.00	32.00	4.9	Discretionary
Evelyn Community Centre (Main Hall) Sat / Sun after 6pm	Per hour	43.50	0.00	43.50	45.50	0.00	45.50	4.6	Discretionary
Evelyn Community Centre (Hairdressing room)	Per hour	13.00	0.00	13.00	13.50	0.00	13.50	3.8	Discretionary
Honor Oak Community Centre Main Hall and garden	Per hour	60.00	0.00	60.00	63.00	0.00	63.00	5.0	Discretionary
Honor Oak Community Centre Main Hall, garden and lounge	Per hour	80.00	0.00	80.00	84.00	0.00	84.00	5.0	Discretionary
Honor Oak Community Centre lounge only	Per hour	30.00	0.00	30.00	31.50	0.00	31.50	5.0	Discretionary
Scotney Hall (Main Hall) Mon-Fri	Per hour	18.50	0.00	18.50	19.50	0.00	19.50	5.4	Discretionary
Scotney Hall (Main Hall) Sat / Sun before 6pm	Per hour	24.00	0.00	24.00	25.00	0.00	25.00	4.2	Discretionary
Scotney Hall (Main Hall) Sat / Sun after 6pm	Per hour	34.00	0.00	34.00	36.00	0.00	36.00	5.9	Discretionary
(Concessionary rates – all sites)	3 hour session	14.00	0.00	14.00	14.50	0.00	14.50	3.6	Discretionary
(CIS rates – all sites	4 hours booking closing	46.80	0.00	46.80	49.00	0.00	49.00	4.7	Discretionary
2. Leemore	1								Τ
Lower Ground Hall VCS weekdays	Per hour	31.00	0.00	31.00	32.50	0.00	32.50	4.8	Discretionary

Lower Ground Hall VCS evenings & weekends	Per hour	34.00	0.00	34.00	35.50	0.00	35.50	4.4	Discretionary
Lower Ground Hall Commercial weekdays	Per hour	34.00	0.00	34.00	35.50	0.00	35.50	4.4	Discretionary
Lower Ground Hall Commercial evenings & weekends	Per hour	37.00	0.00	37.00	39.00	0.00	39.00	5.4	Discretionary
Hourly rate:	Per hour	22.00	0.00	22.00	23.00	0.00	23.00	4.5	Discretionary
Sat/Sun before 6pm:	Per hour	30.50	0.00	30.50	32.00	0.00	32.00	4.9	Discretionary
Sat/Sun after 6pm:	Per hour	43.50	0.00	43.50	46.00	0.00	46.00	5.7	Discretionary
Sat/Sun before 6pm	Per hour	21.00	0.00	21.00	22.00	0.00	22.00	4.8	Discretionary
Sat/Sun after 6pm:	Per hour	25.00	0.00	25.00	26.00	0.00	26.00	4.0	Discretionary
Hourly rate	Per hour	18.50	0.00	18.50	19.50	0.00	19.50	5.4	Discretionary
Sat & Sun before 6pm per hour	Per hour	24.00	0.00	24.00	25.00	0.00	25.00	4.2	Discretionary
Sat & Sun after 6pm per hour	Per hour	34.00	0.00	34.00	35.50	0.00	35.50	4.4	Discretionary

# **SERVICE: Library & Information Services**

		Charges 20/21					es 21/22		
	UNIT	Basic (£)	VAT 0.2	Total 20/21 (£)	Basic (£)	VAT 0.2	Total 21/22 (£)	% change	Basis for charging
1 Charges for specific loan services	•								
1.1 Hire of CDs		1.25	0.00	1.25	1.25	0.00	1.25	0.0	Discretionary
1.2 Hire of DVDs		3.00	0.00	3.00	3.00	0.00	3.00	0.0	Discretionary
2 Charges for overdue item	<u> </u>								
2.1 Members aged 14-59	per day to max of 10	0.20	0.00	0.20	0.20	0.00	0.20	0.0	Discretionary
2.2. Members over 60	per day to max of 5	0.10	0.00	0.10	0.10	0.00	0.10	0.0	Discretionary
2.3 DVDs	Repeat hire fee per loan period to max of 18	3.00	0.00	3.00	3.00	0.00	3.00	0.0	Discretionary
		0.00	0.00	0.00	0.00	0.00	0.00	0.0	
3 Charges for lost items									
	current cost							New	
3.1 Lost stock	of item +	0.00	0.00	0.00	5.00	0.00	5.00	charge	Discretionary
3.2 Lost tickets		1.00	0.00	1.00	2.00	0.00	2.00	100.0	Discretionary
4 Charges for reserving specific items									

# **SERVICE: Library & Information Services**

6.3 A4 plain paper

		Ch	arges 20	/21	Propos	ed charge	s 21/22		
	UNIT	Basic (£)	VAT 0.2	Total 20/21 (£)	Basic (£)	VAT 0.2	Total 21/22 (£)	% change	Basis for charging
4.1 Standard reservations	per reservation	0.50	0.00	0.50	0.00	0.00	0.00	0.0	Discretionary
4.2 British Library book reservations	per reservation	15.80	0.00	15.80	15.80+ 5.00	0.00	15.80+ 5.00	0.0	Discretionary
4.3 British Library article reservations	per reservation, cost plus 10p per page	15.80	0.00	15.80	15.80+ 5.00	0.00	15.80+ 5.00	0.0	Discretionary
<ul><li>5 Other services</li><li>5.1 Colour printing and copying</li></ul>									
A4	per sheet	0.50	0.00	0.50	0.50	0.00	0.50	0.0	Discretionary
5.2 Colour printing and copying A3	per sheet	1.00	0.00	1.00	1.00	0.00	1.00	0.0	Discretionary
5.3 Black and white printing and copying A4	per sheet	0.10	0.00	0.10	0.10	0.00	0.10	0.0	Discretionary
5.4 Black and white printing and copying A3	per sheet	0.15	0.00	0.15	0.15	0.00	0.15	0.0	Discretionary
6 Sales									
6.1 Pen		0.15	0.00	0.15	0.15	0.00	0.15	0.0	Discretionary
6.2 Pencil		0.10	0.00	0.10	0.10	0.00	0.10	0.0	Discretionary
									,

0.05

0.05

0.00

0.05

0.05

0.00

Discretionary

# **SERVICE: Library & Information Services**

		Ch	arges 20/	21	Proposed charges 21/22					
	UNIT	Basic (£)	VAT 0.2	Total 20/21 (£)	Basic (£)	VAT 0.2	Total 21/22 (£)	% change	Basis for charging	
6.4 A3 plain paper		0.10	0.00	0.10	0.10	0.00	0.10	0.0	Discretionary	
7 Room hire 7.1 Lewisham Library										
commercial hire	per hour	45.00	0.00	45.00	45.00	0.00	45.00	0.0	Discretionary	
7.2 Lewisham Library non- commercial hire	per hour	25.00	0.00	25.00	25.00	0.00	25.00	0.0	Discretionary	
7.3 Downham Library	per hour	17.00	0.00	17.00	17.00	0.00	17.00	0.0	Discretionary	
8 Local History and Archives Commercial reuse of images licensing										
	Double for worldwide	00.00	0.00		00.00		00.00		<u></u>	
8.1 Commercial publication 8.2 Scholarly/non-profit publication	rights	10.00	0.00	20.00	20.00	0.00	20.00	0.0	Discretionary  Discretionary	
8.3 Commercial exhibition	Double for worldwide rights	40.00	0.00	40.00	40.00	0.00	40.00	0.0	Discretionary	
8.4 Advertising	1.95	80.00	0.00	80.00	80.00	0.00	80.00	0.0	Discretionary	

# **SERVICE: Library & Information Services**

		Ch	arges 20	/21	Propos	ed charge			
				Total	_		Total		
		Basic		20/21	Basic		21/22	%	Basis for
	UNIT	(£)	VAT	(£)	(£)	VAT	(£)	change	charging
			0.2	, ,	, ,	0.2	, ,		
	Double for								
	worldwide								
8.5 Merchandising	rights	100.00	0.00	100.00	100.00	0.00	100.00	0.0	Discretionary
8.6 Commercial interior/exterior	for up to 5								
decoration	images	150.00	0.00	150.00	150.00	0.00	150.00	0.0	Discretionary
8.7 Film and television UK	for 5 years	60.00	0.00	60.00	60.00	0.00	60.00	0.0	Discretionary
8.8 Film and television									
additional years UK		30.00	0.00	30.00	30.00	0.00	30.00	0.0	Discretionary
8.9 Film and television									
worldwide rights		100.00	0.00	100.00	100.00	0.00	100.00	0.0	Discretionary
8.10 Film and television									
additional years worldwide									
rights		50.00	0.00	50.00	50.00	0.00	50.00	0.0	Discretionary
9 Local History and Archives									
other charges									
9.1 Microform printing		0.30	0.00	0.30	0.30	0.00	0.30	0.0	Discretionary
9.2 Copying Archive material									
A4		1.50	0.00	1.50	1.50	0.00	1.50	0.0	Discretionary
9.3 Copying Archive material									
A3		2.00	0.00	2.00	2.00	0.00	2.00	0.0	Discretionary
9.4 Scans 300dpi		5.00	0.00	5.00	5.00	0.00	5.00	0.0	Discretionary
9.5 Scans 600dpi		10.00	0.00	10.00	10.00	0.00	10.00	0.0	Discretionary

# **SERVICE: Library & Information Services**

Charges 20/21	Proposed charges 21/22

	UNIT	Basic (£)	VAT 0.2	Total 20/21 (£)	Basic (£)	VAT 0.2	Total 21/22 (£)	% change	Basis for charging
9.6 Photography permit	per day	5.00	0.00	5.00	5.00	0.00	5.00	0.0	Discretionary

**SERVICE: Register Office** 

**Propose** 

Charge

d charges 21/22

		s 20/21		21/22				
	Basic ()	VAT 0.2	Total 19/20 ()	Basic ()	VAT 0.2	Total 20/21 ()	% chang e	Basis for charging
1.Birth, Death, Marriage or Civil								•
Partnership Certificates								
1.1 Standard Service (Issued at time of registration or if requested later then processed within 15 working days.								
1.1.1 Birth, death and marriage certificates	11.00	0.00	11.00	11.00	0.00	11.00	0.0	Statutory
1.1.2 Civil Partnership certificates	11.00	0.00	11.00	11.00	0.00	11.00	0.0	Statutory
1.2 Priority Service (on or before next working day - orders up to 3pm)								

1.2.1 Birth, death and marriage certificates	35.00 <sup>(*2</sup>	0.00	35.00(*2)	35.00 <sup>(*2)</sup>	0.00	35.00 <sup>(*2)</sup>	0.0	Statutory (Includes 2 <sup>nd</sup> class post, discretionary fee for 1 <sup>st</sup> class and Next Day Delivery)
1.2.2 Civil Partnership certificates	35.00 <sup>(*2</sup>	0.00	35.00(*2)	35.00(*2)	0.00	35.00(*2)	0.0	Statutory (Includes 2nd class post, discretionary fee for 1st class and Next Day Delivery)
2. Fees for marriage and divorce								
2.1 Marriage by Superintendent Registrar's certificate								
2.1.1 Entry of each notice of marriage for persons subject to the Home Office Referral and Investigation Scheme	47.00	0.00	47.00	47.00	0.00	47.00	0.0	Statutory
2.1.2 Entry of each notice of marriage for all other persons	35.00	0.00	35.00	35.00	0.00	35.00	0.0	Statutory
2.1.3 Consideration by Superintendent Registrar of a divorce obtained outside of the British Isles	50.00	0.00	50.00	50.00	0.00	50.00	0.0	Statutory
2.1.4 Consideration by the Registrar General of a divorce obtained outside of the British Isles	75.00	0.00	75.00	75.00	0.00	75.00	0.0	Statutory
2.2 Attendance at the ceremony								
2.2.1 At the register office	46.00	0.00	46.00	46.00	0.00	46.00	0.0	Statutory
2.2.2 At a registered building	86.00	0.00	86.00	86.00	0.00	86.00	0.0	Statutory

3.1 Entry of each notice of civil				1		1		
partnership for persons subject to the Home Office Referral and	47.00	0.00	47.00	47.00	0.00	47.00	0.0	Statutory
Investigation Scheme								
3.2 Entry of each notice of civil partnerships for all other persons	35.00	0.00	35.00	35.00	0.00	35.00	0.0	Statutory
3.3 Consideration by the registration authority of a civil partnership dissolution obtained outside of the British Isles	50.00	0.00	50.00	50.00	0.00	50.00	0.0	Statutory
3.4 Consideration by the Registrar General of a civil partnership dissolution obtained outside of the British Isles	75.00	0.00	75.00	75.00	0.00	75.00	0.0	Statutory
3.5 Attendance at civil partnership registration at the registrar office	46.00	0.00	46.00	46.00	0.00	46.00	0.0	Statutory
4. Fees for the conversion of a								
civil partnership into marriage	1					<u> </u>		
4.1 Conversion of a civil partnership into marriage at the Register Office	45.00	0.00	45.00	45.00	0.00	45.00	0.0	Statutory
4.2 Two stage procedure on other premises								Statutory
4.2.2 Completing the declaration	27.00	0.00	27.00	27.00	0.00	27.00	0.0	Statutory
4.0.0.0::	0.4.00	0.00	91.00	91.00	0.00	91.00	0.0	Statutory
4.2.3 Signing the declaration in a religious building registered for the	91.00					1		,

5.1 Change of forename within 12 months of birth registration	40.00	40.00	40.00	0.00	40.00	0.0	Statutory
5.2 Consideration by the Registrar / Superintendent Registrar of a correction	75.00	75.00	75.00	0.00	75.00	0.0	Statutory
5.3 Consideration by the Registrar General of a correction	90.00	90.00	90.00	0.00	90.00	0.0	Statutory
6. Fees for searches in indexes							
6.1 Search in the indexes by the applicant personally for not more	18.00	18.00	18.00	28.00	46.00	0.0	Statutory
than six successive hours							

7. Ceremonies 7.1 The Evelyn Suite, 368 Lewisham High Street. Ceremonies taking place between 0900 and 1700								
7.1.1 Monday to Thursday	200.00	0.00	200.00	220.00	0.00	220.00	10.0	Discretionary (includes 46 statutory fee)
7.1.2 Friday	245.00	0.00	245.00	270.00	0.00	270.00	10.2	Discretionary (includes 46 statutory fee)
7.1.3 Saturday	291.00	0.00	291.00	320.00	0.00	320.00	10.0	Discretionary (includes 46 statutory fee)

7.1.4 Sunday / Bank Holiday	495.00	0.00	495.00	Not available	0.00	Not availabl e		Discretionary (No longer offering Sunday ceremony's WEF 01/04/2020)
7.2 All external venues.								
Ceremonies taking place between 0900 and 1700.								
7.1.1 Monday to Thursday	472.00	0.00	472.00	486.00	0.00	486.00	3.0	Discretionary
7.1.2 Friday	526.00	0.00	526.00	542.00	0.00	542.00	3.0	Discretionary
7.1.3 Saturday	659.00	0.00	659.00	679.00	0.00	679.00	3.0	Discretionary
7.1.4 Sunday / Bank Holiday	715.00	0.00	715.00	736.00	0.00	736.00	2.9	Discretionary
8. Private Citizenship Ceremony								
8.1 Monday- Friday	185.00	0.00	185.00	100.00	0	100.00	-45.1	Discretionary
8.2 Saturday	185.00	0.00	185.00	NA	NA	NA	NA	Discretionary

**SERVICE: Revenues** 

Charges 20/21 Proposed charges 21/22

	20/21 Charges 21/22								
	UNIT		VAT	Total		VAT	Total	%	
		Basic (£)	0.2	19/20 (£)	Basic (£)	0.2	20/21 (£)	chang e	Basis for charging
Summons application and liability order costs	per summons	172.50	0.00	172.50	172.50	0.00	172.50	0.0	Statutory
Summons application cost	per summons	72.50	0.00	72.50	72.50	0.00	72.50	0.0	Statutory
Liability order cost	per liability order	50.00	0.00	50.00	50.00	0.00	50.00	0.0	Statutory
Notice of Enforcement (Compliance)	per case	75.00	0.00	75.00	75.00	0.00	75.00	0.0	Statutory
Enforcement Fee	upon a visit	235.00	0.00	235.00	235.00	0.00	235.00	0.0	Statutory
Sale or disposal Stage	upon goods levied	110.00	0.00	110.00	110.00	0.00	110.00	0.0	Statutory

**SERVICE: Parking** 

# **Proposed charges**

Cha	arges 20	)/21	•	21/22

			J							
L	UNIT	Dania	VAT	Total	Dania	VAT	Tatal	0/		Dania fau
	1	Basic		18/19	Basic		Total	%		Basis for
		(£)	0.20	(£)	(£)	0.2	19/20 (£	change	Comment	charging

Parking Permits		ا			١	I	I		
Resident Permit 3 Months		0.00			0.00			See Appendix 6A Section 3	Discretionary
Resident Permit 12 Months		0.00			0.00			See Appendix 6A Section 3	Discretionary
Resident Disabled Permit		0.00			0.00			See Appendix 6A Section 3	Discretionary
Resident Low Emission		0.00			0.00			See Appendix 6A Section 3	Discretionary
Resident Visitor Permit 1 Hour	1.60	0.00	1.60	1.60	0.00	1.60	0.0		Discretionary
Resident Visitor Permit Book of 10	16.00	0.00	16.00	16.00	0.00	16.00	0.0		Discretionary
Resident Visitor Permit 5 Hour	3.20	0.00	3.20	3.20	0.00	3.20	0.0		Discretionary
Resident Visitor Permit 1 Day	6.40	0.00	6.40	6.40	0.00	6.40	0.0		Discretionary
Resident Visitor Permit Weekly	25.60	0.00	25.60	25.60	0.00	25.60	0.0		Discretionary
Business Permit 6 Months		0.00			0.00			See Appendix 6A Section 3	Discretionary
Business Permit 12 Months		0.00			0.00			See Appendix 6A Section 3	Discretionary
Business Z Permit		0.00			0.00			See Appendix 6A Section 3	Discretionary
Car Club	500.00	0.00	500.00	500.00	0.00	500.00	0.0		Discretionary
Business Health Permits		0.00			0.00			See Appendix 6A Section 3	Discretionary
Hospital Staff 6 Months	255.00	0.00	255.00		0.00			See Appendix 6A Section 3	Discretionary
Hospital Staff 12 Months	500.00	0.00	500.00		0.00			See Appendix 6A Section 3	Discretionary
Staff 2 Days a Week	200.00	0.00	200.00		0.00			See Appendix 6A Section 3	Discretionary
Staff 3 Days a Week	300.00	0.00	300.00		0.00			See Appendix 6A Section 3	Discretionary
Staff 5 Days a Week	500.00	0.00	500.00		0.00				Discretionary
Charity Business	120.00	0.00	120.00	120.00	0.00	120.00	0.0		Discretionary
Market Trader Lewisham Market	0.00	0.00	0.00	0.00	0.00	0.00	0.0		Discretionary
Market Trader Deptford Market 6 Months	125.00	0.00	125.00	125.00	0.00	125.00	0.0		Discretionary

Market Trader Deptford Market 12 Months	250.00	0.00	250.00	250.00	0.00	250.00	0.0	Discretionary
Councillor Full	750.00	0.00	750.00	750.00	0.00	750.00	0.0	Discretionary
Councillor Discounted	500.00	0.00	500.00	500.00	0.00	500.00	0.0	Discretionary
								· ·
Lawn Bowls 6 Months	30.00	0.00	30.00	30.00	0.00	30.00	0.0	Discretionary
Suspensions								
Residential Bay	50.00	0.00	50.00	50.00	0.00	50.00	0.0	Discretionary
Pay & Display (50 admin fee + 30 per bay per day)	80.00	0.00	80.00	80.00	0.00	80.00	0.0	Discretionary
Public Car Park (50 admin fee + 30 per bay per day)	80.00	0.00	80.00	80.00	0.00	80.00	0.0	Discretionary
Dispensation (50 per vehicle per day)	50.00	0.00	50.00	50.00	0.00	50.00	0.0	Discretionary
Pay & Display								
Cashless 1 Hour (1.40 + 0.20 Convenience fee)	2.00	0.00	2.00	2.00	0.00	2.00	0.0	Discretionary
Cash 1 Hour	2.00	0.00	2.00	2.00	0.00	2.00	0.0	Discretionary
PCN								
Band A Full	130.00	0.00	130.00	130.00	0.00	130.00	0.0	Discretionary
Band A Discounted	65.00	0.00	65.00	65.00	0.00	65.00	0.0	Discretionary
Band B Full	110.00	0.00	110.00	110.00	0.00	110.00	0.0	Discretionary
Band B Discounted	55.00	0.00	55.00	55.00	0.00	55.00	0.0	Discretionary

# Appendix 6A – Parking Charges 20/21 (no changes proposed - see narrative)

Contents

Recommended Emissions-Based Bands
Introduction of New Permit Fees
Recommended Permit Pricing
Resident Permits
Business Permits
Business All Zones Permits
Business Hospital Permits
Health Permits
Business Staff Permits
Hospital Health Permits
Visitor Permits

#### **Recommended Emissions-Based Bands**

The following bands reflect HMRC banding of cars (i.e. the bandings that are used to determine tax rates).

Emissions Based Band	Pre-2001 (engine size, cc)	Post-2001 (emissions, CO2g/km)	Example vehicle in band
1	0-1300	0	Electric Vehicles
2	1301-1400	101-110	VW Golf Hatchback 1.0L
3	1401-1450	111-120	VW Passat 1.4L
4	1451-1500	121-130	Nissan Quashqai 1.2L
5	1501-1575	131-140	Audi A3 1.4L
6	1576-1650	141-150	Ford Focus Titanium 2.0 TDCi
7	1651-1750	151-165	Ford Mondeo 2.0L
8	1751-1850	166-175	Peugeot 308 1.6L
9	1851-1975	176-185	Range Rover Velar 2.0
10	1976-2100	186-200	Alfa Romeo 147 1.6L
11	2101-2500	201-225	Audi A8 3.0L
12	2501-2750	226-255	Mercedes Benz C-Class 350
13	2751+	256+	Range Rover Sport 5.0 V8 Supercharged

• Vehicles made prior to 2001 will be banded based on their engine size as per the details above; the DVLA does not hold information on the emissions of vehicles of this age.

#### Introduction of new permit fees

Applicant vehicles will be banded according to HMRC's emissions banding, the cost of all permits will increase or decrease to the full new price from the date the emissions-based permits are introduced and implemented at the next renewal or application.

# Recommended Permit Pricing

The tables below outline the final cost of each type of permit, along with the percentage and number of vehicles that will be affected.

#### **Resident Permits**

				Petrol Vehicles					Diesel Vehicles		Į.	
ļ		ļ	1				'					!
Emissions Based Band	# of vehicles in each band	% of total vehicles in each band	Permit Price (3 months)	Permit Price (6 months)	Permit Price (12 months)	# of petrol vehicles in band	% of all petrol vehicles in band	Permit Price (3 months)	Permit Price (6 months)	Permit Price (12 months)	# of diesel vehicles in band	% of all diesel vehicles in band
1	717	6%	£18.00	£35.00	£70.00	534	7%	£30.00	£60.00	£120.00	183	5%
2	800	7%	£22.00	£42.50	£85.00	509	7%	£34.00	£67.00	£135.00	291	8%
3	1005	9%	£25.00	£50.00	£100.00	573	7%	£37.00	£75.00	£150.00	432	11%
4	933	8%	£29.00	£57.50	£115.00	634	8%	£41.00	£82.00	£165.00	299	8%
5	1320	11%	£33.00	£65.00	£130.00	809	10%	£45.00	£90.00	£180.00	511	13%
6	1281	11%	£37.00	£72.50	£145.00	947	12%	£49.00	£97.00	£195.00	334	9%
7	1495	13%	£40.00	£80.00	£160.00	1047	14%	£52.00	£105.00	£210.00	448	12%
8	742	6%	£44.00	£87.50	£175.00	573	7%	£56.00	£112.00	£225.00	169	4%
9	635	6%	£48.00	£95.00	£190.00	408	5%	£60.00	£120.00	£240.00	227	6%
10	847	7%	£52.00	£102.50	£205.00	606	8%	£64.00	£127.00	£255.00	241	6%
11	724	6%	£55.00	£110.00	£220.00	411	5%	£67.00	£135.00	£270.00	313	8%
12	557	5%	£59.00	£117.50	£235.00	364	5%	£71.00	£142.00	£285.00	193	5%
13	485	4%	£63.00	£125.00	£250.00	332	4%	£75.00	£150.00	£300.00	153	4%
	11541					7747					3794	

The current price of a 12-month Resident Permit is 120.

- There is no additional charge for 3-month and 6-month resident permits, which will be charged on a pro rata basis.
- The price scale has been based on a 20 percent increase of Band 6 over the current permit price, with a 15 adjustment +/- of the bands on a linear basis.
- Diesel vehicles will also be subject to a 50 diesel surcharge across the bands, this is pro rata adjusted for 3 and 6 month permits.
- Disabled permits will remain free.
- There will be an administration charge of 15 for all refunds.

#### **Business Permits**

	,			Petrol'	Vehicles			Diesel '	Vehicles	
!		1				ļ	1			
Emissions Based	# of vehicles in			•	•	-	Permit Price	•		
Band	each band	in each band	months)	months)	in band	vehicles in band	(6 months)	months)	in band	vehicles in band
1	52	8%	£210.00	£350.00	32	8%	£235.00	£400.00	20	8%
2	60	9%	£240.00	£400.00	32	8%	£265.00	£450.00	28	11%
3	80	12%	£270.00	£450.00	47	12%	£295.00	£500.00	33	13%
4	73	11%	£300.00	£500.00	58	14%	£325.00	£550.00	15	6%
5	83	13%	£330.00	£550.00	44	11%	£355.00	£600.00	39	16%
6	68	10%	£360.00	£600.00	46	11%	£385.00	£650.00	22	9%
7	86	13%	£390.00	£650.00	54	13%	£415.00	£700.00	32	13%
8	39	6%	£420.00	£700.00	29	7%	£445.00	£750.00	10	4%
9	33	5%	£450.00	£750.00	19	5%	£475.00	£800.00	14	6%
10	25	4%	£480.00	£800.00	13	3%	£505.00	£850.00	12	5%
11	32	5%	£510.00	£850.00	15	4%	£535.00	£900.00	17	7%
12	15	2%	£540.00	£900.00	9	2%	£565.00	£950.00	6	2%
13	11	2%	£570.00	£950.00	8	2%	£595.00	£1,000.00	3	1%
	657				406				251	

The current price of a Business permit is 500.

- Revised pricing scale is based on a 20 percent increase on the current Business permit price at Band 6, then adjusted by 50 +/- linearly.
- The 50 diesel surcharge is applied on top of the revised permit price, this is pro rata adjusted for 6 month permits.
- Business permits will be sold for Lewisham Council car parks only on a monthly pro-rata rate as per the costs above.

#### **Business All Zones Permits**

	1			Petrol Vehicles		Diesel Vehicles			
Emissions Based	# of vehicles in	% of total vehicles	Permit Price (12	# of petrol vehicles	% of all petrol	Permit Price (12	# of diesel vehicles	% of all diesel	
Band	each band	in each band	months)	in band	vehicles in band	months)	in band	vehicles in band	
1	46	11%	£650.00	27	23%	£700.00	19	7%	
2	22	5%	£700.00	17	15%	£750.00	5	2%	
3	31	8%	£750.00	10	9%	£800.00	21	7%	
4	51	13%	£800.00	11	9%	£850.00	40	14%	
5	27	7%	£850.00	13	11%	£900.00	14	5%	
6	16	4%	£900.00	9	8%	£950.00	7	2%	
7	52	13%	£950.00	12	10%	£1,000.00	40	14%	
8	18	4%	£1,000.00	3	3%	£1,050.00	15	5%	
9	47	12%	£1,050.00	5	4%	£1,100.00	42	15%	
10	41	10%	£1,100.00	5	4%	£1,150.00	36	13%	
11	45	11%	£1,150.00	1	1%	£1,200.00	44	15%	
12	3	1%	£1,200.00	0	0%	£1,250.00	3	1%	
13	4	1%	£1,250.00	3	3%	£1,300.00	1	0%	
•	403			116			287		

The current price of a Business All Zone permit is 750.

- Revised pricing scale is based on a 20 percent increase on the current Business Z permit price at Band 6, then adjusted by 50 +/- linearly.
- The 50 diesel surcharge is applied.

**Business Hospital Permits** 

The current policy is that Lewisham Hospital can purchase a limited number of permits for staff at the current business rate of 500 p.a. Recommended changes:

• The permit will continue to replicate business permits at the new rate.

#### **Health Permits**

		_		Petrol Vehicles		Diesel Vehicles			
Emissions Based	# of vehicles in	% of total vehicles	Permit Price	# of petrol vehicles	% of all petrol	Permit Price	# of diesel vehicles	% of all diesel	
Band	each band	in each band	(12 months)	in band	vehicles in band	(12 months)	in band	vehicles in band	
1	28	9%	£70.00	23	9%	£120.00	5	9%	
2	36	12%	£85.00	31	12%	£135.00	5	9%	
3	38	12%	£100.00	32	13%	£150.00	6	10%	
4	47	15%	£115.00	39	16%	£165.00	8	14%	
5	57	18%	£130.00	43	17%	£180.00	14	24%	
6	29	9%	£145.00	23	9%	£195.00	6	10%	
7	35	11%	£160.00	30	12%	£210.00	5	9%	
8	7	2%	£175.00	7	3%	£225.00	0	0%	
9	10	3%	£190.00	7	3%	£240.00	3	5%	
10	12	4%	£205.00	10	4%	£255.00	2	3%	
11	2	1%	£220.00	2	1%	£270.00	0	0%	
12	3	1%	£235.00	2	1%	£285.00	1	2%	
13	5	2%	£250.00	2	1%	£300.00	3	5%	
	309			251			58		

The current price of a Health permit is 200.

- The revised pricing scale is based on a 27.5 percent reduction on the current Health permit price, then adjusted by 15 +/- linearly.
- The 50 diesel surcharge is applied.

Current policy: staff have to display the clock in the windscreen highlighting start time with maximum stay of 2 hours. Recommended change: staff will have to activate their parking duration on each visit via the app, maximum stay per location is 2 hours.

# **Business Staff Permits**

	1	1		Petrol Vehicles		Diesel Vehicles			
Emissions Based	# of vehicles in	% of total vehicles	Permit Price (12	# of petrol vehicles	% of all petrol	Permit Price (12	# of diesel vehicles	% of all diesel	
Band	each band	in each band	months)	in band	vehicles in band	months)	in band	vehicles in band	
1	28	9%	£350.00	20	9%	£400.00	8	8%	
2	32	10%	£400.00	24	10%	£450.00	8	8%	
3	39	12%	£450.00	22	9%	£500.00	17	18%	
4	40	12%	£500.00	26	11%	£550.00	14	15%	
5	37	11%	£550.00	27	12%	£600.00	10	10%	
6	30	9%	£600.00	23	10%	£650.00	7	7%	
7	36	11%	£650.00	26	11%	£700.00	10	10%	
8	21	6%	£700.00	17	7%	£750.00	4	4%	
9	20	6%	£750.00	15	6%	£800.00	5	5%	
10	20	6%	£800.00	15	6%	£850.00	5	5%	
11	8	2%	£850.00	4	2%	£900.00	4	4%	
12	5	2%	£900.00	3	1%	£950.00	2	2%	
13	12	4%	£950.00	10	4%	£1,000.00	2	2%	
# of vehicles	328			232			96		

The current price of the permit is 500.

- Revised pricing scale is based on a 20 percent increase on the current Business permit price at Band 6, then adjusted by 50 +/- linearly.
- The 50 diesel surcharge is applied.

#### **Hospital Health Permits**

<u>Hospital Health</u>		Current price	£500	) Petrol Vehicles			Diesel Vehicles	
							2.656. 7 6.116.65	
Emissions Based Band	# of vehicles in each band	% of total vehicles in each band	Permit Price (12 months)	# of petrol vehicles in band	% of all petrol vehicles in band	Permit Price (12 months)	# of diesel vehicles in band	% of all diesel vehicles in band
1	18	5%	£350.00	13	6%	£400.00	5	5%
2	8	2%	£400.00	5	2%	£450.00	3	3%
3	16	5%	£450.00	8	3%	£500.00	8	8%
4	24	7%	£500.00	16	7%	£550.00	8	8%
5	16	5%	£550.00	13	6%	£600.00	3	3%
6	10	3%	£600.00	8	3%	£650.00	2	2%
7	14	4%	£650.00	9	4%	£700.00	5	5%
8	7	2%	£700.00	4	2%	£750.00	3	3%
9	2	1%	£750.00	2	1%	£800.00	0	0%
10	5	2%	£800.00	2	1%	£850.00	3	3%
11	5	2%	£850.00	3	1%	£900.00	2	2%
12	1	0%	£900.00	0	0%	£950.00	1	1%
13	0	0%	£950.00	0	0%	£1,000.00	0	0%
# of vehicles	126			83			43	

The current price of Hospital Health permits is 500. Revised pricing scale is based on a 20 percent increase on the current Business permit price at Band 6, then adjusted by 50 +/- linearly.

The 50 diesel surcharge is applied

**Visitor Permits** 

Current Visitor Permit pricing:

• 1hr = 1.40 on line or a book of 10 = 10.00

Permits can be obtained via the library or by post sent recorded delivery at a cost of 1.67, with the rates as following:

- 5hr = 2.80
- Daily = 5.60

• Weekly = 20.00

Our current policy is that upon application, a book of 10 one hour visitor parking permits will be provided free of charge to all households that currently have at least one paid annual resident parking permit. Also, upon application, a book of ten (1 hour) visitor parking permits will be provided free of charge to any residents in CPZs who are over 60, and in receipt of Council Tax support, and do not have another parking permit per annum.

#### Recommended changes:

The recommendation is to provide ten hours of visitor parking credit free of charge to all households that currently have at least one paid annual resident parking permit. This will be credited to their on-line account and can be used via their app (which will be provided as part of the new IT system) at their convenience. For visitors who have limited or no internet access, a book of vouchers can be sent on application.

- Visitor permits will rise to 1.60 per hour
- Book of 10 vouchers will be 16.00
- 5hr will be 3.20
- Daily will be 6.40
- Weekly will be 25.60

						U	pdated	% increase in	Project	ed annual income	Var.	current income &
	Cur	rent Price		Current Income	# sold		Price	price	on	updated price		projected
Hourly	£	1.40	£	6,170.64	4,408	£	1.60	14.3%	£	7,052.16	£	881.52
Book of 10 x 1hr	£	10.00	£	12,612.00	1,261	£	16.00	60.0%	£	20,179.20	£	7,567.20
5-hours	£	2.80	£	16,371.36	5,847	£	3.20	14.3%	£	18,710.13	£	2,338.77
Daily	£	5.60	£	23,170.56	4,138	£	6.40	14.3%	£	26,480.64	£	3,310.08
Weekly	£	20.00	£	10,816.80	541	£	25.60	28.0%	£	13,845.50	£	3,028.70
			£	69,141.36	16,194				£	86,267.63	£	17,126.27

There will be no change to the issuing of a book of ten (1 hour) visitor parking permits will be provided free of charge to any residents in CPZs who are over 60, and in receipt of Council Tax support, and do not have another parking permit per annum.

# BEREAVEMENT SERVICES

	Charges 20/21		Proposed 21/22						
	UNIT		VAT	Total (£)		VAT	Total (£)	%	Basis for
		Basic (£)			Basic (£)			change	charging
1. Purchase of graves (50-year lease) - includ	ing first	interment re	esidents	s charge					
1.1. Lawn grave, non border		3266.00	0.00	3266.00	3592.00	0.00	3592.00	10.0	Discretionary
1.2 Lawn grave, border		3588.00	0.00	3588.00	3946.00	0.00	3946.00	10.0	Discretionary
1.3 Full memorial grave, non border		3861.00	0.00	3861.00	4247.00	0.00	4247.00	10.0	Discretionary
1.4 Full memorial grave, border		4152.00	0.00	4152.00	4567.00	0.00	4567.00	10.0	Discretionary
1.5 Cremated remains or baby graves		946.00	0.00	946.00	1040.00	0.00	1040.00	10.0	Discretionary
2. Burial fees - residents charges		•			1	,			
2.1 Resident under 16 years old		0.00	0.00	0.00	0.00	0.00	0.00	0.0	Discretionary
2.2 Resident over 16 years old		1666.00	0.00	1666.00	1832.00	0.00	1832.00	10.0	Discretionary
2.3 Additional fee for caskets and coffins 2'4" wide and over	sq ft	105.00	0.00	105.00	108.00	0.00	108.00	3.0	Discretionary
2.4.Public (cost of interment in public grave)		885.00	0.00	885.00	915.00	0.00	915.00	3.5	Discretionary
3. Cremation costs									
3.1 Adults, Monday to Friday (9am to 930am)		540.00	0.00	540.00	620.00	0.00	620.00	15.0	Discretionary
3.3 Adults, Monday to Friday (10am to 315pm)		650.00	0.00	650.00	750.00	0.00	750.00	15.0	Discretionary
3.2 Adults, Monday to Friday (4 pm)		665.00	0.00	665.00	755.00	0.00	755.00	15.0	Discretionary
3.3 Adults, Saturdays		976.00	0.00	976.00	1122.00	0.00	1122.00	15.0	Discretionary
3.4 Adults, Sundays		1302.00	0.00	1302.00	1497.00	0.00	1497.00	15.0	Discretionary
3.5 Resident child under 16		0.00	0.00	0.00	0.00	0.00	0.00	0.0	Discretionary
3.6 Non-resident child under 2 years		63.00	0.00	63.00	72.00	0.00	72.00	15.0	Discretionary
3.7 Non-resident child under 2-16		498.00	0.00	498.00	570.00	0.00	570.00	15.0	Discretionary
3.8 Adult Direct Cremation (no chapel service)		400.00	0.00	400.00	420.00	0.00	420.00	5.0	Discretionary
4. Burial of cremated remains (ashes)									

4.1 Resident	246.00	0.00	246.00	270.00		270.00	10.0	Discretionary
4.2 Non-resident	855.00	0.00	855.00	855.00		855.00	0.0	Discretionary
5. Memorial fees - residents charges								
5.1 Permit to erect a memorial, full or lawn section	310.00	0.00	310.00	320.00	0.00	320.00	3.5	Discretionary
5.2 Permit to erect a memorial on a public grave	62.00	0.00	62.00	64.00	0.00	64.00	3.5	Discretionary
5.3 Addition inscription on existing memorial	88.00	0.00	88.00	91.00	0.00	91.00	3.5	Discretionary
6. Chapel fees								
6.1 Use of chapel	120.00	0.00	120.00	124.00	0.00	124.00	3.5	Discretionary
6.2 Use of chapel organ	27.00	0.00	27.00	28.00	0.00	28.00	3.5	Discretionary
6.3 Organist fee	75.00	0.00	75.00	78.00	0.00	78.00	3.5	Discretionary
7. Exhumation and reburial fees								
7.1 Resident exhumation	3312.00	0.00	3312.00	3428.00	0.00	3428.00	3.5	Discretionary
7.2 Each additional resident coffin removed	1042.00	0.00	1042.00	1078.00	0.00	1078.00	3.5	Discretionary
7.3 Non-resident exhumation	11342.00	0.00	11342.00	11342.00	0.00	11342.00	0.0	Discretionary
7.3 Each additional non-resident coffin removed	3527.00	0.00	3527.00	3527.00	0.00	3527.00	0.0	Discretionary
7.4 Resident reburial	1666.00	0.00	1666.00	1832.00	0.00	1832.00	10.0	Discretionary
7.5 Non-resident reburial	5716.00	0.00	5716.00	5716.00	0.00	5716.00	0.0	Discretionary
8. Other charges								
8.1 Searching register (up to 4 names)	44.00	0.00	44.00	48.00	0.00	48.00	10.0	Discretionary
8.2 Transfer ownership without probate	75.00	0.00	75.00	82.00	0.00	82.00	10.0	Discretionary
8.2 Transfer ownership with probate	60.00	0.00	60.00	66.00	0.00	66.00	10.0	Discretionary
8.3 Customs certificate or duplicate cremation certificate	31.00	0.00	31.00	33.00	0.00	33.00	3.5	Discretionary

#### **APPENDIX Y9**

**Making Fair Financial Decisions** 



Making fair financial decisions Guidance for decision-makers

3<sup>rd</sup> edition, January 2015

#### Introduction

With major reductions in public spending, public authorities in Britain are being required to make difficult financial decisions. This guide sets out what is expected of you as a decision-maker or leader of a public authority responsible for delivering key services at a national, regional and/or local level, in order to make such decisions as fair as possible.

The public sector equality duty (the equality duty) does not prevent you from making difficult decisions such as reorganisations and relocations, redundancies, and service reductions, nor does it stop you from making decisions which may affect one group more than another group. The equality duty enables you to demonstrate that you are making financial decisions in a fair, transparent and accountable way, considering the needs and the rights of different members of your community. This is achieved through assessing the impact that changes to policies, procedures and practices could have on people with different protected characteristics.

Assessing the impact on equality of proposed changes to policies, procedures and practices is not just something that the law requires, it is a positive opportunity for you as a public authority leader to ensure you make better decisions based on robust evidence.

#### What the law requires

Under the equality duty (set out in the Equality Act 2010), public authorities must have 'due regard' to the need to eliminate unlawful discrimination, harassment and victimisation as well as to advance equality of opportunity and foster good relations between people who share a protected characteristic and those who do not.

The protected characteristics covered by the equality duty are: age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex and sexual orientation. The duty also covers marriage and civil partnerships, but only in respect of eliminating unlawful discrimination.

The law requires that public authorities demonstrate that they have had 'due regard' to the aims of the equality duty in their decision-making. Assessing the potential impact on equality of proposed changes to policies, procedures and practices is one of the key ways in which public authorities can demonstrate that they have had 'due regard'.

It is also important to note that public authorities subject to the equality duty are also likely to be subject to the Human Rights Act 1998. We would therefore recommend that public authorities consider the potential impact their decisions could have on human rights.

#### Aim of this guide

This guide aims to assist decision-makers in ensuring that:

- The process they follow to assess the impact on equality of financial proposals is robust, and
- The impact that financial proposals could have on people with protected characteristics is thoroughly considered before any decisions are arrived at.

We have also produced detailed guidance for those responsible for assessing the impact on equality of their policies, which is available on our website at www.equalityhumanrights.com

#### The benefits of assessing the impact on equality

By law, your assessments of impact on equality must:

- Contain enough information to enable a public authority to demonstrate it has had 'due regard' to the aims of the equality duty in its decision-making
- Consider ways of mitigating or avoiding any adverse impacts.

Such assessments do not have to take the form of a document called an equality impact assessment. If you choose not to develop a document of this type, then some alternative approach which systematically assesses any adverse impacts of a change in policy, procedure or practice will be required.

Assessing impact on equality is not an end in itself and it should be tailored to, and be proportionate to, the decision that is being made.

Whether it is proportionate for an authority to conduct an assessment of the impact on equality of a financial decision or not depends on its relevance to the authority's particular function and its likely impact on people with protected characteristics.

We recommend that you document your assessment of the impact on equality when developing financial proposals. This will help you to:

- Ensure you have a written record of the equality considerations you have taken into account.
- Ensure that your decision includes a consideration of the actions that would help to avoid or mitigate any impacts on particular protected characteristics. Individual decisions should also be informed by the wider context of decisions in your own and other relevant public authorities, so that people with particular protected characteristics are not unduly affected by the cumulative effects of different decisions.
- Make your decisions based on evidence: a decision which is informed by relevant local and national information about equality is a better quality decision. Assessments of impact on equality provide a clear and systematic way to collect, assess and put forward relevant evidence.

- Make the decision-making process more transparent: a process which involves those likely to be affected by the policy, and which is based on evidence, is much more open and transparent. This should also help you secure better public understanding of the difficult decisions you will be making in the coming months.
- Comply with the law: a written record can be used to demonstrate that due regard has been had. Failure to meet the equality duty may result in authorities being exposed to costly, time-consuming and reputation-damaging legal challenges.

#### When should your assessments be carried out?

Assessments of the impact on equality must be carried out at a **formative stage** so that the assessment is an integral part of the development of a proposed policy, not a later justification of a policy that has already been adopted. Financial proposals which are relevant to equality, such as those likely to impact on equality in your workforce and/or for your community, should always be subject to a thorough assessment. This includes proposals to outsource or procure any of the functions of your organisation. The assessment should form part of the proposal, and you should consider it carefully **before** making your decision.

If you are presented with a proposal that has not been assessed for its impact on equality, you should question whether this enables you to consider fully the proposed changes and its likely impact. Decisions not to assess the impact on equality should be fully documented, along with the reasons and the evidence used to come to this conclusion. This is important as authorities may need to rely on this documentation if the decision is challenged.

It is also important to remember that the potential impact is not just about numbers. Evidence of a serious impact on a small number of individuals is just as important as something that will impact on many people.

#### What should I be looking for in my assessments?

Assessments of impact on equality need to be based on relevant information and enable the decision-maker to understand the equality implications of a decision and any alternative options or proposals.

As with everything, proportionality is a key principle. Assessing the impact on equality of a major financial proposal is likely to need significantly more effort and resources dedicated to ensuring effective engagement, than a simple assessment of a proposal to save money by changing staff travel arrangements.

There is no prescribed format for assessing the impact on equality, but the following questions and answers provide guidance to assist you in determining whether you consider that an assessment is robust enough to rely on:

#### Is the purpose of the financial proposal clearly set out?

A robust assessment will set out the reasons for the change; how this change can impact on protected groups, as well as whom it is intended to benefit; and the intended outcome. You should also think about how individual financial proposals

might relate to one another. This is because a series of changes to different policies or services could have a severe impact on particular protected characteristics.

Joint working with your public authority partners will also help you to consider thoroughly the impact of your joint decisions on the people you collectively serve.

**Example:** A local authority takes separate decisions to limit the eligibility criteria for community care services; increase charges for respite services; scale back its accessible housing programme; and cut concessionary travel. Each separate decision may have a significant effect on the lives of disabled residents, and the cumulative impact of these decisions may be considerable. This combined impact would not be apparent if the decisions were considered in isolation.

#### Has the assessment considered available evidence?

Public authorities should consider the information and research already available locally and nationally. The assessment of impact on equality should be underpinned by up-to-date and reliable information about the different protected groups that the proposal is likely to have an impact on. A lack of information is not a sufficient reason to conclude that there is no impact.

Have those likely to be affected by the proposal been engaged?

Engagement is crucial to assessing the impact on equality. There is no explicit requirement to engage people under the equality duty, but it will help you to improve the equality information that you use to understand the possible impact on your policy on different protected characteristics. No-one can give you a better insight into how proposed changes will have an impact on, for example, disabled people, than disabled people themselves.

Have potential positive and negative impacts been identified?

It is not enough to state simply that a policy will impact on everyone equally; there should be a more in-depth consideration of available evidence to see if particular protected characteristics are more likely to be affected than others. Equal treatment does not always produce equal outcomes; sometimes authorities will have to take particular steps for certain groups to address an existing disadvantage or to meet differing needs.

# • What course of action does the assessment suggest that I take? Is it iustifiable?

The assessment should clearly identify the option(s) chosen, and their potential impacts, and document the reasons for this decision. There are four possible outcomes of an assessment of the impact on equality, and more than one may apply to a single proposal:

**Outcome 1: No major change required** when the assessment has not identified any potential for discrimination or adverse impact and all opportunities to advance equality have been taken.

Outcome 2: Adjustments to remove barriers identified by the assessment or to better advance equality. Are you satisfied that the proposed adjustments will remove the barriers identified?

Outcome 3: Continue despite having identified some potential for adverse impacts or missed opportunities to advance equality. In this case, the justification should be included in the assessment and should be in line with the duty to have 'due regard'. For the most important relevant policies, compelling reasons will be needed. You should consider whether there are sufficient plans to reduce the negative impact and/or plans to monitor the actual impact, as discussed below.

**Outcome 4: Stop and rethink** when an assessment shows actual or potential unlawful discrimination.

#### Are there plans to alleviate any negative impacts?

Where the assessment indicates a potential negative impact, consideration should be given to means of reducing or mitigating this impact. This will in practice be supported by the development of an action plan to reduce impacts. This should identify the responsibility for delivering each action and the associated timescales for implementation. Considering what action you could take to avoid any negative impact is crucial, to reduce the likelihood that the difficult decisions you will have to take in the near future do not create or perpetuate inequality.

**Example:** A University decides to close down its childcare facility to save money, particularly given that it is currently being under-used. It identifies that doing so will have a negative impact on women and individuals from different racial groups, both staff and students.

In order to mitigate such impacts, the University designs an action plan to ensure relevant information on childcare facilities in the area is disseminated to staff and students in a timely manner. This will help to improve partnership working with the local authority and to ensure that sufficient and affordable childcare remains accessible to its students and staff.

#### Are there plans to monitor the actual impact of the proposal?

Although assessments of impact on equality will help to anticipate a proposal's likely effect on different communities and groups, in reality the full impact of a decision will only be known once it is introduced. It is therefore important to set out arrangements for reviewing the actual impact of the proposals once they have been implemented.

# What happens if you don't properly assess the impact on equality of relevant decisions?

If you have not carried out an assessment of impact on equality of the proposal, or have not done so thoroughly, you risk leaving yourself open to legal challenges, which are both costly and time-consuming. Legal cases have shown what can happen when authorities do not consider their equality duties when making decisions.

**Example:** A court overturned a decision by Haringey Council to consent to a large-scale building redevelopment in Wards Corner in Tottenham, on the basis that the council had not considered the impact of the proposal on different racial groups before granting planning permission.

However, the result can often be far more fundamental than a legal challenge. If people feel that an authority is acting high-handedly or without properly involving its service users or employees, or listening to their concerns, they are likely to be become disillusioned with you.

Above all, authorities which fail to carry out robust assessments of the impact on equality risk making poor and unfair decisions that could discriminate against people with particular protected characteristics and perpetuate or worsen inequality.

As part of its regulatory role to ensure compliance with the equality duty, the Commission monitors financial decisions with a view to ensuring that these are taken in compliance with the equality duty and have taken into account the need to mitigate negative impacts, where possible.

# APPENDIX Z1: Interest Rate Forecasts 2021 - 2024

The Council has appointed Link Group as its treasury advisor and part of their service is to assist the Council to formulate a view on interest rates. The following table provides Link's latest central view.

Devied	Book Date	PWLB Borrowing Rates %								
Period	Bank Rate	(including certainty rate adjustment of 20 basis points)								
	%	5 year	10 year	25 year	50 year					
Mar 2021	0.10	0.80	1.10	1.50	1.30					
Jun 2021	0.10	0.80	1.10	1.60	1.40					
Sep 2021	0.10	0.80	1.10	1.60	1.40					
Dec 2021	0.10	0.80	1.10	1.60	1.40					
Mar 2022	0.10	0.90	1.20	1.60	1.40					
Jun 2022	0.10	0.90	1.20	1.70	1.50					
Sep 2022	0.10	0.90	1.20	1.70	1.50					
Dec 2022	0.10	0.90	1.20	1.70	1.50					
Mar 2023	0.10	0.90	1.20	1.70	1.50					
Jun 2023	0.10	1.00	1.30	1.80	1.60					
Sep 2023	0.10	1.00	1.30	1.80	1.60					
Dec 2023	0.10	1.00	1.30	1.80	1.60					
Mar 2024	0.10	1.00	1.30	1.80	1.60					

# APPENDIX Z2: Creditworthiness Policy (Linked to Treasury Management Practice (TMP1) – Credit and Counterparty Risk Management)

#### **Annual Investment Strategy:**

The key requirements of both the CIPFA Code of Practice on Treasury Management in the Public Services and MHCLG's Investment Guidance are to set an annual investment strategy, as part of its annual Treasury Management Strategy for the following year, covering the identification and approval of the following:

- The strategy guidelines for choosing and placing investments, particularly non-specified investments;
- The principles to be used to determine the maximum periods for which funds can be committed;
- Specified investments that the Council will use. These are high security (i.e. high credit rating, although this is defined by the Council, and no guidelines are given), and high liquidity investments in sterling and with a maturity of no more than a year; and
- Non-specified investments, clarifying the greater risk implications, identifying the general types of investment that may be used and a limit to the overall amount of various categories that can be held at any time.

**Specified investments**: These investments are sterling investments of not more than one-year maturity, or those which could be for a longer period but where the Council has the right to be repaid within 12 months if it wishes. They also include investments which were originally classed as being non-specified investments, but which would have been classified as specified investments apart from originally being for a period longer than 12 months, once the remaining period to maturity falls to under twelve months. These are considered low risk assets where the possibility of loss of principal or investment income is small. These would include sterling investments which would not be defined as capital expenditure with:

- 1. The UK Government, such as the Debt Management Account Deposit Facility (DMADF), UK Treasury bills or a gilt with less than one year to maturity;
- 2. Supranational bonds of less than one year's duration;
- 3. A local authority, housing association, parish council or community council;
- 4. Pooled investment vehicles (such as money market funds) that have been awarded a high credit rating (AAA) by a credit rating agency; and
- 5. A body that is considered of a high credit quality (such as a bank or building society).

Within these bodies, and in accordance with the Code, the Council has set additional criteria to define the time and amount of monies which will be invested in these bodies, as shown in the table further below.

**Non-Specified Investments**: These are any investments which do not meet the specified investment criteria, and include certificates of deposit issued by banks or building societies,

fixed deposits with building societies that do not meet the basic secruity requirements of specified investments, corporate bonds, and property funds. Provision has been made in the Strategy to invest in a limited number of lower rated building societies within the restrictions set out, certificates of deposit with both banks and building societies, and pooled asset funds (should the relevant opportunity arise). The Council will seek guidance on the status of any pooled fund or collective investment scheme it may consider using, and appropriate due diligence will also be undertaken before investment of this type is undertaken.

The Council applies the creditworthiness service provided by Link Group. This service employs a sophisticated modelling approach utilising credit ratings from the three main credit rating agencies - Fitch, Moody's and Standard and Poor's. The credit ratings of counterparties are supplemented with the following overlays:

- credit watches and credit outlooks from credit rating agencies;
- Credit Default Swap (CDS) spreads to give early warning of likely changes in credit ratings;
- sovereign ratings to select counterparties from only the most creditworthy countries.

These factors are weighted and combined with an overlay of CDS spreads. The end product is a series of ratings (colour coded) to indicate the relative creditworthiness of counterparties. These ratings are used by the Council to determine the suggested duration for investments.

The Link Group creditworthiness service uses a wider array of information other than just primary ratings. Futhermore, by using a risk weighted scoring system, it does not give undue precedence to just one agency's ratings.

The criteria, time limits and monetary limits applying to institutions or investment vehicles are:

	Minimum credit criteria / colour band	Max % of total investments/ £ limit per institution	Max. maturity period
DMADF – UK Government	N/A	100%	6 months
UK Government gilts	UK sovereign rating	£20m	1 year
UK Government Treasury bills	UK sovereign rating	£60m	6 months
Money Market Funds - CNAV	AAA	£30m	Liquid
Money Market Funds - LVNAV	AAA	£30m	Liquid
Money Market Funds - VNAV	AAA	£30m	Liquid
Local authorities	N/A	£10m	1 year

Term deposits with banks and building societies	Yellow* Purple Blue Orange Red Green No Colour	£30m £25m £40m £25m £20m £15m Not for use**	Up to 5 years Up to 2 years Up to 1 year Up to 1 year Up to 6 Months Up to 100 days Not for use**
CDs or corporate bonds with banks and building societies	Blue Orange Red Green No Colour	£40m £25m £20m £15m Not for use**	Up to 1 year Up to 1 year Up to 6 Months Up to 100 days Not for use**
Term deposits or CDs with building societies on Link's counterparty list rated 'No colour'	BBB-	£10m	Up to 3 months
Call accounts and notice accounts	Yellow* Purple Blue Orange Red Green No Colour	£30m £25m £40m £25m £20m £15m Not for use	Liquid
Pooled asset funds		£50m	At least 5 years

<sup>\*</sup>for UK Government debt, or its equivalent, Constant Net Asset Value (CNAV) money market funds and collateralised deposits where the collateral is UK Government debt.

\*\*except for those building societies rated BBB- or higher as set out elsewhere in the table.

The monitoring of investment counterparties: The credit rating of counterparties will be monitored regularly, on at least a weekly basis. The Council receives credit rating information (changes, rating watches and rating outlooks) from Link Group as and when ratings change, and the impact of those changes are assessed promptly. On occasion ratings may be downgraded when an investment has already been made. The criteria used are such that a minor downgrading should not affect the full receipt of the principal and interest upon maturity. Any counterparty failing to meet the criteria will be removed from the lending list immediately, and if required new counterparties which meet the criteria will be added to the list. Any fixed term investment held at the time of the downgrade will be left to mature as such investments cannot be broken mid-term.

Sole reliance will not be placed on the use of this external service. In addition, the Council will make use of market data and information on any external support for banks to help support its decision-making process.

**Accounting treatment of investments**: The accounting treatment may differ from the underlying cash transactions arising from investment decisions made by this Council. To ensure that the Council is protected from any adverse revenue impact which may arise from these differences, we will review the accounting implications of new transactions before they are undertaken.

Creditworthiness impact of COVID-19: Although the credit rating agencies changed their outlook on many UK banks from Stable to Negative during the quarter ended 30/6/2020 due to upcoming risks to banks' earnings and asset quality during the economic downturn caused by the pandemic, the majority of ratings were affirmed due to the continuing strong credit profiles of major financial institutions, including UK banks. However, during Q1 and Q2 2020, banks made provisions for expected credit losses and the rating changes reflected these provisions.

As we move into future quarters, more information will emerge on actual levels of credit losses (quarterly earnings reports are normally announced in the second half of the month following the end of the quarter). This has the potential to cause rating agencies to revisit their initial rating adjustments from 2020; these adjustments could be negative or positive, although it should also be noted that banks entered this pandemic with strong balance sheets. This is predominantly a result of regulatory changes imposed on banks following the Great Financial Crisis; indeed, the Financial Policy Committee (FPC) report on 6th August 2020 revised down their expected credit losses for the UK banking sector to "somewhat less than £80bn". It stated that in its assessment, "banks have buffers of capital more than sufficient to absorb the losses that are likely to arise under the Monetary Policy Committee's central projection". The FPC stated that for real stress in the sector, the economic output would need to be twice as bad as the MPC's projection, with unemployment rising to above 15%.

All three rating agencies have reviewed banks around the world, with similar results in many countries of most banks being placed on Negative Outlook, but with a small number of actual downgrades.

CDS price impact of COVID-19: Although bank CDS prices (market indicators of credit risk) spiked upwards at the end of March / early April 2020 due to the heightened market uncertainty and ensuing liquidity crisis that affected financial markets, they have returned to more average levels since then. Nevertheless, prices are still elevated compared to end-February 2020. Pricing is likely to remain volatile as uncertainty continues. However, sentiment can easily shift, so it will remain important to undertake continual monitoring of all aspects of risk and return in the current circumstances. The Council's advisers, Link Group, monitor CDS prices as part of their creditworthiness service and the Council has access to this information via its Link-provided Passport portal.

# **APPENDIX Z3: Approved Countries for Investment**

This list is based on those countries which have sovereign ratings of AA- or higher (we show the lowest rating from Fitch, Moody's and S&P) and also have banks operating in sterling markets which have credit ratings of green or above in the Link Group creditworthiness service.

#### <u>AAA</u>

- Australia
- Denmark
- Germany
- Luxembourg
- Netherlands
- Norway
- Singapore
- Sweden
- Switzerland

#### <u>AA+</u>

- Canada
- Finland
- USA

#### 

- Abu Dhabi (UAE)
- France

#### AA-

- Belgium
- Hong Kong
- Qatar
- U.K.

# APPENDIX Z4: Requirement of the CIPFA Treasury Management Code of Practice

#### **Treasury Management Scheme of Delegation**

#### (i) Full Council

- budget consideration and approval;
- approval of annual Treasury Management Strategy;
- approval of/amendments to the organisation's adopted clauses and treasury management policy statement.

#### (ii) Public Accounts Committee

 receiving and reviewing reports on treasury management policies, practices and activities.

#### The Treasury Management Role of the Section 151 Officer

#### The S151 (responsible) officer has responsibility for:

- recommending treasury management policies for approval, reviewing the same regularly, and monitoring compliance;
- submitting regular treasury management policy reports;
- submitting budgets and budget variations;
- receiving and reviewing management information reports;
- reviewing the performance of the treasury management function;
- ensuring the adequacy of treasury management resources and skills, and the effective division of responsibilities within the treasury management function;
- ensuring the adequacy of internal audit, and liaising with external audit;
- approval of the division of responsibilities;
- approving the organisation's treasury management practices;
- preparation of a capital strategy to include capital expenditure, capital financing, nonfinancial investments and treasury management, with a long-term timeframe;
- ensuring that the capital strategy is prudent, sustainable, affordable and prudent in the long term and provides value for money;
- ensuring that due diligence has been carried out on all treasury and non-financial investments and is in accordance with the risk appetite of the authority;
- ensuring that the authority has appropriate legal powers to undertake expenditure on non-financial assets and their financing;
- ensuring the proportionality of all investments so that the authority does not undertake a level of investing which exposes the authority to an excessive level of risk compared to its financial resources;
- ensuring that an adequate governance process is in place for the approval, monitoring and ongoing risk management of all non-financial investments and long term liabilities:
- provision to Members of a schedule of all non-treasury investments including material investments in subsidiaries, joint ventures, loans and financial guarantees;
- ensuring that Members are adequately informed and understand the risk exposures

taken on by an authority; and

• ensuring that the authority has adequate expertise, either in-house or externally, to carry out the above.